

EUROPEAN NEWS

Fears over efficiency and prices halt dairy link-up

Anti-trust watchdog blocks Swedish merger

By John Burton in Stockholm

SWEDEN'S anti-trust authorities yesterday succeeded for the first time in blocking a corporate merger, when a court ruled against an acquisition involving the country's biggest dairy.

The case concerned the purchase last year of a regional dairy company, Geflemerjer, by Atria, Sweden's biggest dairy which supplies milk to two-thirds of the country's 8.5m people.

The victory for the anti-trust watchdog comes less than a week after a parliamentary committee unveiled proposals to toughen the country's lax competition rules and make them conform to EC standards.

Although the office of the anti-trust ombudsman reviews some 60 mergers annually on monopoly grounds, the office has never succeeded before in persuading the Market Court,

which is the final arbitrator on competition issues, to order the dissolution of a merger.

Although in this case Geflemerjer would add only 180,000 new customers to Atria, the market court ruled the merger would lead to lower efficiency and higher prices, and consequently would have harmful effects on a market of considerable importance to most consumers.

The anti-trust ombudsman proposes that Geflemerjer should join a new company, Milko, formed by other dairies in central Sweden. This would challenge Atria in the important Stockholm region.

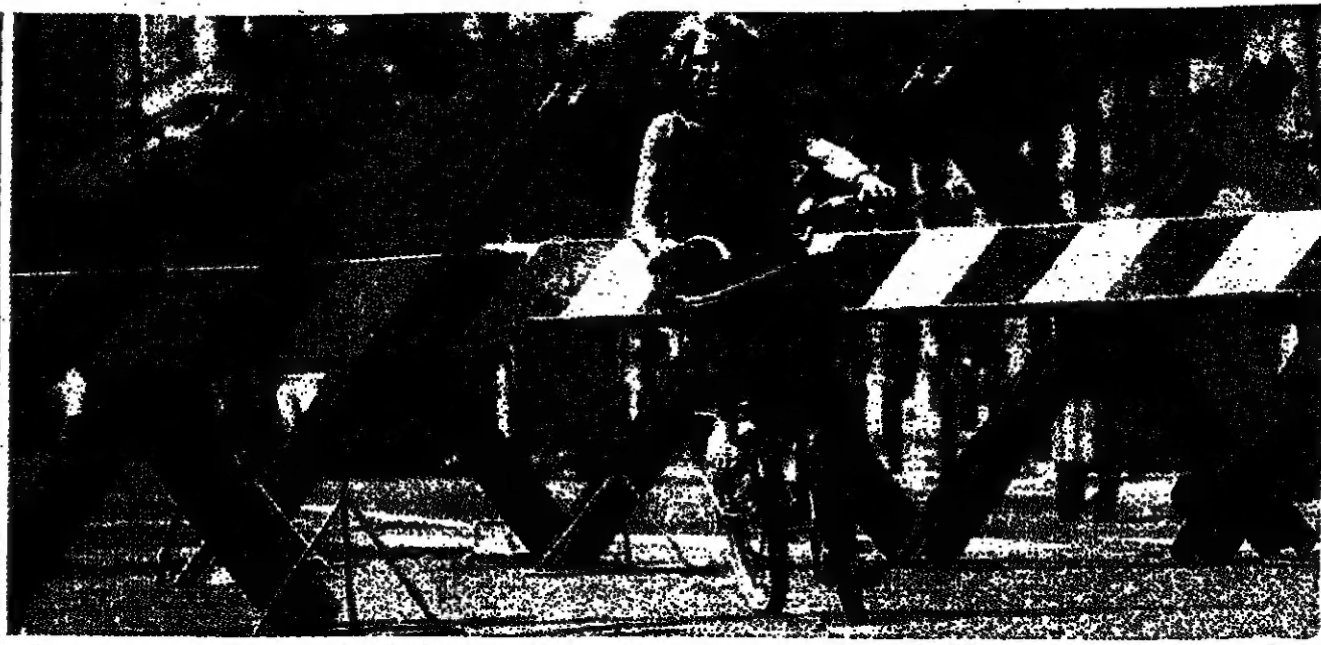
Mr Åke Modig, Atria president, said the company might discuss the ruling with the government. He argued that the Swedish dairy industry was threatened by recent government moves to deregulate

agriculture and cut subsidies and that Atria had to expand if the industry was to survive in the EC internal market.

The government has previously encouraged oligopolies and monopolies, arguing that they helped achieve economies of scale and consequently kept prices down in a small market like Sweden, while increasing the stability of Swedish companies to compete against foreign rivals.

But the parliamentary committee on competition proposed last week tougher monopoly rules, claiming that domestic prices would be 10 to 25 per cent lower as a result.

They said the anti-trust ombudsman and other authorities should be given greater powers to review and block mergers. Cartels to fix retail prices and the allocation of markets would also be banned.



A Slovene woman cycles past barricades in Ljubljana yesterday, two days after a deadline for their removal passed

Slovene credit suspension lifted

By Laura Silber in Belgrade and Judy Dempsey in Zagreb

YUGOSLAVIA'S national bank said yesterday it would lift its suspension of credits and other loans imposed on the rebel republic of Slovenia in accordance with the EC-brokered peace agreement reached at the weekend.

All credits were suspended on June 28 following Slovenia's declaration of independence.

Mr Franco Arhar, chairman of Slovenia's national bank, last week accused the federal authorities of trying to "economically blackmail" the republic.

The move came as Slovenia's parliament prepared to debate the EC accord. The parliament, which meets today in Ljubljana, the capital of Slovenia, is expected to accept the accord, despite criticism earlier in the week that Mr Milan Kucan, the president, had sold out the

republic's independence.

There appears to be growing public support for the agreement. It gives us one foot in the door of Europe," a Slovene minister said yesterday.

The presidency of Slovenia earlier denied allegations from the state presidency in Belgrade that the republic was refusing to implement the accord.

It said territorial units were being withdrawn, although more slowly than expected, and despite continuing movements of federal troops on its territory.

In neighbouring Croatia, the temporary ceasefire imposed on the town of Tenje, south-east of Croatia, last Sunday following ethnic violence between Croats and Serbs, was still holding. But Mr Orestin Cvitan, Croatia's interior minister, accused federal troops of allowing "terrorist" Serbs to escape

across the Danube into Serbia.

Mr Cvitan said 29 Croatian policemen and 13 civilians had been killed in clashes since last August.

Mr Nicholas Denton adds from Budapest: The Hungarian government has hinted heavily that a new territorial settlement in Yugoslavia would reopen the question of Vojvodina, the Serbian province across the southern border, where 500,000 Hungarians live.

International treaties define Hungary's southern border in relation to a unified Yugoslav state rather than with Serbia, the office of Mr Jozsef Antall, the prime minister, said. That, the statement continued, "means peace treaties do not take Vajdasag [Vojvodina] to be automatically part of Serbia".

Budapest's position, although framed with reassur-

ances that no threat is intended, is likely to reinforce fears that a redrawing of borders could not be limited to Yugoslavia.

But an aide to the prime minister said yesterday the statement was a message to Serbia that creating a Greater Serbia would not be simple, and Vojvodina would not automatically be a component.

"Nobody thinks it would be very helpful for a Hungarian minority to be in a neo-communist and nationalist Serbia," he said.

Hungary lost both Vojvodina and Croatia in the Trianon Treaty following the First World War. As a wartime ally of Hitler's Germany, it temporarily recaptured Vojvodina.

It enjoys close relations with Croatia, to which it made covert arms deliveries last year.

EC ready to act on energy competition

By Deborah Hargreaves

THE EC Commission is expected to reveal by the end of the month proposals for injecting more competition into EC gas and electricity markets. It faces strong opposition from energy companies.

The key to liberalisation is third-party access, which would allow non-established and smaller energy companies - including consumers, brokers and local companies - to operate their own gas and electricity transmission services. Energy would then be transported across national grids for a fee paid to owners of pipelines and electricity networks.

More competition requires increased regulation, but the Commission is reluctant to make controls too onerous. It is expected to get around this by leaving to member countries the implementation of national level of liberalisation plans, leaving itself with the job of policing international disputes.

The gas companies argue that a truly competitive situation would endanger the EC's gas supply as prices in general

would fall and there would be no incentive to invest in future supply. Conversely, they say domestic users could end up paying more for their gas as they would no longer have a powerful monopoly buying it for them.

The Commission will argue that competition would open up not close, investment opportunities and that domestic consumers would retain their clout in the market as local distributors bid for supply on their behalf.

The Commission has still to decide whether to press proposals on member countries by using Article 90 of the Treaty of Rome, or to reach consensus by issuing a directive.

Meanwhile, Sir Leon Brittan's move in April to initiate legal proceedings against energy export and import monopolies in some countries has been held up by the Commission's need to agree on steps to take.

Letters concerning the monopolies will be sent to countries at the same time as the Commission energy proposals are issued.

Investment directive wrangle in Brussels

By David Buchan

THE European Commission and the new Dutch presidency of the EC Council of Ministers were yesterday pondering options on how to break the impasse over a proposed investment services directive (ISD).

EC finance ministers managed on Monday only marginally to narrow their differences on the ISD, which is designed to liberalise the trading of securities across EC borders.

Mr Wim Kok, the Dutch finance minister, hinted after Monday's meeting that the ISD might have to be abandoned. A country holding the presidency can, at a pinch, keep a measure off the agenda for its six months in the Council chair, but only the Commission has the right to withdraw one of its draft directives altogether.

A Commission official said yesterday that the only alternative to a proper legislative framework for EC-wide securities trading would be "a series of messy cases in the European Court of Justice".

The main problem has been to concentrate finance ministers' minds, at their regular monthly meetings, long enough on the ISD to resolve the outstanding issues.

Monday's discussion narrowed the key areas of discord to:

- Transparency - the issue of how fully and quickly off-market transactions should be made public after they have taken place. France and several southern countries want full and quick disclosure, but Britain, Ireland and the Commission argue that the conditions under which securities are traded off-market are very variable, and that rapid disclosure could damage liquidity in a market which is footloose and could easily go outside the EC.
- Access for banks. This issue is less technical and a majority might be mustered for a position that will leave one or other of two opposed camps outvoted. Leading the two camps are Germany, which wants direct access for its banks to other countries' stock exchanges, and Spain, which resists this.

Soviet merchant fleet 'on brink of collapse'

THE Soviet merchant shipping fleet is on the brink of collapse due to lack of government help, a top shipping official said in an article published yesterday. Reuters reports from Moscow.

Mr Viktor Pilipenko, head of the Association of Soviet Ship-owners, wrote in the conservative Sovetskaya Rossiya daily newspaper: "The country's merchant shipping fleet is on the verge of bankruptcy and complete collapse. This situation has been brought about by the lack of a rational government policy towards the merchant fleet."

Mr Pilipenko said the fleet's ships were being seized abroad for non-payment of loading bills.

The fleet is critically short of hard currency as Soviet companies have no money to pay their shipping bills and the state is now taking 40 per cent of all hard currency earnings

to help pay off the national debt.

Falling crew morale and ageing ships exacerbated the problem, said Mr Pilipenko, who is also head of the Black Sea merchant shipping fleet.

"Unless urgent steps are immediately taken to stabilise the situation, it could get out of control with unpredictable results. That would make the losses suffered during the miners' strike look like peanuts in comparison."

The miners struck for nine weeks earlier in the year to demand better working conditions. The stoppage caused losses estimated at hundreds of millions of rubles.

Mr Pilipenko said the fleet should be taken out of state hands and foreign help should be enlisted to help replace the 750 ships, with a dead-weight of 6.8m tonnes, which have to be taken out of service over the next three to four years.

Surge in home working 'will underpin telecoms growth'

By Hugo Dixon

A MOVE to teleworking, or working from home with a telephone and computer, will accelerate the growth of telecommunications markets over the next 20 years, a Financial Times conference was told yesterday.

Markets will grow between 6 and 7 per cent a year in real terms over the next 20 years, up from 4 per cent over the past decade.

Mr Hugh Small, a director of Arthur D. Little, the management consultants, painted a rosy picture of future growth on the first day of the FT's Conference on Telecommunications and the European Business Market.

He said that by 2010 at least 20 per cent of non-manual workers would be working from home or near to it. In addition to boosting the telecommunications market, this

would lead to enormous savings in transport costs.

Mr Small also predicted that mobile communications would grow strongly, with a quarter of the European population having their own cellular phones within 20 years.

A third factor fuelling market growth would be the introduction of more "intelligent" systems into the telecommunications network, allowing a range of advanced services.

The need to modernise telecommunications networks in east Europe was highlighted by Mr Charles Jonscher, of the central Europe Trust, a consultancy group. He argued the price mechanism, the heart of western economies, relied on fast, accurate and abundant flow of information. Foreign investors would not be willing to commit large sums of capital to east Europe until telecommunications systems were well established.

One hundred million new telephone lines would be required to bring the penetration of telephones in east Europe to the developed world's average, Mr Jonscher said. He added that 200-400 lines might realistically be installed by the end of the century.

Dr Klaus Grewlich, director general of international relations at Germany's Deutsche Telekom, said his company had earmarked more than DM55bn (218.7m) for investment to upgrade over seven years the network in the country's east.

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TELECOMMUNICATIONS AND THE EUROPEAN BUSINESS MARKET

A choice of competitive suppliers. He added they also wanted telecommunications prices to be cost-related.

Mr Colin Long, of lawyers Beharrell, Thompson, said the European Commission was likely to examine new ways to introduce competition into the market in 1992. This might involve allowing competition for voice telephone services.

Mr Otto Benz, of the Hilt Rail consortium of European railways, outlined plans by the group to create a pan-European telecommunications network competing with telephone companies.

Poles discuss plan for rule by decree

THE Polish government yesterday discussed taking sweeping powers allowing it to bypass parliament and rule by decree on vital reforms, AP reports from Warsaw.

President Lech Walesa, frustrated by the creeping pace of parliamentary work on economic legislation, proposed last month that Prime Minister Jacek Kuron's government be given special powers. The executive decrees would be reviewed retroactively by parliament.

Mr Walesa's proposal, which needs parliament to pass a constitutional amendment and an initial conditional endorsement from parliamentary leaders, themselves concerned that a legislative logjam could ruin Poland's radical economic reforms.

The plan could be derailed in parliament by ex-communists, who still have a majority and have recently allied with disaffected former Walesa supporters.

Mr Walesa specified that the decrees deal strictly with economic issues, mainly to enable the government to react more effectively to the needs of foreign investors.

Snuff brings new flavour to Sweden's Euro debate

Robert Taylor on an issue dividing the nation

NOT much arouses the passions of the generally placid and obedient Swedish male, but snuff is another matter. It could be the one issue to turn many of them against their country's expected membership of the EC.

On Monday the European parliament voted narrowly to back European Commission proposals to ban moist snuff from sale in the EC from July 1992.

The proposal will become law if EC ministers endorse the plan. Britain, Ireland and Belgium have already banned moist snuff on health grounds.

But Swedish authorities have been lobbying hard to prevent such a move, and all parties in parliament support opposition to the proposed ban.

Oral snuff taking in Sweden is regarded by many as part of the country's heritage. An opinion survey conducted last week found that 79 per cent of the population felt the EC should not ban snuff, while 21 per cent suggested a ban would change their positive view of the EC.



Sweden

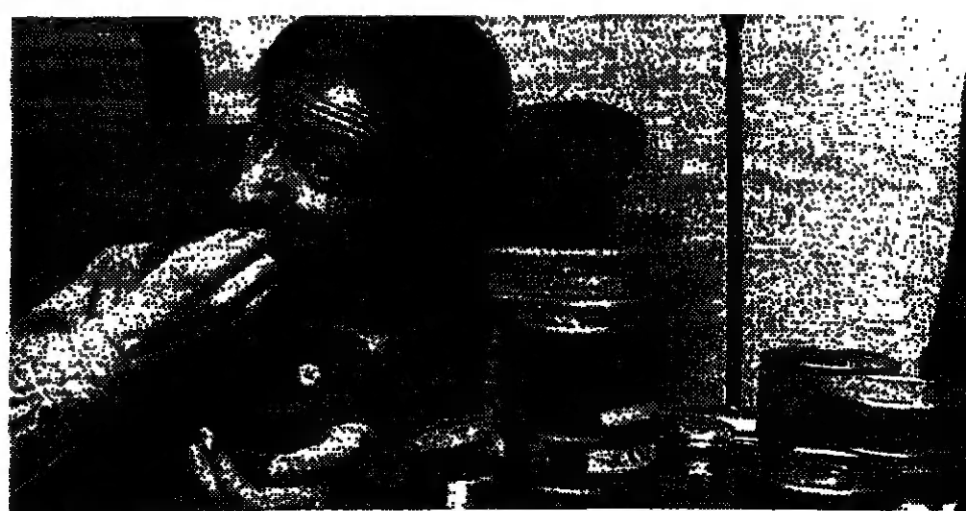
basis for banning it is dubious," he says.

About 800,000 Swedes - a tenth of the population - are "dipping" moist snuff regularly.

Men, especially those aged between 18 and 30, are the heaviest users - 18 per cent dip snuff regularly. Users include leading figures like Mr Kjell-Olof Feldt, former finance minister, and Mr Lefl Blomberg, head of the metalworkers' union.

Moist snuff is bought mainly in 50g tins at tobacconists. The snuff is either loose or packed into sachets which resemble tea bags. It has a pungent, unpleasant smell. The user takes a pinch of loose snuff or a sachet and places it between cheek and gum, usually behind the upper lip, for 20 to 30 minutes.

Snuff is made of finely-ground tobacco with a 50 per cent moisture content. It contains potassium carbonate to make it alkaline, enabling nicotine to be absorbed by mucous membranes. For the novice it produces dizziness and nausea,



Oral snuff taking is regarded by many Swedes as part of the national heritage

but it is easy to become addicted given the stronger nicotine absorption than from cigarettes.

Snuff dipping is commonplace on the shopfloor but not in the office, although its resurgence among younger men suggests it has broken through social barriers. Thus politicians in an election year are keen to champion the practice.

In the late 1960s snuff use was dying out in Sweden, and only old working-class men were using it. The Swedish Tobacco Company then launched a successful publicity

campaign to target the young and convince them it was socially acceptable to use snuff, Mr Haglund explains.

Mr Hjorn feels the revival stems from the belief among former smokers that it is less dangerous to their health. "It became a substitute for, not a complement to, their cigarette smoking," he explains.

In health-conscious Sweden it may seem surprising that snuff dipping is an officially accepted way of life (snuff is taxed more lightly than smoking tobacco).

Two Swedish medical experts, Mr Paul Nordgren and

Mr Lars Ramstrom, concluded in a recent article in the British Journal of Addiction that "the oral use of moist snuff causes more extra cancer cases per year in Sweden than the 1986 Chernobyl disaster". They also argued that snuff could harm the cardiovascular system.

But Dr Tony Axell, of Malmö's School of Dentistry, has calculated the oral incidence of cancer from snuff taking at a mere 0.5 per 100,000 men a year and a snuff user is apparently 128 times less likely to contract a tumour than a smoker who inhales.

Bonn to cut west German subsidies

By Andrew Fisher in Frankfurt

GERMANY'S coalition partners agreed yesterday to cut west German subsidies by about DM33bn (21.2bn) over three years, to help pay for unification costs.

Subsidy cuts of DM9.75bn next year, DM11.7bn in 1993 and DM11.91bn in 1994 are large enough to prevent the threatened resignation of Mr Jürgen Mülleman, economics minister, who had said he would only stay in office if annual reductions of at least DM10bn a year were made.

Mr Mülleman, a member of the Free Democrats (FDP), the junior coalition party, has campaigned vigorously for lower subsidies and tax relief in the west to help pay for economic reconstruction in the east.

However, since subsidy decisions had mostly been agreed in outline, his threats to step down were not taken seriously by many politicians.

Yesterday's agreement, worked out in Bonn between Mr Theo Waigel, finance minister, Mr Mülleman, and Mr Wolfgang Schäuble, interior minister, came ahead of today's budget deliberations in the Bonn cabinet. However, since changes in tax credits will have a delayed effect, the impact on next year's expenditure will only be DM3bn; this will leave federal spending at DM419bn, against this year's DM410bn.

Agreement on cuts follows calls from bankers and industrialists for Bonn to run down subsidies to the west German economy. Subsidies to the coal, agricultural, shipbuilding and other sectors now total more than DM130bn a year.

The issue has also led to tensions in the coalition. Mr Otto Lambrecht, FDP chairman, hit out at Bonn's high spending policies on Monday.

Total transfers from west to east Germany this year will exceed DM140bn. Yesterday, Mr Mülleman said the subsidy agreement "should be viewed as a signal for future efforts to maintain budgetary stability".

The areas affected by the subsidy cuts include life insurance policies (lower tax relief), shipping costs, fuel (full tax for aircraft and motor boat use), agriculture (lower oil subsidy), and aerospace (cuts in exchange rate guarantees).

The cuts include Berlin, where subsidies to the city's western sector are being wound down.

Obituary: Hermann-Joseph Dudler

Bundesbank economist

MR Hermann-Joseph Dudler, chief economist of the Bundesbank, has died at the age of 55 after a long illness, writes Andrew Fisher.

Formerly with the Economics Ministry, the International Monetary Fund, and the Organisation for Economic Co-operation and Development (OECD) he took charge of the central bank's economics division last year.

He worked closely with Helmut Schlesinger, the deputy president who soon moves to the presidency, when the latter had overall responsibility for economics in the central bank.

Mr Dudler took care in interpreting German economic and monetary affairs to foreign economists and journalists and was adept at putting these into a wider international and financial context.

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AMERICAN NEWS

Guilty plea as Iran arms probe makes progress

By Lionel Barber in Washington

A FORMER senior CIA officer pleaded guilty yesterday to two misdemeanour charges of withholding information from Congress in the Iran-Contra scandal, a move which could implicate other Reagan and Bush administration officials.

Mr Lawrence Walsh, the independent counsel who has spent \$25m investigating the scandal, said the CIA officer's guilty plea and his agreement to co-operate marked a "significant advance" in his four-and-a-half year criminal inquiry.

Appearing in the US District Court in Washington DC, Mr Alan Fiers, ex-chief of the CIA's Central American task force, admitted to withholding information about the secret Contra resupply operation to ship arms to the Nicaraguan Contra rebels in 1985-86 using profits from illegal arms sales to Iran.

Mr Fiers, a CIA high-flier who has retired from the agency, worked closely with Marine Lt Col Oliver North, the White House aide who organised the diversion of funds. He also had occasional contact with Mr Robert Gates, President Bush's nominee for CIA director, whose Senate

confirmation hearings are scheduled to open next Monday.

Mr Fiers' guilty plea opens up new avenues of inquiry for Mr Walsh who has come under Republican pressure to wind up his investigation. Mr Walsh is examining whether current and former CIA officials - as well as aides to then Vice-President George Bush - lied about their knowledge of the secret Contra resupply operation.

Among those under scrutiny because of earlier testimony to the Iran-Contra hearings are Mr Donald Gregg, currently US ambassador to South Korea and formerly national security adviser to Vice-President Bush, and Mr Elliott Abrams, former assistant secretary of state for inter-American affairs who served with Mr Fiers on a restricted inter-agency group.

In 1986, the CIA was banned from providing military aid to the Contras, but President Reagan made clear he wanted assistance to continue. Aides set up a White House resupply operation.

Mr Fiers faces a maximum two years in jail and a \$200,000 fine for each misdemeanour.

UN to supervise Peru's anti-drugs campaign

By Sally Bowen in Lima

THE United Nations has agreed to supervise implementation of the bilateral anti-drugs accord between the US and Peru, allaying fears of coca farmers who feared continued repressive tactics and a possible US military presence, as in neighbouring Bolivia.

The agreement with the US, signed on May 14, commits the UN to help persuade coca growers to switch to other crops.

But the leader of the coca growers who urged UN intervention was assassinated at the weekend just before the organisation's involvement was announced.

Mr Walter Toca was general co-ordinator of the Upper Huila

Defence Front, a 150,000-strong organisation of coca growers in Peru's principal north-east of Lima. An estimated 60 per cent of the raw coca leaf used to manufacture cocaine comes from Peru.

Mr Toca had obtained signed commitments from 40,000 coca growers to support crop substitution. His killing is attributed to either drugs traffickers or affiliated Sendero Luminoso terrorists. "This is an attempt to intimidate the coca growers who back the accord," said Mr Hernandez de Soto, chief negotiator of President Alberto Fujimori's anti-drugs strategy with the US.

Financial muscle takes cities into the big league

By Stephen McGookin

"ROOT, Root, Root for the Rockies" does not quite ring true, but give it time.

For the Denver Rockies, along with the Florida Marlins, will soon be playing in baseball's National League after Denver and Miami were officially approved last week as the cities to host new teams for the season beginning in April, 1993.

A unanimous vote by the other teams' owners - and a small matter of a \$95m (559.3m) "entry fee" - means the older of the two baseball leagues (the American League being the younger) will be graced by new teams, or expansion franchises, for the first time since 1969 when Montreal and San Diego were admitted.

Seattle and Toronto joined the American League in 1977 taking its size to 14 teams, and Denver and Miami will bring

the National League up to the same number.

Both the chosen cities were initially regarded as long shots, competing against eight other locations, which were narrowed down to six at the end of last year: the winners, along with Buffalo, Orlando, Tampa/St Petersburg and Washington DC.

Both had heavyweight investment muscle backing them. Prime mover behind the Miami bid was Wayne Huizenga - owner of the immensely popular Blockbuster chain of video stores which have recently spread to the UK - whose personal net worth is believed to be at least \$600m.

Denver boasted a coalition of industrial and commercial concerns from across Colorado, drawn together by the state's Governor Roy Romo, and including the Coors brew-



Miami beach: the city has joined baseball's National League, as has Denver

ing company and the state's largest radio station.

The winners were able to see off more fancied cities, most notably frustrating baseball fans in Washington DC, who have been without a team since the Senators moved to Texas 20 years ago.

Since the last expansion, America's national pastime has become even more dependent on financial considerations, with annual revenues from the sport now in excess of \$1.2bn. In 1977, the entry fee paid by Toronto and Seattle to join the American League was \$7m. The Seattle franchise was subsequently sold for \$13.1m in 1981 and again for \$77m in 1990.

In 1977, the average salary for a major league player was \$76,000. Today, after various strikes, disputes and arbitrations it is easily over \$500,000.

There are, therefore, reasons

other than climate why three of the six shortlisted cities were in Florida. The state - which, along with Arizona, hosts the major league teams' pre-season training in March - provides a considerable television market, particularly among the largely untapped and baseball-crazy hispanic population. It is also sufficiently far from other league cities (Houston and Atlanta being the closest) to ensure a healthy support in the flesh.

After the decision had been taken on Friday, the Denver Rockies unveiled their logo, which depicts a baseball soaring against a range of moun-

For Argentinians, if it's 1992 it must be the peso

John Barham in Buenos Aires reports on the rationale behind the bewildering cycle of new currencies

WHEN inflation has finally rendered Argentina's money worthless, as happens on average about once every five years, the government replaces it with a new currency with a new name but minus a string of confusing zeros. Then Argentinians start the countdown to yet another currency.

Governments invariably explain that the new money is not just meant to make counting easier. The rationale is that inflation has become a thing of the past and the new money will erase all memory of its discredited predecessor and psychologically reinforce the government's claims to have turned the final corner in the battle against inflation.

The news that the government of President Carlos Menem will introduce a new currency on January 1 next year therefore caused little more than mild curiosity.

Mr Domingo Cavallo, the economy minister, says the new currency will be called the peso and be worth one US dollar or 10,000 australs, the present currency introduced in

1985 when it was equivalent to \$1.25. The austral replaced 10,000 pesos argentinos, the short-lived currency introduced in 1983, which in turn replaced 1,000 1970 pesos ley which replaced 100 ordinary pesos. The new peso will thus be worth 10,000bn old pesos.

The new currency will make handling money easier for a time: a taxi ride that now costs 50,000 australs will instead cost a more digestible 5 pesos and a night on the town that

costs millions of australs will only cost a few hundred pesos. The new peso may replace the torn and grubby austral bank notes, which occasionally bear obscene messages, with crisp new ones.

But the chances that it will usher in a golden age of sound money, as Mr Cavallo proclaims, are slim.

Mr Alberto Derman of Cooke y Compañía, a Buenos Aires coin dealer, does a profitable trade in Argentine money. The

collectors' favourite, the peso ley series ranging from the one peso note to the celebrated 1m peso note, costs \$30.

He says "I remember when the 1m peso note came in - it was worth \$500. I put it in my pocket to show my mother, but I forgot it and a few months later I found it again but it was only worth \$45." He says he receives inquiries from foreign collectors every week. Pointing to a mezzanine floor stacked with bundles of money, Mr Derman says he will not run out of funny money for quite a while.

The short lifespan of Argentine money has made people use the US dollar as a *de facto* currency. Dealers such as Mr Derman are accustomed to being offered bundles of dollar bills from as far back as the 1920s by aged savers. What is sad for these people is that the US Treasury has determined that old money is worthless.

Not content with inflation in their own currency, Argentinians have developed a lethal taste for galloping dollar inflation. Last year, goods priced in dollars would increase with

disconcerting speed. Argentine-made television sets, for instance, rose by 30 per cent between September and December.

Mr Roque Fernández, central bank governor, is the author of a study in which he calculated that Argentina "lost" \$67.5bn in the 1980s by borrowing or selling off reserves in futile efforts to defend the currency while it printed yet more money to pay its bills. By pure coincidence, \$67.5bn is roughly the same as Argentina's foreign debt, or a year's national income.

Mr Cavallo says everything will be different this time. On April 1, his "convertibility law" came into force requiring the central bank to back the entire currency in circulation with its foreign reserves of \$5.5bn. The convertibility straitjacket is meant to convince Argentinians that the government will stop printing money to pay its bills.

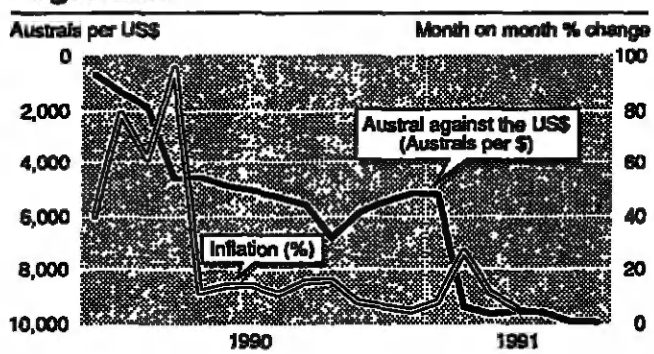
Convertibility makes massive currency depreciation both illegal and impossible, Mr Cavallo says reassuringly. But he was careful to include a

clause in the law defining government bonds as foreign reserves. Whenever the central bank runs low on hard currency, the government hands it a wad of bonds. Mr Cavallo has now promised the IMF to "restrict" this naughtiness.

Argentina's provinces, jealous of their political and economic autonomy, took to printing their own currencies to evade spending controls imposed by Buenos Aires. Insolvent provinces pay their bills with bonds that are worth even less than australs. Mr Menem was three times governor of the impoverished province of La Rioja. Bonds bearing his signature are a charming Argentine curiosity.

Meanwhile, inflation keeps eroding the value of the unborn peso. Prices have already risen by 12 per cent since April 1. Argentinians, for whom currency speculation is a favourite pastime rivalled only by tax evasion, have seen it all before. The week Mr Cavallo announced the new "hard peso", people queued up outside exchange houses to cash in australs for dollars.

Argentina



Source: Datastream

Ericsson moves the UK into a new era of mobile telephony

Nearly 5 million of the world's twelve million mobile phones are served by Ericsson systems. You will find our systems in over 40 countries worldwide. This makes us the undisputed leader in the business.

Over six years ago, the world's first TACS cellular system in the UK, supplied by Ericsson, was inaugurated. TACS has kept pace through the years and is still the largest and, in many respects, the most advanced network in the world.

But now we step into the technology of the future. After many years of intensive development work the digital mobile telephone system GSM, which is

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INTERNATIONAL NEWS

Council vote backs reforms

HK exchange averts clash with watchdog

By John Elliott in Hong Kong

HONG KONG'S stock exchange last night staved off a head-on clash with the Securities and Futures Commission, the colony's regulatory watchdog, when its governing council narrowly voted to accept reforms which it had thrown out last Friday.

The decision will go for approval to the exchange's members at an extraordinary general meeting planned for August 19, at which there is likely to be substantial opposition because the reforms reduce the power of local brokers.

The council's membership is to be increased from 23 to 30 and broadened to give more weight to large and international brokers' firms - measured in terms of market turnover. Lay members are to be given an increased role. The stock exchange will cease to have the legal status of a limited company and proxy voting will be abolished.

Sir Q.W. Lee, chairman of the council, said the plans were in line with international trends in that they widened the representation of the exchange's governing body. They were "not perfect", he said, but were "the best that could be achieved".

The SFC warned the exchange this month that it would unilaterally implement stronger voting reforms if the

Flooding in China after more than a month of torrential rain has killed at least 847 people and caused damage of more than \$2bn, according to official reports yesterday. Reuter reports from Beijing.

The floods, centred in eastern China, have damaged close to 9m hectares (22m acres) of farmland and destroyed tens of thousands of homes.

existing proposals were not accepted by the council.

Last Friday, the council voted for rejection by a 10-9 vote. Earlier this week the SFC accepted concessions on the number of directly elected seats and agreed that the changes could be phased in. This led last night to a similar majority in favour.

The SFC and the government consider the reforms essential to rebuild the exchange's international image, which was seriously damaged by the 1987 crash in world markets. Reforms introduced late in 1988 have not proved adequate.

A clique of local members has dominated the exchange's affairs and its leader, Mr Philip Wong, resigned as deputy chairman of the exchange two months ago after policy and other clashes.

Rao decides he will go it alone

India's PM is counting on opposition divisions, writes K K Sharma

THE BRISK pace with which Mr P.V. Narasimha Rao's government moved to begin economic reforms last week deflected attention from the equally pressing political problems it faces. The first test of Mr Rao's ability to survive comes this week with the first session of the new Indian parliament, which was being sworn in yesterday.

His Congress party is in a minority in the lower house, the Lok Sabha. With its allies, it commands 344 of the house's effective strength of 505.

Yet, belying expectations during the election campaign when a hung parliament was widely expected, Mr Rao has made no effort to form a coalition government and fortify his position. His main opponents are the Hindu revivalist Bharatiya Janata Party (BJP) and the National Front-Communist combine. Mr Rao has made overtures to neither.

The two groups are committed to oppose the government. This is particularly so with the BJP, which has already

announced it will vote against the motion of confidence which Mr Rao presents on Friday. Although he is short of around 20 votes, Mr Rao has not sought support from the other main parties. Indeed, his sole contacts with the opposition concerned last week's economic reforms. While neither party is by any means committed to supporting his policy changes, Mr Rao is unperturbed.

There are two reasons for his confidence. The first is that no political party wants another general election immediately. The recent election was held less than two years after the 1987 poll and was a prolonged, wearying process because of the delay caused by the assassination of Mr Rajiv Gandhi. Furthermore, the political parties have used up their campaign funds.

Secondly, Mr Rao is counting on the opposition parties' inability to agree. They have all said they would decide their attitudes "issue by issue". Because of this, Mr Rao can hope for support from the con-

stituent groups in the National Front-Left combine which, like Congress, is secular. They still believe firmly in public ownership of industry and strongly oppose dependence on the international lending agencies. They have condemned the government's decision to devalue the rupee and are angry at what they believe is a sly attitude to International Monetary Fund conditions.

Since the next parliamentary session will centre on economic reforms and the austerity budget to be presented on July 24, Mr Rao could easily come unstuck.

Already, Congress is facing a threat that the combined opposition will not allow its nominee to be elected speaker today.

Mr Rao will need some deft floor management during the session, and some help from abstentions and walk-outs. This will ensure the semblance of Congress control. Equally, however, it will underline the fact that Mr Rao's is a minority government without assured support from outside.

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Mr Rao arriving at parliament house yesterday

Human rights violated in 141 countries, says Amnesty

HUMAN RIGHTS violations continued in 141 countries in the past year and often worsened, the human rights organisation Amnesty International says in its annual report published today. Robert Manthorpe, Diplomatic Editor, writes.

The London-based organisation says that, in spite of the dramatic political changes since the beginning of the decade in eastern Europe and South Africa, worldwide respect for human rights has hardly improved. "Some governments are flagrantly torturing and killing, others are hypo-

critically condemning some abuses, but ignoring others when it suits them," it says.

People were jailed as prisoners of conscience in about half the countries of the world, while more than 100 governments continued to torture or ill-treat prisoners last year. Thousands of people "disappeared" or were extra-judicially executed in 29 countries, and death sentences were handed down or carried out in 90 countries.

"We have seen human rights often take a back seat to trade or political

concerns and become the casualty of political expedience," Amnesty adds.

The Iraqi invasion of Kuwait last August was accompanied by mass extra-judicial killings, summary executions, torture and arrests of prisoners of conscience. But while previously ignored human rights abuses by Iraq made the headlines, grave violations in other countries such as Chad, China, Colombia, Mali, Burma, Syria and Turkey received relatively little publicity.

In Israel and the occupied territories, some 25,000 Palestinians were

arrested, including more than 4,000 who were held without charge or trial, while in Syria and Iran thousands of political prisoners remained in detention without charge or trial.

The persecution of blacks from southern Mauritania was a particularly disturbing development, with soldiers from the majority community arresting thousands and randomly killing unarmed villagers.

In Sri Lanka thousands of civilians were extra-judicially executed or "disappeared" without trace. In China, thousands of pro-democracy protest-

ers arrested the previous year were still detained without being charged or tried, and the 700 firing squad executions recorded by Amnesty there were the highest number since 1983.

In the Americas, too, abuses remained serious, particularly in Colombia and Peru, where hundreds of men, women and children "disappeared".

Children were gunned down by "death squads", sometimes made up of police officers or soldiers, in El Salvador, Guatemala and Brazil.

Investment need for S African blacks

By Philip Gawth in Durban

MR DOUGLAS HURD, the British foreign secretary, said yesterday it was evident that a large amount of public investment was needed to help improve black standards of living in South Africa.

Although most of this would have to come from the South African government, he noted that British bilateral aid to South Africa of \$10m (\$16m) a year was more than any other country.

Foreign investment would also be important in helping create employment.

Mr Hurd, on a three-day visit to South Africa, was in Natal yesterday on a tour dominated by the need to promote economic growth as well as to curb factional violence.

He met Chief Mangosuthu Buthelezi, the Inkatha leader, Mr Jacob Zuma, deputy secretary-general of the ANC and Mr Oscar Dhlomo, a former deputy to Mr Buthelezi, who now plays an important political brokering role.

Mr Hurd's visit included a helicopter flight over the sprawling Durban metropolis where townships and proliferating squatter camps make it one of the fastest-growing urban areas in the world.

Talking to locals in the Kaunda township, about 30km out of Durban, Mr Hurd was struck by the lack of work, with most residents apparently jobless.

Mr Tony Gilson, a guide from the non-profit-making Urban Foundation, told him that about 75 per cent of blacks living in Durban were without water or electricity.

Residents gave Mr Hurd a first-hand account of how violence was disrupting their lives. He said that despite the political labels often attached to the violence, his impression was that it was usually driven more by the "struggle for territory and power" at the local level.

Chief Buthelezi, described by Mr Hurd as "a substantial player in the re-building of South Africa after apartheid", stressed his agreement with the British foreign secretary, saying the continued isolation of South Africa was futile and wrong.

He said black South Africans "need programmes and the money to go with them to assist black advancement and to lift the burdens that apartheid, sanctions and political intolerance have created".

Chief Buthelezi warned that the violence could potentially spiral downwards into civil war but added that "South Africa cannot be held to ransom by violence and we must begin working towards negotiations in every way possible while we are busy dealing with violence".

He said he was optimistic that peace talks between the ANC and Inkatha, which have faltered recently, would acquire renewed impetus after the Inkatha Freedom Party conference later this month.



Sheikh Jaber al-Sabah, the emir of Kuwait, arrives at the opening of the first session of the newly-formed National Council in a rare public appearance yesterday. The council has come in for criticism by members of the opposition who say it is a poor substitute for the elected National Assembly which the emir suspended in 1986. Sheikh Jaber called on all Kuwaitis to work hard to return the country to the prosperity of pre-invasion times

Kaunda facing challenge from within party

ZAMBIAN President Kenneth Kaunda, reluctantly preparing for elections this year against a powerful opposition, faces a new threat from inside his own party. Reuter reports from Lusaka.

Mr Enoch Kavindile, the youngest central committee member of the United National Independence Party (Unip), told a news conference yesterday that he would challenge Mr Kaunda for leadership of

the increasingly unpopular ruling party.

"We wish to save our party," said Mr Kavindile, 42, a businessman who will stand against the veteran president at a congress on July 21-25. He said the party, in power since independence in 1964, risked "going into oblivion". "My colleagues and I have watched with sadness the defection to opposition parties of many of our members," he added.

He has little chance of beating Mr Kaunda at the party congress, as many Unip members say they do not take him seriously.

A groundswell of popular opposition to Mr Kaunda and his party forced the president to agree last year to return to a multi-party system and to hold all-party elections by October.

Several Unip members have defected to the main opposition group, the Movement for Multi-

party Democracy (MMD), which has a strong following in the trade union movement. But Mr Kavindile said many would return to the fold if there was a new party leader.

Unip, still run by the leaders who took Zambia to independence from Britain, has been sharply criticised for mismanagement of the copper-producing country's economy and for failing to train a younger generation to take over power.

They will pay it back in timber, other raw materials, and machinery. Soviet repayment does not include military aircraft, diplomats said. These are being considered separately from the loan arrangements.

Trade between the two countries is also growing, albeit with some problems. Bilateral trade last year was \$3.35bn, up from about \$3bn in 1989, according to Chinese statistics. The Soviet Union is now China's fifth largest trading partner after the US, Hong Kong, Japan and Germany.

However, the Soviet Union is desperately short of cash, while China is reluctant to spend because of a desire to retain its self-sufficiency.

As of this year, trade between the two giants is being switched to a cash basis, but in practice this is a transitional phase when both cash and some barter are still being used.

There are now two lists, according to a trade protocol signed last autumn, which spell out what can be sold for hard currency and what can be swapped for goods.

Those items which can be sold for cash include good-quality items and valuable raw materials. The second category would include items that can be bartered, primarily machinery and equipment that is not considered high-technology.

Overall, Sino-Soviet trade is heavily influenced by Soviet and Chinese regional. This border trade, worth approximately \$1bn, accounts for a quarter of total bilateral trade. As the trade has expanded with the relaxation of tensions between Moscow and Beijing, it has also become harder to control.

The goals of the Soviet Foreign Trade Ministry in Moscow are often at odds with those of traders on the border. The central government would prefer to export machinery and equipment rather than valuable commodities for hard currency. If goods are exported for cash, however, the foreign exchange is remitted to Moscow and traders receive only a fraction of those profits and even then it is in nonconvertible rubles.

The traders prefer to be paid in goods. For the Chinese, however, it is more profitable to import Soviet materials against

Japanese machinery orders edge up again

By Steven Butler in Tokyo

JAPANESE private sector machinery orders in May rose by 2.6 per cent from April following two months of consecutive declines. The increase has helped ease fears of a collapse in capital spending.

Japanese companies have come under financial pressure after a long period of high interest rates and a weak stock market. The Bank of Japan lowered the discount rate last week by half a point to 5.5 per cent, although the stock market has continued to perform badly in the face of financial scandals.

Year on year the increase in machinery orders was 8.3 per cent, at ¥1,210bn (\$5.4bn) or a seasonally adjusted increase of 3 per cent, the Economic Planning Agency said yesterday.

Ms Chiharu Sumita, an economist at UBS Phillips & Drew, described the level of machi-

nery orders as healthy, because they indicated a gradual cooling of the economy. Ms Sumita expects capital expenditure to register growth of 7 per cent this year, and of below 5 per cent next year.

The biggest source of growth was from foreign customers, where orders increased by 15.4 per cent from a year ago, and 8.1 per cent from the previous month, to ¥524.5bn. This was boosted by orders for tankers and heavy machinery from the Middle East.

Orders from Japanese manufacturers grew by only 1.5 per cent compared to the previous year, or by 7.6 per cent from April. Public sector orders were up by 9.9 per cent from a year ago, although they fell by 12.5 per cent on the month following a sharp increase in April.

Algerian prime minister appeals for financial aid

MR Sid Ahmed Ghozali, the Algerian prime minister, called yesterday for rapid aid from the European Community and World Bank to help the country overcome critical economic problems. Reuter reports from Algiers.

Addressing parliament, he said he had told Mr Noriine Ali Laouine, energy minister, to make contacts abroad to seek aid. "We are in a critical situation, the most critical financial situation the country has ever known," he said.

On Monday in Brussels, EC finance ministers gave initial approval to a Ecu500m (\$660m) loan guarantee to support the country's recovery. Algeria had asked for nearly \$800m.

Mr Ghozali was appointed prime minister after a state of siege was declared in Algeria in June following weeks of Muslim fundamentalist unrest. Planned elections were postponed and fundamentalist leaders put under arrest.

He said he was bitter over previous government policies of heavy borrowing to promote gas exports which, he said, had cost the country \$40bn in the 1980s.

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Role-reversal for China and Soviet Union

In the 1950s Moscow was the dominant economic partner - but no longer, writes Lynne Curry

IN THE wake of the upheavals in the Soviet Union and the market-oriented reforms in China, the economic relationship between these two former socialist allies has undergone a sharp change in recent months.

The Soviets and the Chinese do not have the same co-operation that they did in the 1950s, one eastern European diplomat says.

There is a big difference. Before, they had the same ideology and that was the basis of co-operation. Now, the basis is not ideological or political - it is economic and based on international security. Both sides recognise the importance of having a good neighbour along their 7,000km border.

In the last decade, as China has followed its reform and open door policy with the west, it has also tried to do the same with the Soviet Union. And as problems have developed in Beijing's relationship with western countries, striking a kind of balance with Moscow has become more important.

At the same time, however, China has also tried to compete with the Soviet Union to see which country could

achieve bigger, better reforms faster, and said one east European diplomat, "China won".

Soviet President Mikhail Gorbachev is finding perestroika difficult to implement, to say the least, whereas the economic reforms in China, despite the serious problems, have transformed daily life in the countryside and in the cities. More and greater varieties of food and consumer products are available and, in the countryside, farmers are able to build bigger and better houses for themselves.

The economic basis of China's relationship with the Soviet Union has been underscored by Moscow's refusal to discuss political or ideological differences with Beijing, diplomats say.

"There is no possibility of bringing the co-operation back to that which existed in the 1950s," he notes. Then, the Soviets were the dominant partner in a relationship both sides viewed as a comradely alliance. Thousands of Soviet specialists and technicians came to China to aid in its development. A few hundred factories were built with Soviet assistance. There was exten-

sive military co-operation. But in the 1980s, ties hit an all-time low as the two sides engaged in armed clashes along their border and banners were displayed during the Cultural Revolution in Beijing demanding the death of Soviet leader Leonid Brezhnev.

By the late 1980s, the relationship was revived, with the rapprochement capped by Mr Gorbachev's historic summit meeting in Beijing in May 1989, just before the crackdown on Chinese dissidents in Tiananmen Square.

Ironically, however, today, in a climate of mutual goodwill, the roles of the 1950s have been reversed. This was particularly evident from the two commodity loans (one this year for \$1.8bn (\$2.83bn) and one last year for \$1.5bn (\$2.4bn)) China has made to the Soviet Union.

Under the terms of the loans, China supplies consumer goods, which diplomats said consisted of a lot of poor stock the Chinese could not sell domestically, and foodstuffs, basically grain and meat, which the Soviets have to repay in three years.

They will pay it back in timber, other raw materials, and machinery. Soviet repayment does not include military aircraft, diplomats said. These are being considered separately from the loan arrangements.

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The traders prefer to be paid in goods. For the Chinese, however, it is more profitable to import Soviet materials against

the export of garments. Another element in the development of the Sino-Soviet relationship has been the sharp growth of Chinese labour exports to Siberia. This year about 25,000 Chinese workers are in the Soviet Union, most of whom work as farmers just across the border in the Soviet Far East.

One looming uncertainty in the Sino-Soviet relationship is how China would respond to the approach by individual Soviet republics to do business in China without necessarily obtaining authority from Moscow.

So far, no independent Soviet delegations have come to China, but observers believe it is only a question of time. The Chinese leadership dislikes the freedom of the Soviet republics, because Beijing has its own problems with provinces and with minorities along the border.

Trade by the republics is likely to help boost overall bilateral trade significantly, but if the Soviet Union continues to have severe economic problems, the impact on trade and the relationship with Beijing will remain uncertain.

Mr Nitzan said a new formula was now being debated by ministers for the sale of Israel Chemicals. He said in the short run, the main privatisation vehicle would be the Tel Aviv stock market. But an element of foreign investment was essential: "The state's foreign currency needs for the coming years don't enable us to concentrate only on the Israeli capital market."

Most of the companies to be sold this year are small: exceptions are Bezek telecommunications monopoly and Zim Navigation shipping company. A minority of Bezek shares has already been floated on the Tel Aviv market and an additional 23 per cent is to be sold through private placement or on foreign exchanges. Between 15 and 20 per cent of Zim will be floated locally.

In a critique of this year's budget called "Allies in Wonderland", Japs said the government's stated commitment to reform and private sector growth was not being met. Instead, it said, industrial subsidies, increased government activity in housing, and rising taxes "extend government intervention in the economy".

Israel to sell nine companies this year

By Hugh Carnegie and Eilat Shvily in Jerusalem

ISRAEL'S Finance Ministry, in a bid to regenerate a flagging privatisation programme, said yesterday it planned the complete or partial sale of nine companies by the end of this year, a process which was targeted to raise \$1.25bn (\$520m).

Mr Yosef Nitzan, the former Tel Aviv Stock Exchange chief who was recently appointed to head the ministry's public corporations authority, said he intended to privatise between 30 and 40 companies - out of more than 150 owned by the government - over the next three years, raising a total of up to \$1.7bn.

Money from privatisation and the productivity gains expected to follow are an important element in the government's efforts to generate 500,000 jobs in the economy by mid-decade to cope with an expected 1m Soviet Jewish immigrants.

But a highly critical report published yesterday by a Jerusalem think-tank said the government was extending its intervention in the economy, not reducing it. The Institute for Advanced Strategic and Political Studies (Iassp) called for immediate ownership of all state companies "if necessary in fire-sale fashion" as a top priority to achieve sustainable growth capable of absorbing immigration.

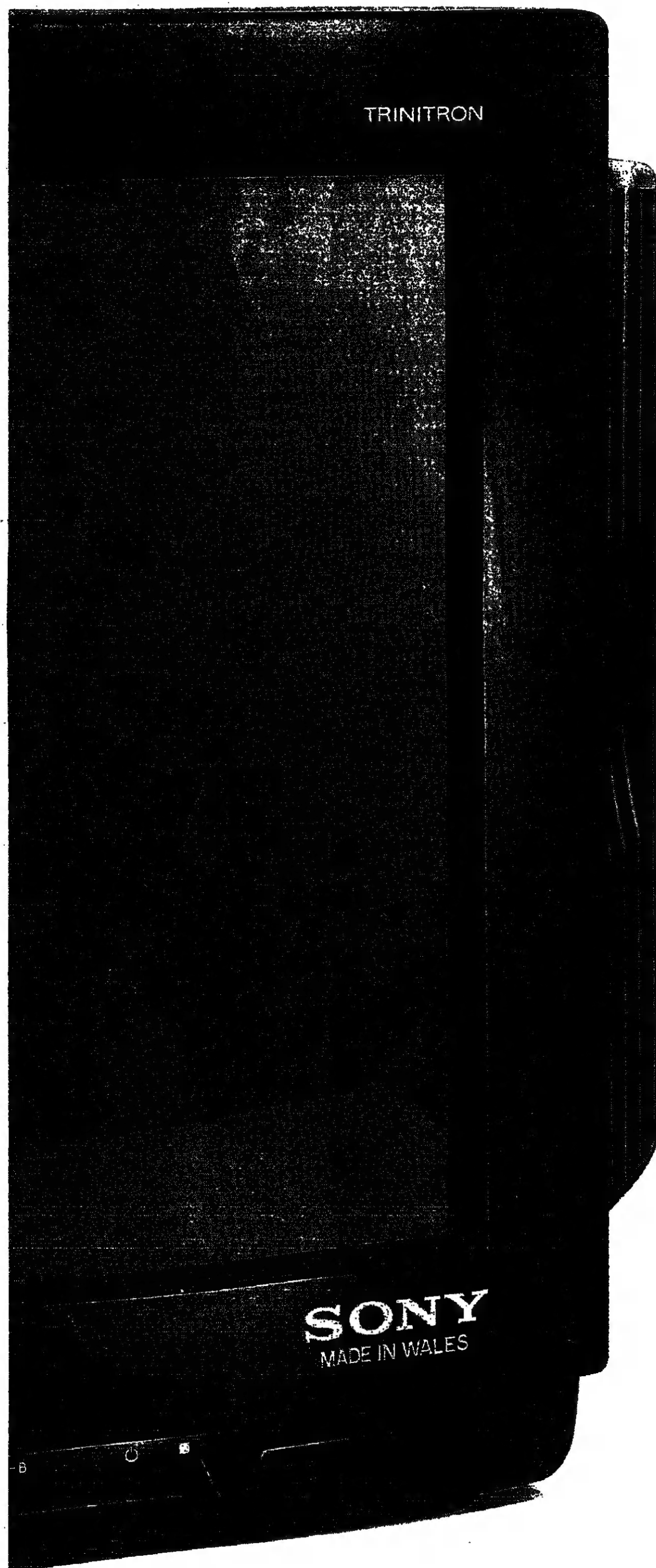
Mr Nitzan's plans are more modest than the original privatisation programme drawn up three years ago by First Boston, the US investment bank, under which the government hoped to raise \$5bn. That ran aground last year when the planned sale to private foreign investors of Israel Chemicals, the most profitable state company, was blocked because of political objections.

Mr Nitzan said a new formula was now being debated by ministers for the sale of Israel Chemicals. He said in the short run, the main privatisation vehicle would be the Tel Aviv stock market. But an element of foreign investment was essential: "The state's foreign currency needs for the coming years don't enable us to concentrate only on the Israeli capital market."

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THE BCCI SHUTDOWN

PUBLIC REACTION

Questions raised by timing of the swoop

By David Lascelles, Banking Editor

THE mounting tide of outrage about the closure of BCCI is focusing on two key questions. Could officials have done more to warn depositors and shareholders who have lost money? And why did the banking authorities take this drastic step if the Sheikh of Abu Dhabi was about to inject a large sum of money into the bank?

Many people and institutions are claiming that they were misled by the Bank of England. Some are taking legal advice. But the Bank faced a sharp dilemma over the timing of the shutdown, and it chose what it believed to be the lesser of two evils.

There were two courses of events moving in parallel in the first half of this year, and they created a conflict for the Bank. One was the fraud investigation into BCCI. That was initiated by the authorities in March

after they had been presented with evidence at the beginning of the year. The inquiry had to be conducted in secret to avoid tipping off the fraudsters. The report was completed on June 27. The decision to shut the bank was taken on July 2 and the swoop occurred on July 5.

The other set of events was the reorganisation which BCCI embarked on at the beginning of this year to give itself a new shape after last year's scandals and losses. The intention was to create three new subsidiaries - in Abu Dhabi, the UK and Hong Kong - under a holding company in Abu Dhabi. The Bank of England and the Luxembourg authorities were closely consulted over this plan. As part of this exercise the

Sheikh of Abu Dhabi, BCCI's 77 per cent shareholder, was ready to invest new money in the group. This structure was supposed to be ready by June 30.

The success of this exercise depended on authorities like the Bank of England granting banking licences to the new operating entities. It is now clear that the Bank of England was not prepared to do this, knowing that a fraud investigation was under way.

The question is whether the Bank should have contacted the Sheikh and the Abu Dhabi authorities to let them know what was going on. The authorities decided not to. The official reason is that there was no time because of the urgent need to stop the fraud. But the authorities were also con-

cerned about information on their inquiry leaking out through Abu Dhabi. Either way, Abu Dhabi was infuriated by the action, and by the lack of consultation.

Officials in London and Luxembourg, where BCCI's European arm is registered, have been stressing that the shutdown was dictated not by worries about the bank's financial condition, but solely by the need to stop the fraud. BCCI could have been the strongest bank in the world; the action would still have been taken.

Many questions remain unanswered, however. One is whether the fraud really necessitated a worldwide shutdown. Could the fraud not have been isolated, and the restructuring allowed to go through so as to spare the huge losses that depositors will

now suffer? Another is why the authorities did not act earlier against a bank with well-known criminal connections, thus minimising the damage.

A third is whether, in acting as they did, they have humiliated the Sheikh, who is the one person who could have salvaged the bank from disaster.

Although the Bank of England and other authorities took care to proceed according to the law, depositors are already taking legal advice to see if they have any cause for action. But the powers used by the Bank are couched in general terms. The winding-up order is being sought under Section 92 of the Banking Act, which says a bank can be shut if the court thinks that "just and equitable".

THE HELPLINE

Some answers to a deluge of phone inquiries

By Philip Coggan and David Lascelles

THE HELPLINES have been swamped with calls from BCCI depositors and borrowers. Here is a guide to some of the more straightforward queries that have been made.

Do I have to lodge a claim to get compensation under the Deposit Protection Fund? If so how, do I do it?

The Deposit Protection Board will be given details of all account holders. It will write to them at their given addresses and invite them to claim. This will probably happen when the bank is formally wound up.

How much money can I expect to get back?

Three quarters of sterling deposits up to £20,000 (total compensation is thus £15,000).

Foreign currency deposits, term deposits of more than five years and certificates of deposit are not covered.

How long will it take?

Months, rather than years, but it is hard to be specific.

What happens if, after I get paid by the Deposit Protection Scheme, the liquidator pays money to depositors. Do I get the lot?

No. Once you have been paid, the Deposit Protection Fund will stand in your place as creditor and will receive the first 75p in the pound. However, if you have a larger deposit than £20,000, you will still have a claim on that part not covered by the Deposit Protection Scheme.

My uncle, who is not resident in Britain, has an account at a UK branch of BCCI. Is he covered by the Deposit Protection Scheme?

Yes, provided the account meets normal conditions. The scheme is based on the address of the bank, not the depositor.

What are the chances of someone else, (the Sheikh of Abu Dhabi, the UK government)

paying additional compensation?

The UK government has ruled out compensation. The Bank of England is trying to persuade the Sheikh to help.

My salary is due to be paid tomorrow, directly into my now-frozen BCCI account. What should I do?

Tell the employer not to do so, but to pay the money by cheque or into a new account. If the process has started, the liquidator will in due course return the funds.

My mortgage is with BCCI. To whom do I make payments?

You should continue to pay in the normal way. Eventually, the mortgage may be sold to another bank.

Can I use my BCCI Visa card? No. Cash machines have been programmed to gobble them up, and traders have instructions to retain them.

So need I pay my BCCI credit card bill?

Yes. Pay the normal address on the bill. If you do not, you will be pursued by the liquidator and you may get a black mark on your credit rating.

My creditors are threatening to put me into receivership. I have the money, but it is frozen. What can I do?

Nothing until compensation is paid. However, if you can prove you have a claim against BCCI, another bank might be prepared to lend you money against it.

I accepted two BCCI cheques, one supported by a cheque card the other not supported by a cheque card, before the bank closed down. I have no way of tracing the customers. Will I get my money?

If the cheques cleared before BCCI was shut down, you should get your money. If it did not, you will join the queue of creditors.

INSURANCE COVER

Policies likely to be insufficient

By Richard Lapper

THE Bank of Credit and Commerce International bought insurance which covers its customers against losses from fraud and theft, but the amounts of cover are likely to be relatively small and of little comfort to the bank's shaken customers.

According to the insurance broker Willis Corroon, which brokered the reinsurance on the policies, BCCI bought a series of such insurances covering each region of its international operations from the Pakistani insurer Adamjee Insurance.

These were released in the London market with companies including the Italian insurer Generali, and British & European, the reinsurance subsidiary of Commercial Union.

However, the policies are only likely to cover losses up to relatively low limits.

Meanwhile the DTI confirmed yesterday that it was examining the relationship between BCCI and the London-based life insurance company CCI Holdings.

CCI, a holding company linking Credit & Commerce Assurance and separate unit trust and mortgage company subsidiaries, insisted that it had no equity links with BCCI. Mr Michael King, a CCI director, said: "We don't own any shares in the bank and they don't own any shares in CCI."

CCI banked with BCCI and like any large customer had a "close working relationship" with the bank. This was purely "commercial" and at "arm's length", Mr King said.

CCI has accepted that it deposited with BCCI but also has an account with Midland Bank.

CCI and BCCI shared the same logos and there were historic links dating back to the early 1970s when both the life insurer and the bank were formed in the UK, added Mr King.



Geoffrey Wragg, York City treasurer, announces that the authority may lose more than £1m in the BCCI affair

LOCAL AUTHORITIES

Funds lodged by up to 30 councils

By Neil Buckley and Michio Nakamoto

MILLIONS of pounds of public money had been lodged with BCCI by as many as 30 local authorities, sometimes only days before the bank's closure, it emerged yesterday.

The bank was frequently used by councils for deposits and short-term commercial loans. It was included in a standard list of Bank of England-approved banks circulated with a quarterly borrowing and lending enquiry from the Department of the Environment on June 21.

The Association of Metropolitan Authorities said it knew of five member councils that had money with BCCI, in amounts ranging from £1.5m to "several million pounds". The AMA had written to other authorities to establish the extent of the problem.

The Association of District

Councils said more than 10 of its members had money with BCCI, including Allerdale, and Barrow-in-Furness in Cumbria. Some council finance officers said as much as £300,000 could be involved.

The associations said they hoped to hold a meeting of all authorities affected as soon as possible, to take legal advice and discuss making representations to the government.

York City Council said it had a total of £1.3m with BCCI, made up of four short-term loans, the most recent of which was made on July 2 - only three days before the BCCI closure. The bank had been placing commercial loans with BCCI through its financial brokers for three years.

As the money was in the form of a loan, not a deposit, it is not covered by the deposit

protection scheme. It is therefore not clear how much the council may be able to recover.

"We will be pursuing every possible avenue of recovering as much money as possible," the council said.

As the money formed part of the council's precept due to be paid to the county council tomorrow, York will have to borrow. The loss of interest on the BCCI loan, and the interest on new borrowing, are estimated at £120,000.

Stockport Borough Council had two loans worth £1.15m with BCCI. It said it was hopeful of receiving a reasonable proportion of these back when BCCI was liquidated.

Bristol Council last placed a £600,000 commercial loan with BCCI on June 25. It had been due for repayment today.

"It's a substantial sum and

not one which the city council can readily bear," the council said.

When Bristol made its last deposit with BCCI two weeks ago, the bank was still on the list of institutions authorised by the Bank of England.

"So long as an organisation is on the Bank of England's register, that has always been regarded as sufficient," the council said. "It now appears that that is no longer the case."

The council hopes that it will be able to cover the shortfall by underspending this year's budget. But, having just been told that it will be able to reclaim only £15,000 back, the council's exposure to BCCI could affect services as well as next year's poll tax.

FROM BC TO BCCI

Hard-luck stories on the Rock

By Tom Burns in Madrid

MR PETER GREY'S hard-luck story takes a lot of beating. A former restaurant owner who sold out in the UK 10 years ago and settled near Marbella on Spain's Costa del Sol, Mr Grey had £18,000-worth of his savings frozen in 1987 when Barlow Clowes crashed.

Mr Grey recovered 90 per cent of this investment two years later before making his next move. "I went down the road in Gibraltar [Barlow Clowes International had its headquarters on the British Crown colony], and put £15,000 in the bank."

Yesterday, Mr Grey was among hundreds of British residents in southern Spain who learned that their cash on the Rock was not covered by any deposit protection scheme and that they depended solely on the resources of Bank of Credit and Commerce International for recovery of their funds.

Mr Grey is understandably aggrieved with BCCI, but he is also furious with Gibraltar. "I thought I was covered in Gih," he said.

Echoing his sentiments, Mr Gerry Davies, a British advertising consultant living in Marbella who had an undisclosed amount deposited in BCCI's Gibraltar branch, said: "The Rock may as well close up shop as an offshore base."

Mr William Penman Brown, Gibraltar's commissioner for banking, rejected such accusations saying that "we can demonstrate very clearly that this is not a problem of our making."

Mr Penman Brown ordered the closure of BCCI's Gibraltar branch operation on Saturday. He believes that it had deposits of \$94.255m and some 90 per cent of its funds had been placed with its affiliate in the Cayman Islands. Set up in 1984, BCCI on the Rock was well regulated.

WORLD TRADE NEWS

UK keeps EC door open on Japanese cars dispute

By John Griffiths

VALUABLE progress was made in the UK's fight to ensure free distribution of British-built Japanese cars in the EC, Mr Peter Lilley, UK trade secretary, said in London yesterday, after the meeting with Mr Martin Bangemann, EC Commission vice-president.

He said he had won agreement on three points: "First, he agreed there could be no restriction of any kind on the right of British plants to sell their cars in any EC country."

"Second, there could be no limit, formal or informal, on output of cars by Japanese-owned plants in Britain."

"Third, no overall ceiling would be set covering Japanese cars imported into the Community and those made at Japanese-owned plants in the EC."

The UK contends any attempt to impose such a ceiling would discourage increased investment and production of cars within the EC and encourage the Japanese to import cars from outside it instead.

Mr Lilley's talks with Mr Bangemann follow similar ones with Sir Leon Brittan, EC competition commissioner, who has also been broadly supportive of the UK line.

However, Mr Lilley accepted yesterday that the Commission was still likely to face further pressure from member states, notably France and Italy, anxious to limit the combined total of Japanese imports and EC-built Japanese cars during a transitional period before the EC is opened up completely to Japanese competition.

US approval likely for S Korea to buy F-16s

By Nancy Dunne in Washington

THE US Congress is expected to approve plans by South Korea to co-produce 120 US F-16 fighters in a \$3.8bn deal with General Dynamics. This is despite concerns that the US is passing on technology to countries which intend to build competing fighters.

The Pentagon has notified Congress, which has 30 days to decide the matter. Sale of the jets, production kits and other equipment will total about \$2.5bn, but technical and other contracts will bring the value to \$3.8bn.

Twelve aircraft will be made in the US, 36 US kits will be assembled in Korea, and 72 aircraft will be produced under licence in Korea.

Congress previously approved a South Korean purchase of F-16s from McDonnell Douglas, but the deal came apart as costs mounted.

That proposed purchase lifted eyebrows within the aerospace industry because two-engine jets like the F-16 are generally purchased by countries expecting war in the 30-45 years of the aircraft's life. Mr Joel Johnson, a vice-president of the Aerospace Industry Association, said the Pacific Rim countries were increasing their defence budgets in response to a perceived pull-back by the US.

The Asians are also interested in developing their own industries. One of the attractions of the new deal for South Korea is a promise by General Dynamics to help Korea design its own jet military trainer.

Centre may be set up in Geneva to foster private business contacts

Russians seek links into Europe

By William Dufforce in Geneva

THE RUSSIAN government has proposed that a centre be set up in Geneva to exchange information between Russian and European businessmen.

It has also started to establish contacts with Swiss bankers.

The centre, which could be in the form of a private company, would be kept separate from government bureaucracies, said Mr Andrei Kozyrev, foreign minister of the Russian republic.

The idea was to put Russian and European entrepreneurs into direct contact and leave it to them to do business.

Many Russian businessmen were looking for partners abroad, as the economy was privatised, but found themselves still operating in a closed society. The only channel of information now available to them, the centralised Soviet system, was "a total disaster". On the other hand,

they risked falling prey to sharp western operators looking for easy money.

Contacts with "authoritative" companies might be opened through a private business and banking "nucleus", perhaps equipped with a computer network, which could identify possible business partners and do some market survey work, Mr Kozyrev said.

As an internationally recognised, apolitical business centre with easy travel connections Geneva could be the right meeting place for Russian and western businessmen.

Mr Kozyrev, who came here as head of the Soviet delegation to the UN economic and social council, last week met the local directors of the four biggest Swiss banks and several Geneva private bankers. Mr Marcel Naville, board member of Swiss Volksbank, who arranged the meeting, said no



Andrei Kozyrev seeking business contacts

precise plan had been discussed but the bankers had found Mr Kozyrev's ideas very interesting.

Soviet private entrepreneurs have already started to estab-

lish outposts in Geneva. Ms Suzanne Wolfe, an American-trained Swiss lawyer, has set up a Swiss company for Alliance, a group based in Kiev, Ukraine, which wants to do business in industrial products, particularly telecommunications equipment. Alliance, headed by Mr Evgeny Inas, has 60 per cent private capital.

It has already set up a company in the US and plans one in Seoul, South Korea.

Ms Wolfe is about to establish another Swiss company for Dalso, a shipping and trading group based in Vladivostok, Siberia, which until now has been a closed city to western business. Dalso is involved in building a leisure centre with a golf course, mainly aimed at Japanese and Korean clients, and is also looking at substantial construction projects, for which it would like to have European partners.

Food producers' group threatens G7

By Victoria Griffiths

THE CAIRNS Group of food producing countries yesterday warned Group of Seven nations that it would retaliate if they did not reduce domestic agricultural subsidies.

Brazil said any subsidised products it imported would bear countervailing duties. It was acting in response to bitter criticism by Uruguay and Argentina of Brazil's import of subsidised beef from the European Community and subsidised wheat from the US this year to counter internal shortages.

"It's time for the G7 nations to assume their responsibility for the corruption and decadence of the world agricultural market," said Mr Neal Blewett, Cairns Group president and Australia's trade minister, at a meeting this week in Manaus, the first since the Gatt talks broke down.

He denounced the billions of dollars handed out by Europeans and Americans to their farmers each year as "economic vandalism" which led to corruption and decay in the world's agricultural markets.

Mr Antonio Cabrera, Brazil's agriculture minister, said: "The developed nations are creating a new Berlin wall... They want all the advantages of patents, registration of industrial property, and the pay-back of debt, but they systematically refuse to recognise our right to a competitive free market."

The objectives of the Cairns Group remain the same: a 90 per cent reduction of export subsidies, and a 75 per cent cut in production incentives and import barriers over a 10-year period.

It claims that large subsidies are bankrupting lower cost

farmers in developing nations and robbing them of valuable export markets. The subsidies mean, for example, that a tonne of European wheat produced for \$210 can be sold on world markets for \$90 dollars.

According to Mr Blewett, EC spending on agricultural subsidies surged by \$81.6bn last year, and US spending by \$6bn.

Observers from Japan and the Community had been expected to attend the Cairns Group meeting but they failed to show up.

Brazil to purchase more oil from Iran

By Victoria Griffiths in São Paulo

BRAZIL has clinched a deal to import an additional 80,000 barrels of oil a day from Iran in return for sending Tehran \$1bn-worth of Brazilian goods which it will use in reconstruction. This is on top of the 100,000 b/d currently imported from Iran.

The deal, which makes Brazil the second largest importer of Iranian oil after Japan, was signed in Tehran by Mr João Santana, Brazil's infrastructure minister, with the Iranian National Oil Company.

The Brazilian goods are likely to include materials for building seven sugar mills, and some 700 engines and cars for Tehran's metro system.

In addition to the \$1bn in capital goods, Brazil may participate in the construction of a hydroelectric power station, oil storage facilities, and of boats, cars and heavy trucks.

Payment for Brazil's exports will be made within 90 days. In the past, payment has taken up to 360 days.

The Brazilian construction group Andrade Gutierrez is bidding for a \$450m contract for the construction of the hydroelectric plant.

Embraer, the state-owned aircraft group, said it was close to clinching a deal for Iran's postal service.

As a consequence of the agreement, Brazil is likely to reduce oil imports from other Middle East countries.

de Lascruces

paying additional compensation.
 The UK government has
 out compensation. The
 kidnapped is crying to
 the salary to help.
 My salary is \$400
 tomorrow, directly to
 now-frozen BCCI bank.
 What could I do?
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 but to pay me a new
 cheque on into a new
 If the process has been
 liquidator will in due to
 return the fund.
 My mortgage is with
 whom do I make payment
 You should continue to
 in the normal way, but
 the mortgage may be at
 another bank.
 Can I use my BCCI Visa
 No Cash machines have
 programmed to pick
 up and credits have
 there to remain him.
 So need I pay my BCCI
 card bill?
 Yes Pay the normal
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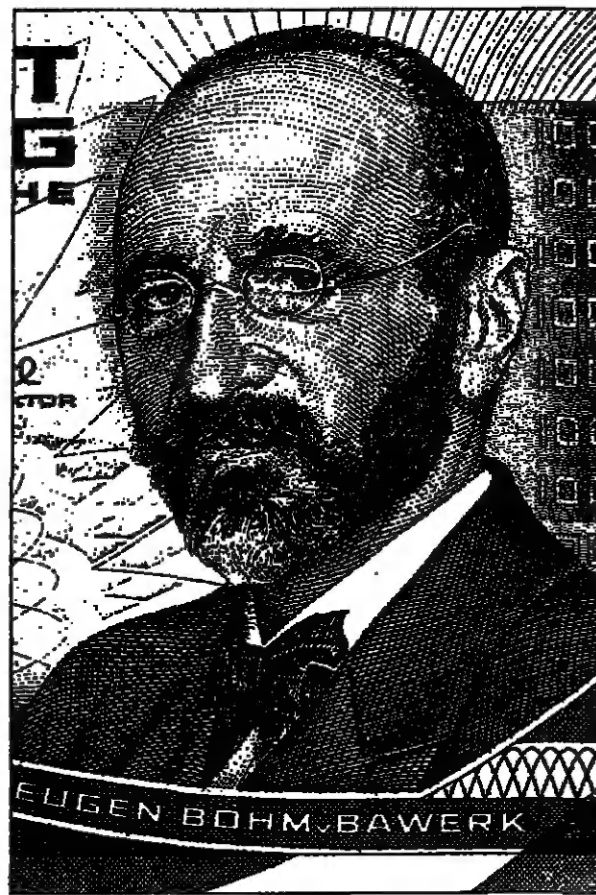
**on list
buyers**

A representative said there was no discussion as yet about whether to have a night school or a day school. The committee would be behind the State board.

Sir John Bickelton, secretary, is to make a report on how things are going next week.

Brazil to purchase more oil from Iran

By Victoria Griffith
San Francisco



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UK NEWS

POLICY DOCUMENT ON DEFENCE

British costs in Gulf war put at £2.5bn

By David White, Defence Correspondent

BRITAIN'S part in the Gulf war cost approximately £2.5bn, according to the latest estimates in yesterday's defence policy document. The sum covers the costs of deploying forces and bringing them back, over and above expenses such as service pay which would have been incurred anyway.

The final figure, however, could still not be finally determined, the policy document said. Recovery of equipment was not complete and decisions had yet to be taken on replacing items lost or damaged in the Gulf, which included seven Tornado fighter-bombers.

The costs would therefore be spread over several financial years. Already £780m was accounted for in the 1990-91 financial year, including £740m in extra provisions and £40m from the existing defence budget.

The current financial year's budget figure had been expanded by £1.16bn, an increase of 5 per cent, to pay for the Gulf campaign.

Cash contributions from 10 countries - mainly Kuwait, Saudi Arabia, the United Arab Emirates, Germany and Japan - were expected to cover £2.03bn of the total British cost.

Work on evaluating the detailed lessons from the Gulf

war and their implications for future defence programmes was unlikely to be completed before the end of the year, the policy document said.

It warned: "We must be careful not to draw general conclusions from factors that were specific to this operation."

Almost a quarter of the main volume of the policy document is devoted to an account of events in the Gulf and the UK's role in them.

British forces' equipment "came up to expectations and in some cases exceeded them", it said. The lessons learnt would be an important factor in future procurement policy.

It highlighted the "dramatic effectiveness" of a range of precision-guided munitions and described the Multiple-Launch Rocket System (MLRS) as a "battle-winner". Army equipment was "generally effective" although Britain's Challenger 1 tanks and Warrior combat vehicles met only light opposition after the allies' initial thrust into Iraq.

The loss of six Tornados in missions over Iraq, which represented a proportionately high share of the combat losses suffered by allied aircraft, appeared to have no common cause, the policy document said.

Editorial Comment, Page 14

Continental group offers supporting role to Nato alliance

THE defence policy document says: to thrive, Nato needs a strong European pillar. In building this we see a central role for the Western European Union, which has a clear existing defence commitment binding its members together.

It already has close ties with Nato and has demonstrated success both in the 1987 naval operations in the Gulf and in the recent Gulf conflict.

In the British view the WEU can serve as a bridge between the transatlantic security and defence structures of Nato and the developing common political and security policies of the

Twelve. The WEU could develop its traditional role as a forum for defence and security consultations with the aim of a more coherent input into the North Atlantic Council.

It would also need to develop close working relationships with the Alliance and the Twelve, but would be subordinate to neither.

In this way the Twelve could develop common foreign and security policies but defence would be left to the WEU.

To enable it to play this strengthened role its headquarters would

need to move to Brussels where it could work alongside the other institutions concerned.

Equally important will be to ensure that the WEU has practical defence

POLICY IN EUROPE

substance. To this end we have elaborated ideas for the development of a European Reaction Force (ERF). This would be autonomous from Nato, with its own peacetime planning arrangements, and directed towards roles complementary to those of Nato

- not least in the defence of international security outside the Nato area, building on the Gulf experience.

At the same time neither we nor any other country could contemplate or would wish to retain separate forces for Nato and the WEU. Any European force would, therefore, be drawn from forces allocated to the Alliance, along with national forces of countries not part of the integrated structure.

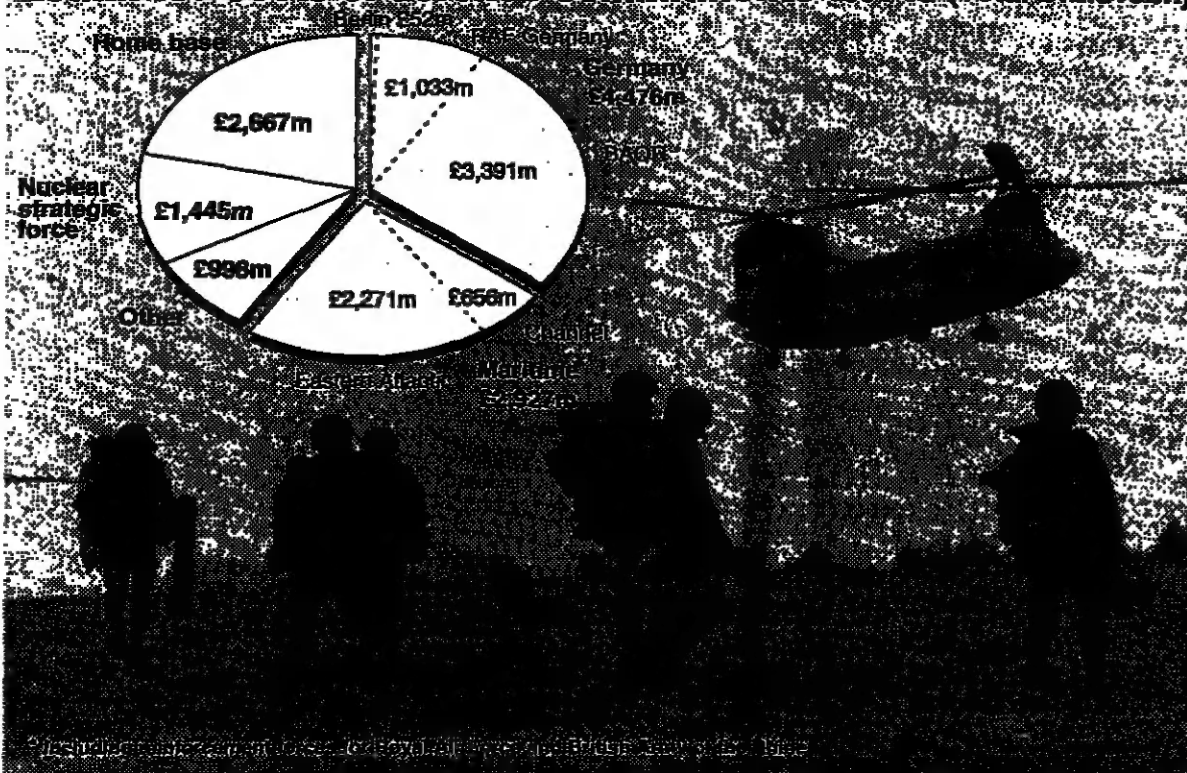
The heart of this concept is the complementary relationship between the institutions and open consultations between them.

Building totally distinct Western European defence entities, involving the eventual absorption of the WEU by the Twelve, would be disruptive of Nato. It would result in at least two classes of Nato European state and erode the principle of equal security for all.

It would erode the concept of Nato as a full partnership in which European and North American countries participated on the same basis.

To follow this route would be to invite confusion and a less reliable defence than we have enjoyed over the last 40 years.

Estimated costs of defence commitments 1991-92 (Total £12.543bn)



Contractors likely to suffer as result of fewer orders

THE Ministry of Defence business currently supports about 450,000 British defence industry jobs, directly or indirectly, so the reductions in force levels proposed in Options for Change are of vital concern to defence contractors, according to the policy document.

The government says: "It is too early to say what the precise impact on industry will be - that will depend on detailed decisions on the future needs of the services - but it is clear that we shall require fewer items of equipment, with consequent reduced demand for support and spares."

Nonetheless, we are committed to maintaining modern well-equipped armed forces and there will continue to be a substantial defence equipment programme. The Ministry of Defence will remain British industry's largest single customer.

The impact of smaller orders and shorter production runs will vary between companies, depending on their success in competing for Ministry of Defence orders and in overseas sales and non-defence business - few companies are wholly defence-oriented. Some may choose to reduce the proportion of their defence business by diversifying into the civil market.

But that will be a matter of commercial judgement for the companies concerned. It is not for the government to seek to influence such decisions.

Increasingly corporate restructuring and competition between companies are occur-

ring in a European as well as a national context.

Mergers and joint ventures between companies across national boundaries may bring the benefits of wider industrial collaboration while at the same time maintaining competition between rival international consortia.

From the customer's point of view there is a balance to be struck between the economies that should follow from reduced duplication of research

INDUSTRY

and development and production capacity and the continuing need for vigorous competition in both the domestic and international markets to promote efficiency and exert downward pressure on prices.

The efforts of the independent European Programme Group to create an open European market in defence equipment will continue to encourage and facilitate international competition.

We plan to spend £425m on defence research in 1991-92, representing about 17 per cent of planned research and development expenditure and 4 per cent of planned procurement spending.

It remains our aim to achieve a gradual reduction in government-funded defence research and development over the next decade, in line with the government's commitment that defence does not pre-empt an excessive share of the nation's scarce technological resources.

Reductions to involve natural wastage and some redundancies

THE POLICY document says: "Royal Navy and Royal Marines numbers will reduce, in line with the reductions in the size of the Fleet, from the present total requirement of around 53,000, including trainees, to around 55,000 by the mid-1990s (a total trained strength of 48,000 rather than 55,000 at the moment)."

The reduction will be achieved so far as possible by natural wastage but may require a small number of redundancies. Related reductions will be made in the civilian personnel supporting the Navy.

Army numbers will reduce to about 118,000 by the mid-1990s from the present total strength of about 155,000,

yielding a total trained strength of 104,000 rather than 144,000 today.

The reduction will be achieved so far as possible through natural wastage and careful control of recruitment.

FORCE NUMBERS

ment, but a number of redundancies are likely to be needed to preserve age, rank and skills structures.

We hope that for the most part redundancies will be voluntary, but there may be a requirement for some compulsory redundancies. We envisage a phased redundancy programme starting next year and lasting several

years. Inevitably the restructuring of the Army will mean the disbandment and amalgamation of units, including the loss of some regimental cap badges. Similar changes have occurred often in the Army's history to meet particular circumstances. The Army has always adapted well to these changes.

The regimental system itself will remain an important feature of the new Army.

There will also be extensive redeployment and restructuring of remaining personnel and units.

Implementing these changes will be a highly complex undertaking that will need to be carried through with

sensitivity. In the Army there have been consultations, in particular with divisional Colonels-Commandant and Regimental Colonels, on how to proceed. As soon as these consultations have been completed we shall make detailed announcements.

Related reductions will also be made in the civilian personnel supporting the Army.

RAF numbers will reduce from the present 89,000 (including trainees) to around 75,000 (of whom about 4,000 will be under training) by the mid-1990s.

UK-based civilian staffs supporting the RAF will reduce gradually to 15,000 by the year 2000.

The number of locally employed civilians in Germany will be reduced by over 40 per cent within the next few years.

We attach great importance to the Volunteer and Regular Reserves of all three Services, who will continue to have a key role to play. We shall be examining more closely our requirements in this area, including the roles, size and number of Reserve units.

Our plans for the future restructuring of the armed forces following Options for Change also require a wide-ranging study of the balance between Regular and Reserve forces. This is now in hand.

COMBAT STRESS

When his ship was torpedoed... so was his future peace of mind

Leading Seaman R. H. ... served right through the war. He was torpedoed in the Atlantic and suffered from exposure. He served in Landing craft, and his home received a direct hit from a bomb while he was there on leave.

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"They've given more than they could - please give as much as you can."

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Name (BLOCK LETTERS)

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Signature

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FINANCIAL TIMES

BRITAIN IN BRIEF



Rikind calls for cleaner vehicles

Mr Malcolm Rikind, transport secretary, warned the motor industry that it must urgently find ways of making vehicles that emitted lower levels of carbon dioxide, the gas believed to be mainly responsible for global warming. He said cutting vehicle emissions would have to fall drastically if people were to continue enjoying the levels of personal mobility they took for granted today. The best chance of achieving this lay in obtaining higher levels of fuel economy with existing fuels or finding an alternative to those fuels.

House prices fail to revive

Falling interest rates have failed to revive Britain's ailing housing market as prices and sales have continued to languish, a survey reports. The Halifax, Britain's biggest building society, said in the survey that sales last month had been particularly disappointing. The society's house price index, published monthly, barely moved last month. The average price of a UK house had increased by only 0.1 per cent. After allowing for seasonal variations prices had actually fallen by 0.3 per cent in June, said the Halifax.

BT offers 7% pay rise

British Telecom, the UK's largest private sector employer, has offered 120,000 non-managerial employees a pay rise of 7 per cent. The proposed deal, raised from a previous 6.1 per cent and said by the company to be a "final offer", is considerably above the likely July inflation figure, predicted to be below 5.5 per cent. The National Communications Union said negotiations were not recommending the offer.

Airline to order four new jets

Trans European Airways UK, based at Birmingham airport, is to pay £125m for four new jets. Two will be Airbus A310-300s for long-haul flights out of Birmingham, East Midlands, Gatwick and Manchester next summer. Mr Bob O'Donnell, managing director, said the Airbus, and two new Boeing 737-400s, would mean the company expanding its workforce to 450 for next year.

London 'needs central council'

The Confederation of British Industry added its voice to those calling for a central administrative body for London, proposing a government-appointed London Development Agency. The CBI calls for a seven- to 11-member agency nominated by the Department of the Environment to plan economic development and act as London's "voice", promoting it at home and abroad. It would also coordinate transport and environmental improvements and supervise important planning applications.

Population growth in south

The number of people living in East Anglia and the south-west of England is expected to grow by about 15 per cent over the next 20 years, according to government figures. In the East Midlands, the population is forecast to increase by 10 per cent in this period by the Office of Population Censuses and Surveys. Overall, England's population is expected to rise slowly from 47.7m in 1989 to 49.5m in 2001 and 50.5m in 2011.

Gas could be cheaper

British Gas has told the Office of Gas Supply that it was not against reducing the price it charges power station gas users. Mr James McKinnon, the regulator, is pushing British Gas to lower its prices as a way of ending the four-month row over gas supply to the UK's independent power projects. Two consortiums planning to build power stations in the UK have threatened legal action against British Gas unless it agrees to provide them with gas at a price lower than 22p a therm.



Victory salute: Neil Kinnock, leader of the opposition Labour Party (pictured left), introduces his party's newest member, Peter Kilfoyle, to the House of Commons. Mr Kilfoyle won the Liverpool Walton election last week. The campaign was marked by the attempt of a left-wing splinter group to have its own candidate elected.

Names threaten legal action

Legal action at the Lloyd's of London insurance market is set to escalate further. Names (members) of five syndicates hit by insurance losses in the past three years are being urged to take action by the Society of Names, an action group formed earlier this month by the former Conservative MP, Mr Tom Benyon. Names are the individuals whose capital backs the market's underwriting.

London Zoo to close in 1992

London Zoo will close in September 1992 unless it identifies new sources of private finance, the governing council has decided. Ninety staff are to be made redundant and two-thirds of the animals will be transferred from the Regent's Park site in an attempt to reduce operating costs. The announcement mollifies warnings from officials in June that the zoo would close at the end of next month unless it received at least £2m in government support.

Motorists push up prices

Drivers of the UK's 3m company cars, many of whom do not know or care about repair and maintenance costs, have pushed up motoring costs to business and private users alike. But recession and higher taxation is forcing a sombre re-examination of company car policies with potentially profound consequences for the £12bn-a-year vehicle repair and servicing sector, according to a study. As companies curb their maintenance spending, the study predicts an increasingly fierce fight for after-market parts and service specialists and parts and accessories "superstores".

Gainsborough reaches record

A chalk drawing by Gainsborough, heightened by white oil paint, of a lady walking in a garden and holding a child by the hand, sold for £816,000 at Christie's. The price was a record for any English drawing. In 1905 Christie's had sold the picture for 1,000 guineas.

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UK NEWS

Falling inflation signals early cut in interest rates

By Rachel Johnson, Economics Staff

FRESH EVIDENCE emerged yesterday that inflation is being squeezed out of the economy by recession, increasing significantly the chances of an early interest rate cut.

Prices at the factory gate rose by 5.7 per cent last month, the lowest annual rate of increase for more than a year, the Central Statistical Office (CSO) announced. The output price index, which rose by 0.3 per cent to give an annual increase of 6 per cent in May, stayed unchanged in June.

The pound slipped only slightly as the producer prices data gave the government justification to cut rates.

Hopes of a cut will intensify towards the end of the week. Friday's retail price index is expected to show a fall in headline inflation to an annual rate of 5.6 per cent last month, from 5.8 per cent in May.

Sterling's relative strength on the foreign exchanges over the past few weeks - as the D-Mark has weakened against the dollar - has given the government room to cut rates. Sterling has been trading just beneath its DM2.95 central rate in the European exchange rate mechanism.

However, the Bundesbank council meeting tomorrow - its last before the summer

break - could still tie the government's hands. If the Bundesbank raises German interest rates to fight inflation and protect the D-Mark, it is less certain that the UK will risk lowering rates the following day. Instead, it would wait to see how the markets settled down after what would be the first tightening in German monetary conditions since January.

The separate index which strips out volatile food, drink and tobacco - the key measure of underlying inflation at the Treasury - also surprised analysts by showing a sharper-than-expected fall to 5.2 per cent, after 5.5 per cent in May.

Mr Roger Bootle, UK economist at Greenwall Montagu, the stockbroker, said: "It's yet another example of a key number turning out to be better than expectations, as analysts consistently underestimate the weakness of demand."

In the markets, the figures were seen as tipping the balance towards a cut on Friday in the bank base rate to 11 per cent, from 11.5 per cent.

The sterling three-month interbank rate - which shadows the base rate - sank towards 11 per cent in anticipation of an imminent cut.

See Page 16

Accounts in Iraqi bank to remain frozen

By Raymond Hughes, Law Courts Correspondent

PLEAS by the Iraqi Embassy in London and two Iraqi state organisations for payments from their accounts frozen in the London branch of Rafidain Bank have been turned down by the High Court.

The business of Rafidain, an Iraq state-owned bank, has been at a standstill since international sanctions were imposed after Kuwait's invasion.

Sir Nicolas Browne-Wilkinson, the Vice-Chancellor - the senior Chancery Judge - yesterday rejected an argument that the retention of their funds conflicted with Iraq's right to sovereign immunity.

Since Iraq broke off diplomatic relations with the UK in February its interests have been looked after by the Jordanian Embassy's Iraqi interests section. The Bank of England is seeking the compulsory winding-up of Rafidain Bank which, the judge said, was "hopelessly insolvent".

On Monday the judge adjourned the winding-up petition for 12 months, it having been agreed that it must await a diplomatic or political solution of the Iraq situation.

His ruling yesterday was made on an application by the provisional liquidators of Rafidain, who have reported a deficiency of not less than \$2bn.

They had asked the court whether they should accede to payment requests from the embassy, Iraqi Reinsurance Company, and Iraqi Airways. Sir Nicolas said the embassy had over £34m at Rafidain; Iraqi reinsurance had balances of over £700,000 and \$4m; Iraqi Airways had lesser amounts.

The embassy applied for about £160,000 to meet existing commitments and £80,000 a month for operating costs. It also wanted a substantial, but unspecified, sum to provide for Iraqi students in the UK who, with their families, depended for their maintenance and fees on Iraqi government payments made to the embassy.

The judge said he had sympathy with Iraqi students and their families. However he had no jurisdiction to authorise payments to the embassy.

Pension holiday prevents loss for Post Office

By Roland Rudd

BRITAIN'S Post Office would have made a significant loss in the last financial year had it not been able to waive its contribution to its employee pension funds. The move enabled Sir Bryan Nicholson, Post Office chairman, to announce yesterday profits above the government target.

After exceptional items of £106m - relating to the reorganisation of Royal Mail, the letters division, and Parcelforce - the Post Office made pre-tax profits of \$47m. This is a 60 per cent fall on last year's figure of £118m.

Since the pension fund was in surplus management was able to waive its contribution of £12m and use the money to offset a trading loss of £26m.

After 14 successive years of



Sir Bryan Nicholson profits a loss would have been a considerable setback for the corporation, which is under

government pressure to become more competitive.

Mr Alan Tiffin, general secretary of the UCU postal workers union, said he was "furious" that management had used their contribution to the pension funds to offset a loss.

Sir Bryan said management, which often made up a deficit in the pension funds, was entitled to waive its contribution when the funds made an unexpected surplus because of successful investment.

Sir Bryan explained that if the pension funds had not performed so well he would not have proceeded as fast with the restructuring of Royal Mail and Parcelforce, so would not have made a loss.

He said management's contribution to the pension funds

was £106m - the same amount as the exceptional loss. The £132m figure included £26m of reduced management contributions from last year.

Turnover for the whole group increased from £4.5bn to £4.7bn.

The accounts show that Royal Mail and Parcelforce made a combined loss of £10m compared to last year's profit of £32m.

However, when they are divided, as they will be from next year, Royal Mail made £17m profit before exceptional items, while parcels made a £75m loss. Sir Bryan said he could not rule out the possibility that the reorganisation of the two groups could lead to further exceptional items next financial year.

In an effort to make parcels break even by the end of the year the Post Office is shedding 550 administrative jobs and closing down more of the division's operational centres.

Post Office Counters increased its taxable profits from £12m to £38m.

Sir Bryan's pay rose almost \$24,000 last year to £149,185. He said his basic salary had gone up just 8 per cent at a time in the last financial year when inflation was 8.1 per cent.

A large part of the £24,445 overall wage rise resulted from performance-related bonuses.

The annual accounts also disclosed that four of the other 10 Post Office board members were paid in the region of £110,000 to £125,000.

Consumers to win rights as election looms

Guy de Jonquières examines the government's rapid assembly of a bill for spenders

WHEN Mr Edward Leigh, the consumer affairs minister, announced plans for a consumer bill last week, he described the measures as an important development that illustrated the government's commitment to keeping the consumer at the centre of the stage.

The proposed bill, promised for early in the next parliament, seems likely to meet many - although by no means all - of the demands made by consumer lobby groups and the Labour party.

But the government's eagerness to pose as consumer champion seems at odds with the time it has taken to assemble a legislative package, much of which is based on recommendations made by advisory bodies several years ago.

For instance, a planned updating of the 38-year-old Sale of Goods Act was urged by a Law Commission report in 1987.

In part, the government is making a virtue of necessity, since legislation will be required anyway by the European Community for its plans to harmonise contract terms. It was another EC directive, on product liability, that prompted the last big piece of UK consumer legislation, the 1987 Consumer Protection Act.

A more cynical explanation may be that a general election is approaching and there may be a desire to extend the quest for ballot-box appeal in a direction already pioneered by the proposed Citizens' Charter.

However, Mr Leigh also seems sensitive to the risk of appearing too much of an activist. Apparently in an effort to pacify the right wing of his party, he went to great lengths to argue last week that the government did not signal any loss of faith in the free market.

Consumer organisations have welcomed the bill as a step in the right direction, although they are reserving final judgement until details are published in a white paper which is due shortly.

The government plans action in five main areas:

● Introducing a "good faith" principle in contracts law. That is intended to outlaw unfair or deceptive terms and exclusions set by suppliers and would give consumers the right to have a contract reopened if it discriminated unduly against their interests. That would align UK law with a draft EC directive being negotiated in Brussels. However, the government opposes other features of the directive, notably a plan to "blacklist" specified types of contract pro-



Leigh: promising redress

visions ended in dissatisfaction.

● Enhancing consumers' rights to reject or obtain refunds on unacceptable products by updating the Sale of Goods Act. The vague requirement on suppliers to sell goods of "merchantable quality" would be replaced by a criterion of "satisfactory quality", covering fitness for use, appearance and finish, freedom from minor defects, safety and durability.

● Amending the Trades Description Act to include services as well as goods.

● Strengthening the powers of the OFT to crack down on "rogue traders", notably in businesses such as timeshares and garages.

Consumer organisations agree that those proposals are essential to achieve the better deal they have been seeking. However, they fear that the impact of the bill may be weakened by the government's unwillingness to increase consumers' right to reject faulty goods.

Their concern was highlighted by a 1986 court case brought by a car buyer whose vehicle broke down three weeks after delivery. The court turned down his claim for a refund, partly on the ground that he had not rejected the car soon enough.

In the US, "lemon laws" enti-

tle purchasers to automatic refunds or replacements for faulty consumer durables. However, a bill by a Mr Marilyn Jones, the Labour MP for Clwyd South West, to introduce similar protection was defeated last year after the government argued that it would be unworkable and would impose excessive burdens on manufacturers.

None the less, Mr Maurice Healy, director of the government-sponsored National Consumer Council, believes the government has gone some way to correct the balance by including durability among the definitions of acceptable goods.

There is also uncertainty about how vigorously other aspects of the bill will be enforced, since Mr Leigh has yet to spell out the additional powers he has in mind for the OFT. He has also promised to look at ways of improving procedures available to consumers seeking redress, but has made no firm commitments.

Whether his consumer rights bill sees the light of day will depend on the outcome of the general election. Still, the Labour party's commitment to extending consumer protection, along with Brussels' growing role in policy, make it a near-certainty that legislation will surface in some form during the next parliament.

Britons told to consume less sugar and fat in food

By Guy de Jonquières and Clive Cookson

A STEADY reduction in consumption of sugar and fats and increased use of olive oil in the British diet are recommended in a report on food and health published yesterday.

The report, commissioned by the Department of Health, is part of a growing government drive to encourage healthier living. It is claimed to be the most comprehensive and up-to-date study of nutrition in the world.

The report says sugar is a big cause of dental decay and recommends that national consumption should fall from 18 to 10 per cent of energy intake.

Fats should drop from 38 per cent to 33 per cent - and even more sharply for animal fats, a cause of heart disease. This should be offset by more use of vegetable oils.

The report is based on an exhaustive analysis of medical evidence. It lays down broad dietary guidelines for use by nutrition experts, food processors and caterers and is expected to be followed by a public education and information campaign.

Dietary Reference Values for Food Energy and Nutrients for the United Kingdom. Background, Page 14

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FT LAW REPORTS

New Zealand brokers must name clients

NEW ZEALAND STOCK EXCHANGE AND ANOTHER COMMISSIONER OF INLAND REVENUE

Privy Council (Lord Keith of Kinkel, Lord Brandon of Oakbrook, Lord Templeman, Lord Oliver of Aylmerton and Sir Robert Megarry): July 1 1991

THE INLAND Revenue of New Zealand, in the exercise of its function of seeking out undisclosed taxable income, has power to request production by sharebrokers and bankers of the names of unspecified clients and details of those clients' dealings in shares and commercial bills.

The Privy Council so held in dismissing an appeal by the New Zealand Stock Exchange and the National Bank of New Zealand Ltd, from a decision of the New Zealand Court of Appeal, that the Commissioner of Inland Revenue had power to request information concerning unspecified clients.

Section 17(1) of the Inland Revenue Department Act 1974 of New Zealand provides: "Every person... shall, when required by the Commissioner... furnish in writing any information and produce for inspection any books and documents which the Commissioner... considers necessary or relevant to any purpose relating to the administration or enforcement of any of the Inland Revenue Acts."

LORD TEMPLEMAN giving the judgment of the judicial committee, said that income tax was levied for the benefit of the community. It was the Commissioner's duty to see that income was assessed to tax, and that the tax was paid. By accident or design a taxpayer might default in his obligation to furnish a return, or to disclose all his assessable income.

In order to discharge his duty of assessing and recovering tax on all taxable income, the Commissioner must discover the names of taxpayers and their respective assessable income.

Under section 17 of the Inland Revenue Department Act 1974, the Commissioner required some members of the Stock Exchange to produce a list of their largest clients and details of their purchases and sales of shares.

He also required the National Bank and some other banks to produce the names and details of customers who had bought and sold commercial bills.

The Stock Exchange, acting in the interests of all its members, and the National Bank acting in the interests of banks generally, sought and obtained from Mr Justice Jeffries, a declaration against the Commissioner.

The issue was whether, under section 17, the Commissioner had power to require information except in respect of a named individual whose tax affairs were under investigation.

The Court of Appeal quashed Mr Justice Jeffries' order. The Stock Exchange and the bank now appeal.

Section 17 was expressed in the widest terms. The appellants sought to imply in section 17 a limitation whereby the Commissioner might only require information where he had a specified taxpayer in mind, in respect of whom there was a serious question as to his tax liability.

It was impossible to insert that limitation in the statutory construction.

The limitation could only be inserted as a matter of policy by judicial legislation on the ground that parliament could not have intended to confer on the Commissioner a power so wide as not to be subject to such a limitation.

Two reasons were suggested for insertion of the proposed limitation.

First, the Commissioner was seeking confidential information. Second, he was imposing on sharebrokers and bankers an onerous burden of research and report.

If the Commissioner, exercising his powers under section 17(1), required the bankers of a specified taxpayer under investigation to produce information about his activities, confidentiality which attached to the banker/customer relationship must be broken.

The whole rationale of taxation would break down and the whole burden of taxation would fall only on diligent and honest taxpayers if the Commissioner had no power to obtain confidential information about taxpayers who might be negligent or dishonest.

In recognition of the fact that confidential information could not be concealed from the Commissioner, the 1974 Act imposed stringent restrictions on him. Section 13 required Inland Revenue officers to maintain the secrecy of all

information relating to the taxing statutes, and to make statutory provisions designed to secure the secrecy of information obtained by the Commissioner from the officers of every taxpayer.

There was no distinction between the secrecy and confidentiality which attached to an identified taxpayer and a non-identified taxpayer.

Confidentiality must be broken if the Commissioner was to obtain the information to enable him to carry out his statutory functions of assessing and collecting tax. Every taxpayer was protected by the secrecy obligation imposed on the Commissioner.

If the appellants' argument was correct, confidentiality did not assist the taxpayer who made an honest return of his income, or the dishonest taxpayer who was under investigation. It assisted the dishonest taxpayer who concealed both his identity and his liability to the Commissioner.

The appellants relied on *CIR v West-Walker* [1950] AC 1. In that case the Commissioner sought information about a taxpayer from his solicitor, and the court held he was entitled to withhold information to which the Common Law legal professional privilege attached. The Commissioner was entitled to ask, but the solicitor was entitled to decline to answer without his client's consent.

In the present case the appellants denied the Commissioner's right to ask for the information.

Under the Common Law, legal professional privilege formed a defence to a claim for information.

The court in *West-Walker* held that in the absence of any express provision in the income tax Acts abrogating the principle of legal professional privilege, it excused the solicitor from supplying privileged information to the Commissioner.

West-Walker was of no assistance in the present case where it was manifest and was conceded that the principle of confidentiality was abrogated by section 17.

Mr Barron for the appellants prayed in aid section 21 of the New Zealand Bill of Rights Act 1990, which provided that "Everyone has the right to be secure against unreasonable search..."

Having regard to the secrecy provisions of the 1974 Act, and to the fact that in the interests of the community the Commissioner was charged with ensuring that the assessable income of every taxpayer was assessed and the tax paid, the "search" involved in the application of section 17 was not "unreasonable".

The appellants contended that the Commissioner had exceeded or abused the powers conferred on him by section 17 by making demands on sharebrokers and bankers which were onerous and expensive to obey.

In the case of sharebrokers they were asked to supply lists of their largest clients together with details of their share dealings. Bankers were asked to identify investors in commercial bills and to give details of each investment cost and realisation.

One sharebroker complained he was asked for information over a 12-month period, and that he only had information over 11 months because a merger had taken place.

The Commissioner had demonstrated he was prepared to modify his requirements to meet any particular genuine difficulty.

Every sharebroker or banker would understandably request the receipt of a notice from the Commissioner requiring information about his clients. Every sharebroker or banker would be the time and expense involved in complying with the notice.

But the Commissioner must carry out his functions of ensuring that assessable income was assessed, and that the relevant tax was paid.

The court could only interfere if it was satisfied that in making a particular requirement the Commissioner had exceeded or abused his powers.

The Court of Appeal decided that as a matter of principle and construction the Commissioner was entitled to require information concerning a class of unidentified possible taxpayers. Their Lordships agreed with the Court of Appeal.

The appeal was dismissed. For the appellants: GP Barton QC, RA Dobson and RJ Cullen, all of the New Zealand bar (Simmons & Simmons).

For the Revenue: JJ McGrath QC, Solicitor-General, GD Pearson QC, all of the New Zealand bar (Allott & Overy).

Rachel Davies

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MANAGEMENT

Cheese puts the smile back into Perrier

William Dawkins charts how the French group is putting its problems behind it

Jacques Vincent, chairman of Source Perrier, the world's leading mineral water company, arrived in London last week on an important mission. It is almost exactly a year since the 67-year-old former manager of a chain of French family grocery stores took over the chairmanship of the Source Perrier. His appointment came in the wake of the gravest crisis the company has known since it was founded in southern France by a Dr Perrier in 1888.

Vincent's mission was to convince sceptical stockbroking analysts in London and Edinburgh that Source Perrier was back on track after last year's disastrous discovery of traces of benzene in US stocks of its best-selling bubbly mineral water. The fiasco obliged Perrier to withdraw its entire world stocks of 160m bottles, in what has been a series of crisis management. The company won praise from marketing consultants for the courage of its gesture but was equally criticised for the several days of dithering before it decided to act.

The benzene incident also signalled the end of the career of one of the grand old men of corporate France. He is the 77-year-old Gustave Leven, a former stockbroker with a genius for marketing, who bought a run-down Perrier from its then English owners in 1948, and built it into one of France's best known international businesses.

The incident finally persuaded Leven to stand aside for Vincent, the hard-talking chairman of the Exor investment group. Exor also owns the Chateau Margaux premier claret, which over the years had built up minority control of Source Perrier. Vincent is determined not to become obsessed with the individual problems of the Perrier brand; not to let the crisis obscure his vision of the group as a whole, with its 18 other mineral waters and Roquefort cheese-making business, also a world market leader. "There is no reason to sacrifice everything to re-impose this brand upon a public which is probably a bit fed up with it anyway. There are other challenges to follow which are perhaps more interesting," he says.

His message is that Source Perrier is much more than one well known brand, the impact of the crisis on the group's fortunes is limited and that the organisational weaknesses that made the benzene accident possible have been corrected. Over the past

year, he has also focused the group more onto its two core businesses, water and Roquefort, by selling off peripheral activities in soft drinks, small country cheeses and yoghurt.

Perrier is only the fourth largest of the group's mineral waters by volume, though not by value. Others include Contrex, Valvie and Vichy in France, Arrowhead in the US, and Buxton in the UK, together producing just under two thirds of turnover. Most of the rest of group sales comes from Roquefort cheese, of which Source Perrier is the world's largest producer, Sorrento, the largest supplier of Mozzarella cheese in the US, a small catering business and a thermal bath in Vichy.

The fall-out from the benzene scare sounds much worse for the group's finances than it really is. The cost of destroying stocks and mounting an advertising campaign to win back consumers' confidence is FF1.25bn (\$125m). Sales of the Perrier brand fell by 48 per cent in the US alone last year - part of the overall 18 per cent fall in group sales to FF18.5bn last year. In the first five months of this year, sales of all the group's mineral water brands were up a fraction by volume, although Perrier brand sales were down 14 per cent.

Yet even after all the problems, Source Perrier's net earnings rose 35 per cent to FF1.2bn last year. A one-off profit from the sale of its soft drinks division nearly covered the cost of the benzene debacle. The result also reflected the group's limited exposure to the Perrier brand, which accounted for group sales of only FF1.9bn out of a total of FF13.6bn.

Vincent's main priority in restoring the fortunes of the Perrier brand is to have the green bottles available in the same number of outlets as before the crisis. It has currently achieved 70 per cent of its old penetration in restaurants and bars.

Much more important is a rethink of the way all of Source Perrier is organised, says Vincent. Over the past year, he has tried to get to grips with the root of the benzene crisis by appointing the mineral water division's first quality control director and a scientific research and advisory team. Wider innovations include a roving finance director who is intended to act as a troubleshooter for under-performing divisions, and for the first time a director - just

mineral water businesses. These were previously managed under separate operational heads, reporting directly to the chairman.

"I want to work together with my managers. Under the old regime I had the impression that the head office management and people responsible on the ground were rather separate. We have to create better co-ordination between colleagues at all levels," says Vincent.

By the end of this year, Vincent plans to appoint a food industry manager to run Source Perrier alongside him for two to three years, and eventually to succeed him. Vincent is clearly keen to pave the way now for a smoother transfer of power than the last one.

In the end, Leven's departure was reasonably amicable, finalised at a private dinner between the pair at the former chairman's country home near Vergès, where Leven is now enjoying a sun-drenched retirement.

Yet it came after three years in which Exor found it frustratingly impossible to impose the kind of reforms only now being carried out, despite having a majority on the Perrier board and a 25 per cent shareholding, nearly double the 18 per cent held by the Leven family.

"French law gives enormous powers to the chairman... It was quite natural that the previous president, who has been in 100 per cent charge of the company for the past 40 years or so was a little fixed in his ideas - and I don't mean fixed in a bad sense," says Vincent.

Beyond these management reforms, Vincent has not seen fit to make any big strategy change in Source Perrier's mineral water division. Source Perrier is highly integrated and Vincent believes this should continue. Not only does the group make its own bottles, labels and caps, it even owns a sand quarry at Mont Ventoux to supply the Vergès glass bottle plant.

Vincent does not see room for major expansion in the mature French mineral water market, but is seeking acquisitions elsewhere in Europe. Source Perrier is already planning to start production next September from a new spring in the Belgian Ardennes. The group wants to improve its geographical coverage of the US - where its various brands hold 30 per cent of the market. To help achieve this, its US branch made a \$15m capital increase in May.

While the cheese division has had a lower public profile than mineral water, its strategy needed even more



Jacques Vincent: bubbling over with enthusiasm after a year as chairman

radical attention from the new management. Apart from Roquefort, Vincent inherited Valmont, which owned more than 100 small cheese brands, and Jean-Jacques, a producer of "natural" yoghurts - which was struggling against competition from the BSN food and drinks giant. Both have been sold to BSN, the leading French dairy group.

Source Perrier is a high volume business and had no future selling in small amounts to fragmented markets. Vincent plans to hold on to Sorrento in the US, but is looking for an equity exchange with another US cheese supplier to help it extend its product range.

Like BSN, its main rival in mineral waters, Source Perrier has increasing competition from abroad. Inks with the Agnelli family in Italy, which has an extensive French industrial share portfolio, Inks, the international arm of the Agnelli family holding company, acquired 33.5 per cent of Exor last January. It has since acquired an option to go up to just over 21 per cent, exciting stock market speculation

that it might one day seek control. This is, naturally, denied by Exor.

Most of the shares sold to Inks came from Corinne Mantzopoulos, Vincent's family. Vincent and his wife have majority control of Exor and which used to own the Felix Poth grocery chain, where Vincent cut his teeth as a manager. Exor sought the share exchange with Inks, which has turned Mantzopoulos into the second largest shareholder in Inks, as a way of bringing a second loyal family into the investment group, he explains.

So far the time being, ownership of both Source Perrier and Exor is secure. Far from being made vulnerable to takeover by the benzene crisis, Vincent will aim to persuade the financial community that Source Perrier has emerged from its trial stronger in every way. Whether they believe him or not, a remarkable revolution has taken place at Source Perrier; it is the latest company to adopt the more open management approach that has grown across French industry in recent years.

Why employees leave their jobs

Pay is not a factor, reports Diane Summers

People do not leave their jobs for money. Those who do so are those who stay are equally dissatisfied. Some managers may be more comfortable blaming external factors, such as pay, for high staff turnover. But they will probably be disappointed if they attempt to improve the quality of employment solely by increasing pay.

Some managers may be more comfortable blaming external factors, such as pay, for high staff turnover. But they will probably be disappointed if they attempt to improve the quality of employment solely by increasing pay.

These are among the main conclusions of a report on retention about to be published by the Institute of Manpower Studies. The report outlines how to calculate whether an organisation has a retention problem; how to categorise leavers so that remedial action can be targeted; and how to calculate turnover costs.

More important, it spells out the reasons, apart from money, for people quitting their jobs. Here are leavers' top grumbles, collected by the Institute.

"The job was not what I thought it was going to be." Early disillusionment and departure are common when jobs are advertised. Recruitment literature, advertisements and interviews should not fuel unrealistically high expectations.

"I just got thrown in at the deep end." Lack of attention and guidance from the line manager in the early weeks may mean the new recruit feels part of the team. Confidence will be shaken and commitment undermined if new employees find themselves in high-pressure jobs with little or no training.

"The job was boring." When employees say their jobs are boring it usually means they feel a lack of autonomy and control over the sequence of tasks or pace of work; lack of responsibility; lack of variety; and lack of challenge, particularly for individuals who do not feel their skills are being fully used. Strategies which allow increased variety and scope for decision-making are particularly effective when applied to groups or teams.

"It wasn't fair that I didn't get promoted." Disappointment with promo-

tion and development opportunities is a common grumble among those who resign. Employees often perceive the speed of promotion to be widely variable and inconsistently applied by different managers. Performance management systems are frequently seen as open to bias and employees are often dissatisfied with the results.

"The management has an important daily impact - at best, it can substantially increase satisfaction; at worst, it can have far-reaching and damaging consequences. Young workers, in particular, may become quickly disillusioned if they are exposed to ineffective or widely inconsistent standards of management."

To emphasise the importance of this last point, IMS quotes a recent group of leavers who were asked to contrast the quality of supervision they had expected with what they had actually received. Most of the leavers felt that managers held the key to keeping staff and pointed to differing turnover levels within different departments of the same organisation.

These leavers had expected their line manager to provide constructive feedback; generate respect and loyalty; assess performance fairly; allocate interesting and challenging work; and support their staff. In reality, they claimed to have experienced unapproachable, uncaring and distant behaviour from their bosses, as well as complaining that their bosses had favourites and failed to consult their staff.

The line managers concerned would no doubt be the same group that would remain wedded to the more comfortable notion that external factors, such as pay, are the greatest influence on the retention of staff. Such managers may be interested to know that IMS found that the offer of a pay increase would bring under 10 per cent of would-be leavers back to the fold.

"Staff Retention - a manager's guide. Report No. 203 by Stephen Bevan. Institute of Manpower Studies, University of Sussex, Mantel Building, Falmer, Brighton BN1 9QF. £12.

BUSINESS AND THE ENVIRONMENT

Just 35 miles south of São Paulo the highway to the Brazilian coast descends from a mountain paradise of trees and waterfalls to what looks like a futuristic nightmare - the city of Cubatão.

Metal chimneys belching fire and smoke loom above the town, which has the dubious honour of being the first and largest industrial park in Brazil. The main areas of activity are cement, steel, fertilizer and oil refineries.

Nearing the city, visitors experience a tickle in the back of their throat, a reminder of the pollution levels of pollution which in the 1970s earned Cubatão its unenviable nickname - the Valley of Death.

Last week, the backdrop to an ecological nightmare, as pollution levels soared to four times their acceptable level. Faced with a disaster, the governor declared a state of emergency in the city, and ordered the town's 23 industries to shut down for 24 hours.

A "thermal inversion" was responsible for the crisis, the trapping of factory emissions and causing pollution levels to soar to 3,000 micrograms of particles per cubic metre. According to Cetesb, the São Paulo environmental agency, readings of more than 500 micrograms per cubic metre can cause premature death in infants and the elderly, and put those with respiratory illnesses and heart conditions at risk.

The crisis was short-lived. By Thursday last week pollution levels had been reduced substantially, and the city began to breathe again. Luiz Flávio Filho, governor of São Paulo, lifted the state of emergency and the factories recommenced their belching activities. But the stoppage had already taken its toll.

According to Ciesp, the local industry representative, the work stoppage cost Cubatão's factories \$22.5m. "The factories have lost a lot of money, but they have enough of a profit cushion to bear these kind of losses," said a spokesman.

Victoria Griffith visits a Brazilian city that was shut down because of excessive pollution levels

The fight to escape from a black hole



Pollution levels were so high in Cubatão last week that a state of emergency was declared

stances, the loss would have been a mere drop in the bucket for these industrial dragons. But times are hard for Cubatão. Brazil is in the middle of a deep recession, severely denting their profits. "Within the year," said De Oliveira, "at least two fertilizer groups will be forced to close their doors due to deteriorating profits."

According to Valter Lazzarini, president of Cetesb, the state may also insist on the closure of the Cosipa steel factory, the valley's largest employer, for its failure to comply with environmental controls. During the state of emergency last week, Cosipa was the only factory in Cubatão which refused to suspend operations.

The company has also been slow in complying with environmental controls. "Cosipa has not followed controls as we would want," said Lazzarini. "We may have to take more drastic measures." Cosipa is an exception.

In general, Cubatão's factories have been co-operative in the clean-up campaign which the city has waged over the last decade. Just six years ago the city was surrounded by blackened ground. In some areas nothing but a few withered tree trunks remained of

what had once been verdant forest. Fumes from the factories turned the valley's rivers into lifeless, black cesspools. Diarrhoea, caused by drinking contaminated water, was the major cause of death among Cubatão's infants.

In February 1984 misery became disaster as a gas leak from a pipeline under a Cubatão slum set off a fire which claimed at least 99 lives. Soil erosion caused by the death of the forests was responsible for the next crisis, which occurred in January 1985.

That month a mudslide hit a factory, releasing a mass of ammonia gas. The town was forced to evacuate some 5,000 inhabitants from a nearby shanty town. Ironically, by the time the disasters occurred Cubatão was already on the road to recovery.

In 1981, concerned local environmentalists formed a group called Valley of Life. The group turned out to be Cubatão's best hope for a decent quality of life. With the backing of the state of São Paulo, the activists waged a 10-year war on pollution in the valley, forcing companies to comply with existing regulations.

During the clean-up campaign, Cubatão's factories reduced their output of organic

waste by 85 per cent, and of heavy metals by 97 per cent. Overall emissions of air pollutants in the valley were cut by 72 per cent.

Most of the inhabitants of the industrial zone were permanently evacuated. Today, just 150 families live within the industrial park's limits. Cubatão's most polluted sector.

A replanning campaign was also initiated. The rivers have begun to live again, although according to Cetesb it will take another 10 years before Cubatão's fish become safe to eat.

In view of the improvements, ecologists were beginning to view Cubatão as a shining example of the benefits of environmental controls. The town's mayor had planned to bus in observers from next year's Rio-92 conference in Rio to see the improvements first hand.

After last week's events, however, things have changed. The city could suffer a public relations blow. Brazil's television stations ran sensational reports showing children barely hanging on to life at the end of oxygen masks. Those children were ill the

of emergency," claimed Emilia Hashimoto, a doctor at the local hospital.

Cubatão last week was a week of resentment and frustration. After all the work the town had done to rid itself of the dangers of pollution, or the public image that pollution had created.

Not surprisingly, many inhabitants denied that there had been a crisis at all. "I didn't notice a thing wrong," said a factory worker, sporting an anti-pollution mask. "It was a beautiful day when they called a state of emergency."

Cubatão's frustration is easy to understand. After all the investment and work, the city still lives on the verge of crisis. Infant mortality rates are high, at 38.5 deaths per 1,000 live births. And a study conducted in recent years by the University of São Paulo claimed that Cubatão children have 5 per cent less lung capacity than the national average.

According to Cetesb, last week's crisis could easily happen again. Despite years of trying to bring itself back to life, Cubatão still faces some \$40m-\$50m in investments to comply with Cetesb's regulations.

Cubatão's location does not help. The town nestles up against a 2,500-foot mountain range, which blocks the dispersion of pollutants. "I think companies should think carefully about the geography of a place before they decide on where to build a factory," said De Oliveira.

Now that several Cubatão companies appear to be on the verge of economic collapse, and Cetesb is threatening Cosipa with closure, Cubatão may be closer than ever to an environmental solution. "We try to work together with the companies to improve the environmental situation," said Lazzarini.

Alejandro, the local Cetesb representative. "But Cubatão's location is unsuitable for an industrial park. From an environmental point of view it would be best if the factories simply relocated."

Unfortunately for the town's inhabitants, however, an environmental victory may bring economic disaster. The closure of the fertilizer plants and Cosipa would shed thousands of jobs. And because of the area's environmental reputation, attracting clean industries would be difficult. Despite 10 years of work, Cubatão's inhabitants continue to live in an ominous mass of smog. For many of them, there is simply no where else to go.

UK pollution reform is less than a clean sweep

John Hunt on what John Major's proposals for an environmental protection agency mean to industry

John Major's proposal for an environmental protection agency to provide Britain with an effective centralised system of pollution regulation leaves many important questions unanswered for industry.

The principle of the scheme announced in Major's keynote speech on Monday was welcomed by organisations such as the Confederation of British Industry and the Chemical Industries Association.

This is not surprising. Dealing with the proliferation of different organisations which have polluted in the past has been a big headache for large companies.

But as Ted Thorns, head of the CBI's environmental group, observed: "Working out the details to produce a practical and efficient structure will not be easy."

Despite all the organisational difficulties ahead industry is keen on the central idea of the agency - described by Michael Heseltine, environment secretary, as "a one stop shop".

This means that companies would only have to deal with one set of pollution inspectors enforcing standardised regulations. Industry would cut out the costly business of overlap and duplication.

The chemical industry has long suffered from this. Companies have sometimes found one inspector who says that emissions must be released to the atmosphere and another insisting that they be dealt with inside the building.

Tamara Posner, executive director of products and regulatory affairs of the Chemical Industries Association, said a national agency would bring consistency and stability which is needed to plan long-term capital investment. She says the UK chemical industry expects to double its capital investment on environmental protection to £440m by the end of 1992.

The government's proposal, to be outlined in a consultation paper, comes at a time when the new system of pollution regulation introduced by the Environmental Protection Act is still settling down. To replace the comparatively new bodies - Her Majesty's Pollution Inspectorate (HMPI) and the National Rivers Authority - with a single national agency will mean a huge upheaval.

Major's scheme is to merge HMPI with part of the NRA and probably bring in the regulatory functions over waste disposal which are now exercised by the county councils in England and district councils in Scotland and Wales.

welcomes the establishment of a national body.

But the inspectorate only employs 380 staff. The NRA, which has responsibility for river water quality, employs 7,000. Only 400 of the NRA staff are engaged on pollution control and it is assumed that this is the section which will be merged into the new agency together with HMPI.

There is some overlap in pollution control between the NRA and HMPI and a merger in this area is logical. But what happens to the rest of the NRA's diverse responsibilities which include flood defences, protection of fish, recreation, conservation and navigation is still unclear.

Above all, what happens to its responsibilities for strategic planning of water resources and preventing over-abstraction of water from rivers? At the moment it has considerable resources.

Lord Crickhowell, chairman of the NRA, cautiously welcomed Major's announcement but has made it clear that the only rational way forward is for all of the NRA to be merged into the national agency and not merely part of it.

The whole idea coming less than two years after the formation of the NRA has caused senior staff at the NRA. They see it as a recipe for confusion. The organisation is only just getting over the sudden resignation of its chief executive, John Bowman.

Proposals for bringing regulation of Britain's 250 waste disposal industries under a central body have been greeted with enthusiasm by the National Association of Waste Disposal Contractors which includes most of the UK's big waste management companies. Indeed, NAWDC announced its own similar proposal on Monday, the same day as the Major speech.

The Department of the Environment has been urging the local authorities which regulate waste disposal to combine in regional organisations so that their plans can be co-ordinated.

The DOE has been disappointed with the response to this. In any case the county councils could disappear under government proposals for reorganisation which envisage the possibility of a single-tier structure for local government.

There are still large areas of the environment that have not even been mentioned in the new proposal. Tim Brown of the National Society for Clean Air says that what is needed is an agency to protect the environment across the board. In addition to the government's proposals this would also embrace transport, energy conservation and control of pollution resulting from agriculture.

It will not be possible to introduce the legislation for the new agency until after the next general election. Labour and the Liberal Democrats also have similar plans but their agencies would be more powerful and independent than the one the government is proposing.

We are clearly in for a long period of debate before the new organisation emerges.

A quick zap through the Euro-mélange

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Fewer men,
same cost

MR TONY KING, the British defence secretary, yesterday's statement on defence policy in the 1990s "no ordinary white paper". And it is true that the peaceful unification of Germany and the ending of the Warsaw Pact have brought about fundamental changes in British defence requirements. Yet anyone who looks at the document closely may be struck not by how much defence thinking has changed, but how little. There are very few signs of what used to be called the "peace dividend".

To be sure, military manpower is to be substantially reduced. The army is coming down from 160,000 to 118,000, a slightly bigger cut than that envisaged a year ago. The air force and navy get off relatively lightly, but their manpower will still fall by about 15 per cent. There will also be cuts in civilian personnel at home and abroad.

On the face of it, such reductions ought to lead to considerable savings. This is belied by the figures. Defence spending in the current year is expected to rise in real terms to around £24bn. The most that the white paper offers for the future is the hope that savings will be eventually secured and that the share of gross domestic product taken by defence will fall. In 1990 the share was 4 per cent, 3.5 per cent for France, 2.9 per cent for Germany, 2.3 per cent for Italy and 5.5 per cent for the US.

Growing costs

Part of the explanation for spending remaining so high plainly lies in the growing cost of military equipment. It must also be asked, however, why Britain consistently spends a larger percentage share of its GDP on defence than its European allies and why the opportunity was not taken for a wider review of defence commitments. The dismantling of the Warsaw Pact and the more peaceful posture of the Soviet Union are, after all, seminal events in postwar history.

Two answers are being offered. Even a truncated Soviet Union remains a military superpower and could

again turn nasty. There is, too, the possibility of military conflict arising outside the Nato area, as in the Gulf. Both are convincing up to a point, but they do not explain why Britain apparently takes the threats so much more seriously than her continental allies. The underlying reason for the continuing heavy commitment to defence seems a desire to set an example to the Americans and thus persuade the US to maintain its own military presence in Europe. Britain has become the European guardian of the Atlantic alliance.

Leading role

Such thinking permeates the white paper. Britain has come down firmly against giving a role in the European Community even though the subject is still under discussion at the inter-governmental conference on political union. It will play a leading part in the rapid-reaction corps in many, even though the role is not clearly defined. British and French will remain persistently at odds.

The aim of keeping the Americans in Europe, all of a sudden, is a course entirely worthy. It is a course that is whether British resources can match British commitments.

Conservative came to office in 1979, successive ministers have prided themselves on avoiding full-scale defence reviews. It is possible that one would have been bound to take place two years ago, had not freedom broken out in eastern Europe and hopes of the peace dividend come to the rescue. Two years on Britain is still spending just as much money, and still contributing to the defence of the European mainland and the eastern Atlantic, as well as to a number of special commitments such as Hong Kong and Belize. It is therefore difficult to believe that Mr King's statement yesterday can be anything like the last word. It is such a remarkable feat to maintain expenditure while substantially reducing manpower that it deserves the closest scrutiny.

Hard questions
for Nigeria

NIGERIA is the most populous nation in Africa, conducting a phased return to civilian rule while implementing a far-reaching economic reform programme. The success or failure of this double transition is critical to Africa's welfare at a time when much of the continent is in disarray or despair.

It also matters to the west. For the World Bank, Nigeria is an African test case. The country's structural adjustment programme, under way since 1988, owes much to Bank funding and expertise, coupled with the willingness of President Ibrahim Babangida's military government to implement often unpopular reforms. And Nigeria's economic recovery would be warmly welcomed by western banks and governments, which have agreed to several reschedulings of the country's \$360m external debt.

It can, therefore, be of little consolation to those who wish Nigeria well to discover that its government seems intent on controlling what ought to be legitimate and public analysis of the state of the country's finances and major infrastructure projects under way.

The summary expulsion of the Financial Times correspondent in Lagos for trying to throw light on these matters will probably have the effect of heightening, rather than reducing, doubts about the wisdom and propriety of government policy.

The first report involved an aluminium smelter, widely criticised both on grounds of cost and viability. The second attempted to cut the impact on Nigeria's export receipts of the higher than expected price for oil, which accounts for more than 85 per cent of foreign exchange earnings.

This was a move to undermine an understanding with the International Monetary Fund that such a "windfall" - the benefits accruing if oil prices exceeded the \$16 per barrel on which the 1990 budget was based - would be placed in a special fund. The use, whether for debt or new projects, required the approval of the Fund, in consultation with the World Bank. Doubts remain about the size and disposition of this fund.

The government has defended the aluminium project and other spending, and insisted that the amount of the "windfall" is exaggerated. But if its case goes by default, it has only itself to blame.

CAA caps BAA

A BIZARRE mixture of a privatised concession, a property developer and a spicuously monopolistic airport operator, BAA is a rate oddball. Odder still is its system whereby it is required to pass the Civil Aviation Authority's decision yesterday to reject the Monopolies Commission's proposed formula capping BAA's airline landing and parking charges at three London airports. The proposed formula for limiting charges from 1 per cent below the retail price index (RPI) minus eight to RPI minus 10. Not only is the Authority's decision a blow to a kindly RPI plus one when work begins on a fifth

terminal at Heathrow. To the outside, the CAA's case looks reasonable enough, given the growth in traffic since privatisation and the monopoly granted to BAA on the airport. But the argument turns on the rate of return appropriate to the risk in BAA's business. Both the CAA and the MMC are low risk, though with differing degrees of risk. Yet it is BAA that decides whether to build the fifth terminal, and BAA sees things differently, not least because of the impact of regulatory risk on its investment returns.

A compromise will no doubt be reached. But how much better if BAA's airports had been privatised in a package including RPI minus eight. Nor is the Authority convinced of the Commission's case for changing to a kindly RPI plus one when work begins on a fifth

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Lisa Wood examines
tension between the Tecs
and the governmentTraining
on trial

YT and ET. But the government gave Tecs the power to tailor programmes that were rigidly fixed by the Department of Employment. The idea was that businesses would get value for money on contracts by matching government programmes to local needs. Such adjustments took on several forms but included shorter training courses with a higher quality of training.

It was possible, through careful money management, to make operating surpluses on YT and ET. Surpluses, said the government, could supplement the Tecs' small block of funds intended to encourage the training of in-company workforces.

Rising unemployment has put paid to this strategy. Some Tecs now claim that they have insufficient funds to meet the government's guarantee of a training place for all 17-19-year-olds who want one. Those Tecs which believe they can meet the guarantee claim that it and other government programmes are absorbing all their time and budgets to the detriment of their other skills goals.

The recession has thus increased an underlying strain that will persist as unemployment continues to rise. Mr Edward Roberts, chairman of Soltec, a Tec based in Red-

ditch, and organiser of last year's Tec conference in Birmingham said: "The worry among some Tecs is they want to do so many other things. There is frustration. But if you have an obligation with government it has to be met."

The relationship between the government and the Tecs. When Tecs were set up there was an uneasy balance between the independence of their business leaders called for and the government's strictures on how they spent.

Tec leaders are now complaining of excessive government bureaucracy. They are critical, for example, of the Civil Service's accounting procedures which lead to every penny of Tec funds being monitored. Tecs want greater independence and the ability to operate in a more commercial way - to be judged on results.

Striking a balance between the Civil Service and private-sector cultures is at the nub of the government review disclosed on Monday which said that "unless there is a change in approach the present relationship is not sustainable".

Just how that new relationship will develop is an area ripe for further conflict, although the government is talking optimistically of a new "strategic relationship".

Relations with training organisations: each of the Tecs in England and Wales is now able to forge contracts with providers of training. This structure, according to large providers of training, such as the British Printing Federation, could destroy much of the existing provision for young people through YT. The BPF became the first industry-wide body to stop operating the programme.

The Federation pulled out because they did not want to negotiate with up to 33 different bodies. Before Tecs were set up, the Training Agency, part of the Department of Employment, used to make a single contract with large employers who took on YT trainees, or industry-wide providers such as the BPF. Now these employers have to negotiate individual contracts. Providers such as the BPF claim that not only is the system time-consuming and cumbersome, but low levels of allowances for some skills are forcing individual employers to pull out of YT.

Mr Tony Keeble, director of training and education at the BPF, said Tecs were offering allowances to printing companies of £10 to £25 a week to subsidise training. His industry, he said, was facing its worst recession and it needed help. Adequate allowances, he argued, could tip the balance between whether a company took on a trainee or not.

Enterprise Tecs have stood on sensitive toes in discharging their responsibility for stimulating "enterprise", which in practice means providing advice to small companies and entrepreneurs.

This has brought the Tecs into conflict with the chambers of commerce which, through the voluntary subscription of the Tecs, have been providing advice to small companies and entrepreneurs.

Education: Tecs want to forge improved links between business and education but some existing organisations such as Compacts argue that Tecs can be heavily-handed and add to the confusion of current initiatives.

Ms Julia Cleverdon, development director at Business in the Community, the charity which seeks to strengthen the role of Tecs in the community, said that in some areas Tecs had "acted in the composition of the boards of existing Compacts, and had sought to change the balance of the numbers, thus sparking off much anger."

In some areas Tecs are arrogant," said Ms Cleverdon. The role of Tecs, she said, was to take "a strategic" provision in its area, working with existing providers to forge a "cohesive service".

How Tecs gain credibility with the array of organisations from Compacts to chambers of commerce, national training providers and government, is uphill now facing them. Mr Roberts of Soltec shuddered at some Tecs' notion that they are the only show in town. "Remarks like that are defeating the whole enterprise," said Mr Roberts.

"Tecs will only be successful if they work in partnership with other organisations." The large task facing them is to forge those links while retaining their entrepreneurial drive.

Business
as usual

Britain has been prominent in arguing the case for more transparency in international arms trade. But word has apparently leaked down to the organisers of British arms fair.

After the Gulf war, John Major led the way by proposing a United Nations register of international arms transfers, to show who was doing the buying and selling. Indeed, officials from Britain and the rest of the world's main weapons suppliers have spent the first two days of this week in Paris discussing this and other ways of restraining arms sales.

However, at the forthcoming Royal Navy Equipment Exhibition everything is being done - as usual - to ensure that nobody finds out who the buyers are. There will be a press day, but as soon as the show opens officially, the "general news media" will be shown the gate.

A lot of these foreign people don't like the idea of the press reporting their presence," says a Ministry of Defence man. Representatives of the "technical" press can be accredited for all five days of the show, but then they can be counted upon to be discreet.

The exhibition is organised by the Ministry's Defence Export Services Organisation. However, the MOD notes that it is the companies that pay, and they are concerned that publicity-seeking clients might be frightened away. Of course, there are some restrictions on who will be invited - presumably Iraq is excluded. But it would be nice to see a guest list at least.

Nervous

A footnote to our story about Sheikh Shakhbut, the late ruler of Abu Dhabi who only moved his money from the bedroom to the bank when the rats began to eat it. He entrusted

his deposits to United Bank Ltd, the Pakistani operation run by none other than Agha Hassan Abedi, the founder of BCCI. "Sheikh Shakhbut used to ring up at midnight to see his money," recalls one BCCI executive, formerly of UBL. "And he wanted to see the same money as the ones he'd put in."

Last sentence

Tonight's annual Mansion House dinner of the City of London magistrates court promises to be a rather sad

Since the demise of the Duke of Venice in 1789, the Mansion House magistrates court was said to be the only one of its kind still operating in a private residence. In a fortnight's time it will close.

It is a court which figured prominently in the ending of slavery. In 1776, Sir Robert Mordaunt ruled that Jonathan Strong should not be sent to Jamaica as a slave. "The lad had not stolen anything, and was not guilty of any offence, and was therefore at liberty to go away," said the Lord Mayor in a legal decision which paved the way for the liberation of over 15,000 slaves in England.

Over the years other famous figures such as Dr Crippen and Emily Pankhurst - a special cell had to be built for her - have passed through the first floor court. But these days its bread and butter business is handing out fines for traffic offences.

"We are still very busy" says a court official rather defensively. "Upper Thames street can be like a race track some times."

The Mansion House calls are now used to store stationary, and pressure of space, plus security concerns, mean that as from next month the

OBSERVER



"I can't find the camouflage unit to disband it."

magistrates are moving into new premises in the old National Safe Deposit Company building a few yards away. Somehow getting a parking ticket in the City will never be quite the same again.

Networking

Ten years ago the appointment of a new chief cashier at the Bank of England would have been big news. The post used to be the equivalent of the chief executive, and men like Sir Jasper Balfour and Lord O'Brien were a power in the land. These days it is just part of Brian Quinn's empire, and the main claim to fame of the new man - Graham Kentfield - is that he gets to sign Britain's bank notes.

Nevertheless, Kentfield's elevation means that the Old Lady can promote a woman - 51-year-old Marilyn Lowther - to head the banking division. Apart from Anne Skinner, head of administration,

Lowther will be the only other female in a top position at the Bank which is not an impressive advert for an equal opportunity employer.

Meanwhile Malcolm Gill, the outgoing chief cashier is off to be deputy head of the banking department of the Bank for International Settlements.

He is being groomed to replace France's Rémi Gros, who in turn is taking over from another ex-Bank of England man, Ricky Hall, as number two in the BIS after Alexandre Lamfalussy.

Good to see the central banking old boy network operating so smoothly.

Good sports

Observer hears that Britain's family firm of Sir Paul Fox, former managing director of BBC TV, and son Jeremy, chief executive of the company chasing the Anglia franchise, are also working on another takeover bid. They have their eye on a racehorse which they plan to call Highest Bidder.

Let's hope the nag is more of a runner than some of their putative bids for ITV licences. Jeremy Fox's Three East group is bound to see a few lengths ahead of the Richard Branson/David Frost CPT-TV consortium but the smart money is still on Anglia retaining the title by a nose.

Fox senior is a director of Thames and chairman of one of the three bidders for the commercial TV breakfast franchise - also does not seem to be running well. The odds are shortening on TV-am retaining the trophy, and Thames being outbid by Carlton Communications for the London weekday franchise.

Steely faith

Both theft and vandal-resistant, boasts BTH Building Systems of galvanised steel - the new chapel at Canterbury Prison.

Further food
for thought

Guy de Jonquières and Clive Cookson on healthy eating

The adage that a little of what you fancy is good for you has become obsolete. The time has come for a balanced diet. But in their search for sounder guidelines for healthy eating, nutrition experts have confronted a mass of sometimes conflicting evidence.

Yesterday, Britain's Department of Health sought to simplify their task by publishing what it claims is the world's most comprehensive study of nutrition. The result of two years' research by the advisory Committee on Medical Aspects of Food Policy (Coma), the study analyses scientific evidence on more than 30 common types of food and vitamins.

Through the study's recommendations are broken down according to the age and sex of consumers, the authors emphasise it is not a precise guide for individuals.

Rather, it is a set of overall yardsticks, based on national averages. The yardsticks take the form of "dietary reference values" (DRVs) covering maximum, minimum, adequate and safe intakes of nutrients.

Though aimed at a specialist audience and couched in scientific jargon, the study has attracted considerable controversy, above all in the food industry, which has feared it could lead to health scares and pressure for tighter regulation.

The authors give some ammunition to health lobbyists by concluding that sugar is not an essential dietary requirement and confirming that it is a prime cause of dental decay. They suggest that national consumption of all types of sugar be cut from 18 to 10 per cent of energy intake and favour lower fat consumption combined with increased use of monounsaturates, chiefly olive oil.

However, there appears to be considerable scope for interpreting the study. For instance, the Sugar Bureau asserted yesterday that no big overall reduction in refined sugar consumption was needed to meet Coma's targets. But the Consumers' Association - using different statistics - claimed the opposite.

The Food and Drink Federation, responded by arguing that sugars, salts and fats posed no health risks provided they were not taken in excess and formed part of a varied diet.

The main unresolved question is how the government plans to use the study to advance its campaign for healthier lifestyles. Mr William Waldegrave, health secretary, appeared yesterday to rule out stricter national regulation of the food industry.

He is therefore relying principally on the hope that consumers will respond to government efforts to educate them about the benefits of a balanced diet. "Where we have given a reasonably consistent

message, it has changed behaviour," he said yesterday. There is some independent evidence that this is starting to happen and that heart disease - the main cause of early death - is becoming less common in Britain. But the improvement is slower than in many industrialised countries.

"There has been a big decline in coronary heart disease in the US and Australia over the last 15 years and, although we don't know the full explanation, diet has played a part," says Professor Desmond Julian, medical director of the British Heart Foundation.

One problem is popular confusion about how much difference a healthier diet will really make. Dissident heart specialists are sometimes quoted as saying there is little direct evidence that changing what you eat will reduce the risk of a heart attack.

"We have strong circumstantial evidence but we will never see proof," says Prof Julian. The only scientific way of "proving" the link between diet and heart disease would be to divide a population at random at an early age into two groups, one eating a high-fat and the other a low-fat diet. "Epidemiologists thought doing that but they decided it was impractical."

Even the well-publicised link between blood cholesterol levels and disease is far from straightforward. No one knows, for example, why Belfast has four times as much heart disease as Toulouse, although average cholesterol levels in the two cities are the same.

The evidence linking diet and cancer is "even more difficult" than that on diet and heart disease, says Dr John Galloway of the Cancer Research Campaign. One of the few reasonably clear links is that eating more fibrous food reduces bowel cancer. But the relationship between fat and cancer is contentious, with some evidence that cholesterol may even protect against some cancers.

A further problem for public health authorities is that, even if people believe that dietary advice is right for the population as a whole, they know it does not apply to every individual. The clear-cut message that cigarettes can kill has failed to stop one third of the population smoking, so what hope is there of getting across a more diffuse message about healthy eating?

A partial answer may lie in genetic research, which is discovering the genes that make some people susceptible to certain forms of cancer and heart disease. It may be possible in a decade or two to give someone a genetic test telling them what fancies they can indulge to their heart's content and what is likely to kill them. Such a direct message might be taken seriously.

GT DEUTSCHLAND FUND
Société d'Investissement à Capital Variable
Registered Office: 2, boulevard Royal,
L-2953 Luxembourg
R.C. Luxembourg No. B 25023

There is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders of GT DEUTSCHLAND FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69, route d'Esch, L-1470 Luxembourg, on Friday, July 13, 1991 at 2.30 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor;
2. To approve the Statement of Net Assets and the Statement of Operations as at March 31, 1991 and to allocate the net results;
3. To discharge the Board of Directors and the Auditor in respect of the performance of their duties for the year ended March 31, 1991;
4. To elect Directors to the Board until the next Annual General Meeting of Shareholders Messrs. D.H. FitzWilliam-Lay, H.M. Chochrane, A. Elvinger, J.-M. Gelhay, P.J.S. Gray, D.N. Ledebocq, J.R. Legat, R.R. Matthews, H. Nipp;
5. To elect as Auditor to the Board until the next Annual General Meeting of Shareholders: Coopers & Lybrand S.C.;
6. To approve an increase in Directors' fees to 7,000 each;
7. Any other business;
8. Adjournment.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of July 19, 1991 the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg.

THE BOARD OF DIRECTORS

LETTERS

Key to quality of service in public sector

From Mr T.J. Head.
Sir, It was a disappointment to find that Mr. M. J. Hyde's article in the *Financial Times* of July 3rd was so critical of the public sector. The issue is that of the people who work in the public sector, the culture in which they operate and their attitudes.

New decision rules to determine levels of service and the definition of citizen groupings as customers will remain sterile without a cultural change among people providing public services.

Their need is to re-focus attention away from the internal procedures of their jobs towards understanding the external demands of customers. Individual measures of performance are the key.

That change is possible. Many people in the public sector have a genuine sense of serving the public. If given the right practices they could deliver the Citizens Charter. Countless organisations have gained recognition for the quality of service they offer, through people. The route is the same for the public sector.

Human Resource Development, Lincoln House, Wellington Crescent, Fradley Park, Staffordshire

A merger of unlike minds

From Mr Michael Ross.
Sir, Your two headlines on Saturday read: "BCI shut down worldwide amid fraud disclosures", and, next to it, "in 15bn hunt for drugs partner".

Although I left the mergers and acquisitions advisory business in 1974, I am now sorely tempted to return.

Michael Ross, 5 Ulster Terrace, Regent's Park, London NW1 4PU

A more moderate view of alcohol trends

From Mr Peter Mitchell.
The *Financial Times* article of alcohol taxation requires a more balanced analysis than that provided by Mr Humphris' observations (Letters, June 29).

He predicts, with certainty, "at least a 25 per cent rise" in UK alcohol consumption were certain European Commission proposals on excise duty to be adopted. In fact, that forecast is highly speculative and its underlying assumptions arguable. Even its own authors raise important caveats about their analysis. Other analyses of possible excise reductions suggest much lower consumption growth: 6 per cent at most. Though such

Pay criticism is humbug, says water chairman

From Sir Gordon Jones.

Sir, I have no wish to enter the controversy about the salaries increases received by the chairman of water companies in the year following privatisation, but I should like to make three observations:

1. Unlike most nationalised corporations, the chairman of the old water authorities were appointed on a part-time basis, and salaries reflected that.

2. Even so, ministers at the time (and I write from first-hand experience) recognised, and admitted privately, that chairmen's salaries were too low in comparison with similar jobs elsewhere, created problems in appointing able executives to the board, and caused distortions in salary structures. Despite all that, it was felt imprudent to correct chairman's salaries - while in the public sector.

3. However, in the prospectuses for sale issued by the government as owner, it was explicitly stated that the salaries of chairmen and executive members would be adjusted

Doubts over planning for Tec's

From Mr Brian Jarvis.

Sir, Mr Robert Jackson, the parliamentary under-secretary of state, claims that Training and Enterprise Councils (TECs) pose no problems for national Youth and Employment Training providers (Letters, July 5). He omits to mention that the number of schemes contracted through the national TECs and National Providers Unit has fallen. In 1990-91 there were about 170 providers contracted to the TECs. The 130 now contracted centrally represents a significant fall, not the "handful" claimed by Mr Jackson.

He also omits to mention that in Scotland all the 22 Local Enterprise Companies require individual contracting, as do five of the 22 TECs in England and Wales.

Certainly there is a strong

case for more local control over training arrangements. I, in common with many other national providers, wish more thought and planning had gone into the way they were launched and even more that the Treasury did not control their finances so tightly.

It is also to be regretted that Tec's were not allowed to recruit all their staff in the open market instead of taking over many area office staff of the Training Agency.

Brian Jarvis, managing director, ETA, Waterhouse Street, Hemel Hempstead, Herts.

Fax service
LETTERS may be faxed on 01-573 3000. They should be clearly typed and not handwritten. Please do not machine for fax resolution.

Why the gloom is good for you
From Mr W.J. Bennett.
Sir, Once again the expression, "gloom depresses about the UK economy", is being used in connection with the fall in sales of new cars and houses.

Why should we be gloomy? Inflation, we are told, is the great enemy, and must be conquered. And which two products have always been the fore in inflating prices? Houses and cars, of course.

Both these products have become seriously over-priced, and the only real remedy available to the consumer is to defer buying them until the price becomes more realistic - and this is what is happening. At last, a real fight against inflation. It is what we all want, isn't it?

W.J. Bennett, 8 Mount Tattenhall, Wolverhampton

PERSONAL VIEW

Why the west must help save the Soviet economy

By Hilmar Kopper

The Soviet Union's financial needs appear to be growing more daunting by the day. What can be done? Some argue that the multilateral financial institutions ought to take the lead in giving support. The question is to what extent are existing institutions designed - or even permitted - to tackle the task of reforming the Soviet Union through advice and financial support?

The recently-founded European Bank for Reconstruction and Development (EBRD), which has its headquarters in London, is bound by its statutes to limit the amount of loans granted to the Soviet Union to a trifling \$70m a year for the first three years. In addition, 60 per cent of its funds are reserved for private sector projects - an area where the Soviet Union will need time to develop. In the meantime, most of the money that does become available has to be spent on measures to bolster Soviet infrastructure. While the private sector should play a vital role during this interim period, it cannot provide the bulk of the funding needed to improve infrastructure. That is largely the task of public institutions.

In my view, the Soviet Union ought to become a fully-fledged member of the International Monetary Fund and the World Bank. Such a move would make it subject to the rules of international finance and accountability. But even assuming that the difficult

Equality of opportunity for women

From Mr Joanna Foster.

Sir, That 10 per cent of women managers are married compared with 10 per cent of male managers ("Mum's not the word in the corridors of power", July 3) shows starkly the differential impact of parenthood and domestic responsibilities on the career prospects of men and women.

There is no reasonable doubt that lack of family-friendly policies and of quality, affordable pre- and out-of-school childcare drives disproportionate numbers into part-time jobs, too often depriving them of any chance of career progression.

Until we tackle this issue in a systematic way, equality of opportunity will remain a mirage for the vast majority of mothers.

The "key to real choice," the Equal Opportunities Commission's well-received discussion paper on childcare, put forward practical suggestions for a national approach to this crucial task based on a strategic alliance of parents, employers, local and central government. The National Consumer Council has just published a valuable report on the same theme.

What is now needed is a high-level working group set up to decide the best way forward.

We will not succeed in developing the quality and skilled workforce that Britain so badly needs unless this issue is urgently tackled.

Whoever grasps the nettle first will do a great service for the economy and for children and countless working parents.

Joanna Foster, chairman, Equal Opportunities Commission, Swan House, 52 Portland Street, London W1V 3DF

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W.J. Bennett, 8 Mount Tattenhall, Wolverhampton

Edward Mortimer

How to keep a 'divisible' peace



FOREIGN AFFAIRS

"Peace is indivisible," Maxim Litvinov, the Soviet foreign minister, used to repeat tirelessly at League of Nations meetings in the 1930s. He meant that a war anywhere in Europe might expand into general war.

In the circumstances of the time, he was right; and Maxim's maxim continued to hold true for post-war Europe, as long as the Cold War lasted. It was not true for the Third World, which the two superpowers tacitly agreed to treat as a kind of no-man's land, where local conflicts could be carried on without triggering a global one, provided they did not escalate beyond a certain point.

But in Europe, peace was, or was generally assumed to be, indivisible. In those years the stability of Yugoslavia, even under a communist regime, was seen to be a western interest, because of the risk that serious conflict there would lead to an east-west confrontation; and in practice the same doctrine applied even to east European countries under Soviet domination, at least from 1956 onwards.

Has peace in Europe become "divisible", now that the Cold War has ended? Yes, says Richard Little, professor of international affairs at Princeton, in a recent book. He predicts a number of conflicts in eastern Europe, including Yugoslavia, arising from "the claims of populations that inhabit geographic areas far removed from the governmental arrangements under which they live". But he says, larger states such as Germany and the Soviet Union are unlikely to involve themselves in these conflicts as they did in the past, because they no longer see themselves as having much of a positive stake in that region. In particular, neither is likely to believe that it needs to deploy military forces there in order to forestall the expansionist designs of the Balkan states.

He admits, however, that both do have considerable "negative stakes", in the sense that their well-being as citizens can be diminished by "activities originating within or passing over the borders of

the region's states". In the moment they seem to have a common interest in containing and averting those dangers. But Mr Little perhaps underestimates the extent to which things could change for the worse if a more xenophobic regime were to come to power in Moscow.

German influence in eastern Europe is bound to grow, for both economic and cultural reasons. This prospect is already causing some nervousness both inside and outside the region. Another book on the same theme by the British scholar Adrian Hyde-Price, published today, notes in passing that providing a counterweight to German influence is one of the "unspoken functions" of the Italian-sponsored Pan-European group (Italy, Austria, Hungary, Yugoslavia, Czechoslovakia, now also joined by Poland).

Clearly are people in Moscow, and especially in the

pean Security Organisation (ESO) whose members - including Germany, France, and most, if not all, members of the Conference on Security and Co-operation in Europe (CSCE) - would commit themselves to come to each other's defence if attacked. But, he says, this commitment would be more likely to be put into practice in a crisis involving large powers - for instance, "the principal members of a post-Nato ESO might well unite forcibly to oppose expansionist aggression by a resurgent Soviet Union" - than if "the antagonists were relatively weak and if their dispute appeared to endanger none but themselves"; and he specifically includes an outbreak of warfare "between two Yugoslav republics" in this latter category.

The response then, according to Mr Little, "would probably be limited to the extension of good offices for damping the

conflict... In the instance of Yugoslav aggression, they might apply economic pressure such as trade sanctions or even a freeze of the aggressor's assets. But this would be unlikely, because "for other states to risk the lives of their own citizens in attempting to impose a settlement would put too severe a strain on their own domestic politics". This prediction may well be proved right if the EC's current mediation efforts fail and the rival parties in Yugoslavia go ahead with large-scale war against each other. Diplomacy may then fall back on efforts to contain the conflict within Yugoslavia (perhaps even within specific areas of Yugoslavia) rather than to resolve it. In this case, Europe's peace will indeed have become divisible.

Mr Hyde-Price rejects the idea of a single, unitary structure of European security, advocating instead "a system of interlocking and overlapping

structures, with no institutional hierarchy". That sounds much more like what we are in the process of getting. But the division of labour may not be as simple as Mr Hyde-Price postulates. He suggests that "the CSCE could provide a framework for pan-European security dialogue", and possibly also "a mechanism for addressing some of the national and ethnic conflicts in eastern Europe and the Balkans"; Nato would "remain the bedrock of west European collective defence", the Western European Union could "provide a framework for independent European security co-operation (especially 'out of area')", and the EC is relegated to the "economic and social aspects of security".

In practice, the EC, or to be more precise, the Twelve, find themselves increasingly playing a political and security role, and assigning to the WEU the coordination of any strictly military actions that this role turns out to require. There is no doubt that, for all its institutional imperfections, its leaders are now in virtually constant contact with each other and capable of taking decisions and acting on them rather quickly. And finally there is the fact that the US seems to be assigning a leadership role to the EC in matters concerning east-central Europe, though not yet in matters concerning the Soviet Union.

Thus although Nato remains an indispensable "four-weather" insurance policy, and CSCE is being developed more rapidly than expected as a framework for various kinds of peacekeeping and peacekeeping activities, it looks increasingly as though the EC, or the European Union now being built upon it, will gradually emerge as the central pillar of a new European security system.

Securing Europe (Adamantine Press, £13.50).
European Security Beyond the Cold War: Four Scenarios for the Year 2010 (Royal Institute of International Affairs) Sage, £11.95.

The EC is steadily emerging as the principal guarantor of security in Europe

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States such as Germany and the Soviet Union no longer believe they have much of a positive stake in east/central Europe

Soviet armed forces, who also... about this influence, and who if they gained the upper hand in internal Soviet power struggles would be tempted both to exploit local east European resentment of it and to seek to counter it through military dispositions. The chances are that these two methods would prove incompatible and effectively cancel each other out. But it would be unwise to take that for granted.

That may be one reason why west European leaders are not behaving, at present, as if they believed European peace had become divisible. On the contrary, they are treating the Yugoslav crisis, even though its military aspects have so far been confined within Yugoslavia's external borders, as if it did indeed pose a threat to the peace of Europe as a whole.

But the real moment of truth, in Mr Little's terms, has not yet arrived. He advocates the creation of a Euro-

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LONDON

31 October & 1 November, 1991

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These questions will be examined by an international panel of speakers including:

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Minister of State for Corporate Affairs

Mr Chris Gent
Racal-Vodafone Limited

Mr Richard J Callahan
US WEST, Inc

Mr Peter Mihatsch
Mannesmann Mobilfunk GmbH

Mr Colin Buckingham
Ericsson Business Mobile Networks

Mr David K Bartram
Motorola

M. Jean-Louis Blanc
Minister of the European Communities

Mr J Shelby Bryan
Millicom Incorporated

Mr Nobusuke Kanda
DDI Corporation

Mr Richard Goswell
Mercury Personal Communications Network Limited

Mr Robert Calafell
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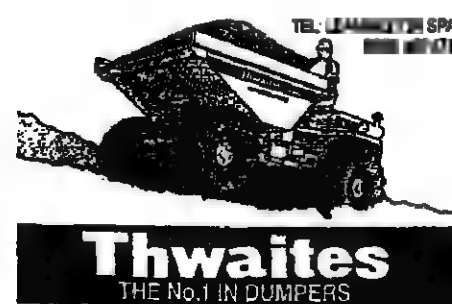
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THE POWER BEHIND
THE PAYMENT.
intrum justitia

FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday July 10 1991



17

INSIDE

Hanson feels impact of ICI's tactics

When Hanson bought its way into ICI, the reaction of many observers was that the leading British chemical company would be changed beyond recognition, whether or not it eventually lost a formal bid. Little expected, but increasingly likely, is that Hanson will never be the same again. Robert Farrel and Roland Hanson are at the shift of fortune in one of the biggest corporate takeovers of the year. Page 25

Well, well, well

The Canadian oil and gas field in Colombia was the first in the Andes mountains, where forested slopes give way to vast plains. BP and the Canadian oil company, Ecopetrol, announced a "significant discovery" there which is already being compared favourably with some of the leading finds in the world. It's big enough to make an impact on the oil market in Colombia. Page 25

Change for the better

It is rare to find the praise of a company virtually unqualified. However, the fertilizer company turned health care product maker, has won much praise all round. Analysts are now sceptical about the company's metamorphosis are now sceptical. However, there is one cloud on the horizon: some analysts fear the company's shares may well be overvalued. Barbara Durr reports. Page 20

Expansion for Lancer Boss

Lancer Group, Britain's largest independent lift truck maker, yesterday announced the purchase of a 60 per cent stake in Hyosung of Italy - one of the world's leading manufacturers of reach stackers. The deal fills a "yearning" gap in the lift truck market, according to Sir Ronald Bowman, Lancer's chairman. The takeover, which was disclosed, continues a gradual trend of consolidation in Europe's lift truck industry. Page 28

J. Sainsbury and US workers battle over labour contract

Negotiations between J. Sainsbury, the leading UK supermarket group, and employees at its US subsidiary Sainsbury Supermarkets, have increasingly heated as both sides battle over a new three-year labour contract. Disgruntled employees are threatening to strike next week, unless the British company amends plans for a change medical and other benefits. Page 26

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Chief price changes yesterday	
FRANKFURT (DM)	
Alkermes	100
Bentley	100
Bentley	100
Bentley	100
Bentley	100
Bentley	100
Bentley	100
Bentley	100
Bentley	100
Bentley	100

LONDON (Pence)	
Alkermes	100
Bentley	100
Bentley	100
Bentley	100
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Citicorp may shed 10,000 more jobs

By Martin Hickman in New York

CITICORP, the largest US bank, is considering reducing its worldwide workforce by 10 per cent, or some 10,000 people, over the next 18 months as part of a cost-cutting programme which has already eliminated 7,000 jobs. All the large New York money centre banks are cutting staff to cope with a sharp downturn in profitability, but the potential Citicorp reduction is by far the largest yet announced, in either absolute or percentage terms. The possibility of the total job cuts reaching 17,000 was revealed by John Read, Citicorp's chairman, when he spoke to a meeting of analysts working for the bank during the summer vacation. A spokesman for the bank confirmed the figure yesterday, but said it was not cast in stone and the cuts might be limited partly by hirings in fast-growing parts of the business. The bank, which had 55,000 employees at the end of 1989, had previously said merely that it wished to cut staff by 8,000, but Wall Street analysts had predicted that it would need to eliminate around 15,000 jobs. The job losses are part of a programme, announced by Citicorp last January, to cut \$1.5bn of costs by 1993. Senior executives around the group have been told to trim their backlogs and rely more heavily on central services, such as computers and specialist staff. Citicorp said yesterday that the cuts would come mainly from management and support staff, rather than in areas where employees met customers directly. The job losses would involve restructuring charges for the group, which took a \$200m charge in the fourth quarter of last year in cover for initial \$100m target. Analysts said the bank was likely to involve large new restructuring charges for the group, which took a \$200m charge in the fourth quarter of last year in cover for initial \$100m target. Citicorp, in common with many other large New York banks, has been hit hard by the downturn in the US property market and investment in other large foreign markets. The bank is expected to set aside about \$1.5bn this year in bad debt provisions and is seeking to strengthen its capital base by \$4bn to \$5bn by 1993. It raised \$1.19bn last winter through issues of stock but the remainder is to come from asset disposals - possibly including a stake in its credit card business - and internal savings.

NEC to take 4% stake in Groupe Bull parent

By William Dawkins in Paris

GROUP BULL, the French state-controlled computer maker, yesterday confirmed its politically sensitive accord with NEC, the Japanese electronics giant. The pair have signed a memorandum of understanding for NEC to take a 4.7 per cent stake in Bull's holding company, Comptel des Machines Bull, in exchange for NEC's 15 per cent stake in Bull HN, the French group's main US unit. However, the French government has inserted a last-minute change, giving it the option to buy NEC's shares. The conditions of the government's buy-back option are confidential. Bull said NEC's arrival as a shareholder was linked to their eight-year-old commercial agreement. Under this, Bull distributes and provides operating software for sales of NEC's most powerful mainframe - the DPS 9000 - in Europe. Bull HN makes and sells Groupe Bull's large machines in North America, Italy, Britain and the Pacific Rim. Bull (Europe) does the same for the rest of Europe and Zenith Data Systems (ZDS), the US group purchased two years ago, is responsible for microcomputer sales around the world. Under the reformed structure, there will be one product systems division, embracing manufacturing research and development for the whole group. ZDS, however, will continue to handle microcomputers separately. Bull HN will handle distribution and marketing in North America and the Pacific Rim, while Bull (Europe) will distribute in Europe, outside of France.

BAA faces tighter than expected pricing code

By Paul Brown, Aerospace Correspondent

THE UK Civil Aviation Authority yesterday proposed a tighter than expected pricing structure for BAA, the former British Airports Authority. The proposed five-year pricing formula limits airline landing and parking charges at BAA's three London airports of Heathrow, Gatwick and Stansted to the rate of inflation minus 5 per cent, plus a fixed fee. The proposal is tougher than a recommendation by the UK's Monopolies and Mergers Commission to restrict BAA airport charges to inflation minus 4 per cent. The recommendation was made in a 300-page report published yesterday after a six-month investigation into BAA's London airports. Sir John Egan, BAA's chief executive, criticised the CAA proposals and warned that his company would be forced to review future investment programmes, including a £1bn (£1.5bn) terminal at Heathrow and the £300m express rail link between Heathrow and central London. BAA's share price fell 10p in heavy trading to close at 434p in a rising market. The airports group and its airline users have a month to submit written comments on the proposals before the regulatory agency fixes the new five-year pricing structure. The CAA said it considered 7 per cent to be a reasonable annual rate of return for BAA's London airports rather than the industry average of 8 per cent on which the MMC based its recommended pricing formula. The CAA and the MMC felt that the level of business risk of the three London airports was below average during the next five years. While acknowledging that earnings had been higher than expected since privatisation in 1987, Sir John said BAA had also been more successful than anticipated at air travel demand. The CAA proposals are not expected to have a significant impact on air fares because airport landing and parking charges account for only about 5 per cent of overall airline costs. These charges also account for about 40 per cent of BAA's income from its three London airports. BAA plc (MMC) - a report on the economic regulation of the south-east airport companies. By post from the CAA, PO Box 41, Chislehurst, Kent DA7 1JH. Callers at CAA Central Library, CAA House, 45-49 Kingsway, London WC2E 8JH 0171 2171 7171.

Greece plans cement group sell-off

By Haig Simonian in Milan

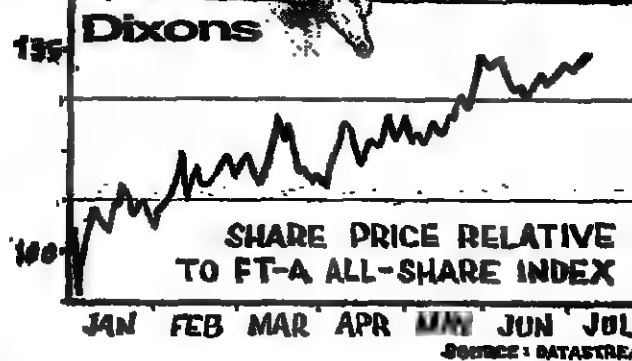
THE GREEK government yesterday appointed advisers for the privatisation of Hercules, the country's leading cement producer and one of its major industrial companies. Hercules, which accounts for around 9 per cent of total cement production in the European Community, has a domestic market share of more than 40 per cent. It is 50 per cent-owned by IRO, the state-owned industrial holding company, with a further 25 per cent held by various public-sector banks. The remainder is listed on the Athens stock exchange and held by domestic and foreign investors. A value for the deal has not yet been indicated because the government has to decide whether to sell a controlling stake to a single bidder, or offer shares to employees and private investors via the Athens bourse. Hercules has a local stock market value of around Dr155bn (€765m) and is the third biggest company listed on the domestic equity market. Hercules, which had a turnover of Dr1.5bn (€765m) in 1989, also claims to be Europe's biggest cement exporter, with about half its annual production capacity, almost 6.5m tonnes, sold abroad. The company has two plants, at Volos in northern Greece, where the deep-water harbour facilitates export sales, and a modern plant at Miliki in the centre of the country. According to Morgan Stanley International, appointed to advise on the privatisation of the National Investment Bank for Industrial Development, a lead-

Mr Stanley Kalms, long-serving chairman of the Dixons electrical retailing chain, becomes highly when he talks about his company these days. Despite the severe recession which has hit the electronics industry, the feisty Mr Kalms is still a great believer in the strengths of the business he has working for since 1948. Some industry observers have depicted Dixons as the third industry leader whose 13 per cent market share is being steadily gobbled up by a new breed of nimble, hungrier competitors. But Mr Kalms explodes at the suggestion. "We are just better than our competitors in every single aspect of our business, a bloody sight better," he shouts. "There is more excitement in our stores, the displays are better, the quality of our staff is higher, their fingernails are cleaner..."

Mr Kalms goes on. "The Dixons faith in his business is likely to be vindicated today as London analysts forecast that Dixons will report annual pre-tax profits of about £80m (£128m). Although this marks no advance on last year's outcome, it represents a solid performance in today's trading conditions. Profits in the UK, in particular, are expected to have improved significantly, although the group's US chain in the US will have fared worse. Analysts have been impressed by the company's progress in driving down costs and reviving the performance of many areas of its business. After years of underperformance, Dixons' shares appear to have pulled out of their dive. They have outperformed the FT-All Share Index by more than 30 per cent since January. Although, as yet, there are few indications of any improvement in trading conditions, London analysts have clearly decided that Dixons will be in a strong position to profit when trade does pick up. Even so, analysts suggest it will be a long time before the company regains the profit levels of more than £100m it enjoyed in the late 1980s. Dixons believes the 1990s will present a different set of challenges than the previous decade and it has been reshaping its business accordingly. It is trying to meld the aggressive entrepreneurial spirit for which it is famed with modern management systems and service standards, for which it decidedly is not. The company began a serious review of its business in the mid-1980s following extensive market research studies into consumer attitudes. "I think we recognised around the middle of the 1980s that what we offered customers was not going to be acceptable in the second half of the 1990s, let alone the 1990s," says Mr John Clara, Dixons' managing director. "The company realised that competitive battles in the 1990s would increasingly be fought in the fields of computer systems, stock distribution and delivery, repair services, staff training and

Kalms aims to serve up a winner

John Thornhill reports on how Dixons is surviving the recession



Kalms: "Better than our competitors, a bloody sight better" motivation. Mr Mark Souhami, group managing director, says: "Whereas five years ago the product was the be-all and end-all, it is now just the starting point. Dixons' evolution was further galvanised in 1989 by a hostile bid from Kingfisher, which runs the rival Comet electrical retail chain. Kingfisher forced Dixons to re-examine its strategy, even though the bid was blocked by

kits, CD videos, etc - in coming years - high definition television.

On the other hand, Mr Curry's chain of stores, targeted at the more nervous consumer who is increasingly out-of-town, are aimed at the "white goods" shopper looking mainly for "white" goods, such as fridges, cookers and washing machines. But as well as trying to develop the appeal and appearance of its stores, Dixons has concentrated on providing greater back-up systems and services.

The very idea of positioning Dixons as a service-led retailer is no doubt a laudable concept to many shoppers; its poor standards of service - other electrical retailers - have become legendary. But, as Mr Clara says: "Before you buy, as you buy and after you have bought, the quality of service is likely to be an increasing discriminator as far as the customer is concerned. If that is true, we have to be the best if we want to remain market leaders."

Dixons is developing its Mastercare programme to deal more efficiently with the repairs it receives every year. Two experimental repair stations have been introduced in its stores offering instant diagnosis of problems and same-day repairs. Consumer response has been enthusiastic and Dixons will introduce the concept to 25-30 stores by November and to another 150-160 stores by the end of next year.

A more cost-effective distribution network has also been established and the Dixons and Curry chains have been fully integrated. Earlier this month, Dixons announced a £10m contract with Siemens-Nixdorf, the German computer company, to upgrade its systems to provide a 24-hour, on-line network throughout its 800 stores. The company stresses that these developments are at an early stage and is keen not to promise before it can deliver. But in a paradoxical way, the recession has been good for Dixons.

"We have discovered how much there is to discover," says Mr Kalms. "Over the years, the business just kept on growing and we had not given as much attention to ourselves as to our customers. But we have been forced to do so by this recession and it has proved salutary. It is not about firing people; it is about doing things better."

But Dixons still has its doubts. Although recognising the scale of Dixons' restructuring programme, Mr Paul Deacon, retail analyst at Goldman Sachs, questions whether offering a service proposition really will be the secret of success - even if such a huge task can be achieved. He points to the US, where service-led retailers have often fallen prey to the "category killers". These sell high volumes of specialist goods at slim margins. "What will happen in the UK if a retailer comes along, dispenses with service and just sells boxes at discount prices?" he muses.

RECENT ACQUISITIONS IN PARTNERSHIP WITH MANAGEMENT

ACOVA France
FFr340 million

SERAP France
FFr455 million

OUTINORD France
FFr403 million

DEVRO UK
£108 million

CARTORAMA Italy
Lire 1 billion

Baring Capital Investors

THE LONDON PARTNERSHIP LONDON MILAN MUNICH PARIS

Sabena group's deficit for year reaches BFr7bn

SABENA, Belgium's troubled national airline, said yesterday it had posted a 1990 group loss of BF7.15bn (\$189m) and an operating loss of BF7.16bn for the first four months of 1991. The 1990 group loss, which included a deficit of BF7.42bn in 1989. The company was unable to give a comparative figure for the first four months of 1990.

Sabena said the 1990 loss, revised up from a previous figure of BF5.58bn, was due to the poor performance of its main arm, Sabena World Air Lines.

The figure included an exceptional provision for future losses of BF1.8bn. The company said it would publish full results before the end of this month.

The Belgian airline is in the middle of negotiations to take over British Airways as a major shareholder. According to Sabena, BA is expected to return 10% per share to its shareholders.

American Airlines last week dropped its bid for Sabena, effectively leaving the way clear for BA. At the time, Sabena talks with BA were close to fruition.

The Belgian government has agreed to reimburse Sabena with \$1bn in state aid, half of which would be the airline's borrowings. The European Commission has yet to approve the move.

Sabena said its four-month loss of BF7.27bn, after payment of a guaranteed dividend to the state.

The reported aid is part of a plan having as its impact, and that it had posted an operating profit of BF1.2bn for last month. April, the positive figure for 11 months.

GRAMPIAN Holdings, the Scottish mini-conglomerate, **has offered** an offer for **Macarthy**, the pharmaceuticals concern, by 14 per cent, and included cash, writes **Jane Fuller** in London.

After minimal acceptances of the first offer, the amount was raised yesterday from 256.1m (£89.8m) to 563.3m, with each Macarthy share valued at 230p compared with its closing price of 228p, down 4p.

Nearly 8 per cent of the final offer - up to 25m - can be taken in cash. The remainder is a mixture of convertible preference shares and ordinary shares.

If accepted, Gramplan's share capital would increase by just more than 40 per cent. The deal would bring in a group which has forestalled a takeover bid for £6m to make more than £5m pre-tax profit this year, says Gramplan itself in a forecast to be just over £14m.

CONTINUING ~~work~~ on an abortive Danish tunnelling project have forced Howden Group, the UK-based engineering ~~company~~, to make large provisions and ~~post~~ the final dividend, writes Andrew Boleyn in

London. Group pre-tax profits slumped from £22.5m to £11.5m in the year to April 30, partly because of an exceptional charge of £10.4m relating to the four machines which Howden supplied to bore a tunnel under the Great Belt Straits in Denmark, which is 18 months behind schedule.

Turnover rose 4.2 per cent to £100.5m but operating profit fell by 1.2 per cent to £10.5m. Group borrowings increased from £10.7m to £12.7m and interest charges rose from £2.65m to £2.58m.

Mr Johnny Johnsen, chairman, said he was confident that the company had made significant improvements, allowing for a respite in share prices.

By Raymond Snoddy
in London

SCOTTISH Television, the TV company for central Scotland, bid less than £1m for the renewal of its franchise in the competitive tenders for commercial broadcasting licences in May.

The low bid is a financial coup for Scottish which was unopposed in the tenders and therefore certain to retain its franchise. It will make Scottish one of the UK's most profitable broadcasters for its size.

Scottish spent nearly £4m on its campaign, the main plank of which was forming and paying for alliances with the leading independent producers in Scotland. Any outsider thus found it difficult to sign up the programming-making talent necessary for a credible bid.

Thirty key Scottish Television executives signed four-year contracts with a bonus equal to one year's salary. The money will be paid when the new licences start at the beginning of 1993.

Kevin Done finds the US carmaker playing for high stakes with its new Astra range

GENERAL Motors of the US, the world's leading manufacturer, today takes the wraps off its new generation Astra in the first stage of one of the most crucial product development programmes in the European motor industry.



new Astra range, developed over nearly four years at a cost of around DM1.5bn [] will replace GM Europe's existing Opel Kadett/Vauxhall Astra, which [] Europe's second best selling car last year, after the Volkswagen Golf.

Next month, VW - Europe's leading car producer - will unveil its new generation Golf/Jetta, its most important single product line and Europe's best-selling car, in a direct head-to-head fight with GM.

The current Kadett/Astra - the new range will be named Astra throughout Europe - and the Volkswagen Golf/Jetta, have together accounted for more than 10 per cent of western Europe's new car market.

They **are** the key middle ground **in** Europe and dominate the small family car segment of the market, which accounts for around 29 per cent of all western European new

car sales. It is a segment in the process of dramatic product renewal and intensifying competition.

Each new model generation represents a \$1bn gamble by the carmakers. The ~~latest~~ **latest** of the die by GM and VW come only months after the launch

Akzo seeks buyer for Spanish unit

By Ronald van de Krol in Amsterdam

AKZO, the Dutch chemicals and fibres group, is seeking to sell its 57.5 per cent stake in La **Quina** in Barcelona, a Spanish synthetic fibres producer whose 1990 losses contributed to the Dutch company's own decline in earnings last year.

As part of the deal, Akzo is prepared to remain responsible for the repayment of loans which it had previously guaranteed for La Seda. It will also stand behind the 57.5

by Ford last autumn of its new generation Escort/Orion, traditionally its most important car in Europe in terms of sales volume, and the introduction by the end of this year of the Citroën ZX. Peugeot, France's leading carmaker, was competing for the first time in this crucial market segment with its mainstream Citroën production.

GM's European operations are playing a crucial role in keeping the US carmaker afloat. While GM was running up increasing losses on its core North American automotive operations last year, GM's European operations posted the company's first profits in more than a decade, as a 200,000-units-a-year engine plant.

When the new eastern German and Hungarian plants are completed, the potential total output of the Opel/Vauxhall Astra will be an average of 300,000 units a year. The maximum annual sales achieved by the current generation Opel

The new generation Astra is Kadett/Vauxhall Astra

829,000 in 1993, so GM is planning significant incremental

Unlike with the current range, it is also planning to sell the new generation Astra in Japan, thereby extending the rivalry with the VW Golf into Asia's most important market. It will be assembled from kits in Taiwan, and GM is considering other small volume kit assembly centres for Astra in Asian markets such as Indonesia and Malaysia.

According to Mr Tom Mason, GM Europe's sales and marketing director, the company is aiming for sales of 730,000 to 740,000 in 1992 in western Europe (including all of Germany but excluding other eastern European markets). Around 167,000 Astras will be produced by the end of this year.

The Eisenach plant will have the capacity to produce 150,000 cars a year, and will include body welding, paintshop and final assembly operations. With the project, GM is aiming to catch up with Japanese levels of plant productivity and efficiency. It is seeking to put into practice for the first time on a greenfield site in Europe the lessons it learned from

its key joint ventures in North America with Japanese partners, Toyota (NUMMI) and Suzuki (CAMI).

Overall, GM Europe is in the process of expanding its car production capacity by 25 per cent, from 1.6m in 1980 to 2m in 1995. GM has echoed warn-

Dutch group net up 14%

OCE-van der Grinten, the Dutch photocopier and office equipment group, reported a 14 per cent rise in second-quarter net profit, marking an improvement from the first quarter when net earnings increased by 5 per cent, writes Ronald van de Krol.

profit in the second quarter rose to F128.4m (\$14m) from F124.9m in the period of 1990. The acceleration in profit growth pushed first-half net profit to F147.4m, a rise of 10 per cent over the first six months of 1990. Sales rose by 8 per cent to F1637m in the second quarter, and by 6 per cent to F1.22bn in the first half.

ings by other carmakers of growing overcapacity in the European car industry during the 1990s. It maintains that it has more than enough capacity itself, however, to meet available demand, and the Astra project is an important part of its expansion plans.

There is much at stake. According to GM's **U.S.** the VW Golf has achieved a sales volume of 849,000 last year - in a market of around 13.2m. GM's Kadett/Astra was the closest rival at 625,000, followed in the small family car segment by the Ford Escort/Orion in its launch year at 507,000, and the Renault 9/11/19 at 415,000.

The new generation Astra was developed in about 42 months, 10 to 12 months longer than the best of the competition, says Robert Eaton, president of GM. "We take less time than some of our European competitors, but for some time now the Japanese have been below 36 months. They are striving for 24 months and are currently in the 30-month area."


The Astra range is being launched initially in hatchback and estate car versions, with a saloon version to follow early next year. At the top of the range, it is introducing an Astra GSi version. The car will include electronic traction control. It will be such an executive car feature has been offered on a small family car.

This announcement is a record only

June, 1991


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JULY, ☐



Kansai International Airport Company, Ltd.

(Kansai Kokusai Kuko Kabushikisha)
(Incorporated ☐ Japan as ☐ stock corporation pursuant ☐
Kansai International Airport Company, Ltd. Law
(Law No. ☐ of 30th June, 1984))

U.S.\$270,000,000

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unconditionally and irrevocably guaranteed as to payment ☐ principal and ☐ by

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Issue Price 99.92 per cent.

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1995



Needless to say, when it comes to raising capital for the development of a free market economy, we're delighted to help get things off the ground.

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THE RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED

(Incorporated in the Republic of South Africa)
Registration No. 01/00251408

DIVIDEND NO. 112 ON SHARE WARRANTS TO BEARER

Pursuant to the notice published on 11th June 1991, holders of share warrants to bearer are informed that payment of the above dividend will be made at the rate of one rand and 25 cents (R1.25) on or after 10th July 1991 upon surrender of coupon no. 115 to Barclays Bank Plc, Stock Exchange Services Department, 168 Fenchurch Street, London EC3P 3HP.

	Amount per share (UK currency)
Gross amount of dividend declared	8.4827
Less: South African non-resident shareholders tax @ 15%	1.2724
Amount payable where a UK inland Revenue declaration is lodged with coupons	7.2188
Less: United Kingdom Income Tax @ 10% on the gross dividend (See notes 1 and 2 below)	0.8493
Amount payable where coupons are lodged without a UK inland Revenue declaration	6.3695

Coupons must be listed on forms obtainable from Barclays Bank Plc and deposited for examination on any weekday (Saturday excepted) at least seven clear days before payment is required.

99 Bishopsgate LONDON EC2M 3XE 10th July 1991

BARNATO BROTHERS LIMITED
London Secretaries
Mrs A.F. Smith, Secretary

NOTES:
(1) The gross amount of the dividend for use for United Kingdom Income and Surplus purposes is 8.4827.

(2) Under the Double Taxation Agreement, between the United Kingdom and the Republic of South Africa, South African Non-Resident Shareholders' Tax applicable to the dividend is allowable as a credit against the United Kingdom Tax payable in respect of the dividend. The deduction of tax at the reduced rate of 10% in the amount of 0.8493 represents an allowance of credit at the rate of 15% in respect of South African Non-Resident Shareholders' Tax.

NORTHAM PLATINUM LIMITED

(Incorporated in the Republic of South Africa)
Registration No. 77/03292/008

	Quarter ended 30 June 1991	Quarter ended 30 March 1991	Year ended 30 June 1991
Pre-production Mine Development Expenditure (R'000)			
Capital expenditure	84,008	362,813	
Net income after tax	12,591	45,786	
	10,771	71,418	317,027

All income and expenditure has been capitalised as pre-production mine development expenditure.

(1) Capital Expenditure The unexpended balance of authorised capital expenditure at 30 June 1991 was R421.2 million.

(2) Shafts
1. Shaft Z A total of 408 metres was developed on the Bolt Level for the purpose of the shaft boring of the ore pass from B to 9 Level and the ore and waste passes from 12 Level to Bolt Level were completed. The shaft was sunk 21 metres to a depth of 2,090 metres below collar. The planned final depth is 2,090 metres.

2. Shaft 2 Development of the main infrastructure on 3 to 7 Levels is continuing. A total of 1,704 metres was developed for the quarter. A rise of 8 Level and 9 Level, within the shaft pit, was holed under a limited amount of stowing will be done to protect excavations situated in the footwall. Reef was intersected on 8 Level and 9 Level to 4 Level is about to hole.

(3) Surface Infrastructure Progress on surface works is proceeding in accordance with the schedule.

On behalf of the Board
A.J. Wright J.G. Hopwood Directors

9 July 1991

A MEMBER OF THE GOLD FIELDS GROUP

INTERNATIONAL COMPANIES AND FINANCE

TRW accused of credit reporting violations in US

By Patrick Harriverson in New York

TRW, one of the largest credit reporting agencies in the US and part of a diversified defence and aerospace group, was accused yesterday of violating credit reporting laws by a number of US states, including New York, Texas, California, Alabama, Idaho and Washington.

New York has filed a separate suit, with the others co-operating in a multi-state suit alleging that the Cleveland-based agency misled consumers, disregarded consumer privacy and failed to maintain reasonable procedures to ensure the accuracy of its reports. The suit seeks to force the agency to pay penalties, restitution and damages to consumers.

Mr Robert Abrams, the New York attorney general, said yesterday that TRW had misrepresented itself as a library of credit histories that stored information on consumers which it had received from its subscribers, who included banks and retailers. In reality, Mr Abrams alleged, TRW had been secretly rating and evaluating consumers for creditworthiness, and in the process selling to subscribers the conclusions of those ratings and evaluations.

Among other violations of laws listed by the New York attorney general, TRW was said to have offered to sell to direct marketers lists of consumers' names and addresses without their knowledge or consent. These consumers, TRW has also been accused of failing to delete from disputed items in credit reports.

The New York attorney general's office also confirmed that it was investigating other credit reporting agencies in the US, but would not reveal which companies were under scrutiny.

Fast growth without fertiliser

Barbara Durr on a commodities company's move into technology

A DECADE ago, Mr George Kennedy, then chief executive of the International Minerals & Chemical Corporation - the world's leading fertiliser company - was a frustrated man. Intervention in agriculture by the US government had made the company's markets and results erratic despite management's best efforts. So Mr Kennedy decided to dump the fertiliser business and do something else.

Today, the company - renamed Incera - is a leading producer of health care products, with \$1.42bn of sales in 1990. "In essence, we said we were going to stop being a commodities company and become a technology company," said Mr Kennedy.

Incera now has three lines of business. Mallinckrodt Medical, for medical products that are mainly used for diagnosis, Mallinckrodt Specialty Chemicals, the world's largest maker of acetaminophen, the active ingredient in Tylenol pain reliever, and Pitman-Moore, an animal health division which last year with the acquisition of the UK's Cooper Animal Health Group.

As of July 1, five years after starting out on its new path, Incera completed its exit from the fertiliser business. It has sold its remaining holdings in its IMC Fertilizer, which had been spun off from the company.

The \$1.5bn generated by its exit from fertiliser and another \$500m have been used to build the new company. Analysts who were sceptics about the company's metamorphosis are now enthusiasts. Mr Harvey Stober, of Dean Witter, said of Incera: "Buy it and tuck it away."

The market has reacted such



Bullish on pigs: One of Incera's most promising products is PFT, a growth hormone that promotes lean swine

advice, sending share prices to over \$40 level in 1985. Mr Stober and other analysts concur with the company's projections of earnings growth of 20 to 25 per cent over the next several years. "They have a clear and good plan and they've executed it wonderfully. They've done everything they said they were going to do," he said.

In his latest report on the company, Mr John Roberts, of Merrill Lynch, said: "Management's ability to create new value for shareholders is awe-inspiring." Not only are some of the company's new products "better-than-expected" starts, but "the development pipeline appears rich with high potential products", he said.

Mr Roberts estimated that earnings per share would grow to \$1.50 next year from \$1.10 in 1990.

In a push to increase its foreign sales, Incera last month introduced in Germany its top medical product, Optiray, an X-ray contrast medium. Expansion into the UK, Belgium, Italy and the Netherlands is planned for 1991.

Safeway operates about 1,100 stores in the US and Canada.

Under a 10-year agreement with Yamanouchi Pharmaceutical, the product will be distributed in Japan.

Optiray causes far fewer side-effects than traditional products and has made a quick dent in the \$600m US market for X-ray contrast media.

Optiray appears to be only a first taste of Mallinckrodt Medical's ingenuity. Some 30 new products for nuclear medicine, radio-pharmaceuticals and medical imaging are in various stages of testing and government approval. Moreover, Incera has stepped in to snap up the marketing of promising products such as Albunex, the first ultra-sound contrast imaging agent, which was developed by Molecular Biosystems of San Diego.

In Incera's specialty chemicals line, it has doubled its acetaminophen, or APAP, production capacity in the US and is busy tripling capacity at its plant in Derbyshire, England, acquired from KZY Chemicals

after-tax income of \$34.7m in second quarter, on sales of \$442.9m. The revenue compared with after-tax income of \$34.9m on sales of \$441.6m in the same period a year earlier. Operating profits in the second quarter improved marginally to \$71.2m. For the first six months of the year, net profits stood at \$62.7m, compared with \$59.7m last time.

Dow Jones shares were up 3% at \$28 1/2 by lunchtime.

Hilton Hotels falls to \$23m in quarter

By Nikki Tait in New York

HILTON Hotels, the California-based hotels and gaming group, yesterday blamed the recession for a sharp 38 per cent slump in after-tax profits in the three months to end-June. The company's earnings, compared with \$38.2m in the corresponding period a year earlier.

Hilton is the second largest hotel group in report second-quarter figures. Marriott led off the sector's gloomy profits slump.

Hilton shares eased by 4% to \$42 1/2 on the announcement.

The company said that hotel occupancy fell to 68 per cent during the quarter, against 73 per cent in the 1989 period. "The recession has forced both businesses and individuals to curtail their travel activities, and Hilton's results reflect

the impact of these reductions," noted Mr Barron Hilton, chairman.

He suggested that New York and Chicago had been particularly weak markets, and said that there was also "continued weakness" in the Hawaii resort market.

Nor was there much optimism about the months immediately ahead. "The second half of 1991 will be a difficult period for Hilton and the lodging industry," predicted Mr Hilton. The results from the company's Las Vegas properties were also down, with higher losses on its gambling activities and increased bad debt reserves.

For the first six months of the year, total operating income was 38 per cent lower at \$35.4m, with the hotels side down 39 per cent and gaming down 6 per cent.

Safeway's earnings up 50%

SAFeway, the US retailer, which was private in 1986 via a \$4.2bn leveraged buy-out masterminded by Kohlberg, Kravis Roberts, yesterday reported second-quarter profits of \$35.6m after tax, compared with \$23.6m in the same period a year earlier, writes Nikki Tait.

At the operating profit level, the increase was more modest - at \$139.7m, up from \$132.3m -

with sales rising from \$3.44bn.

However, interest expenses were slightly lower, at \$8.4m against \$9.4m, and "other income" virtually doubled to \$13.6m, due to interest on the proceeds of April's stock offering and higher earnings from Safeway's stake in Vons, a California food chain.

Safeway operates about 1,100 stores in the US and Canada.

On-line prices buoy Dow Jones

HIGHER profits from Dow Jones' electronic price information system and lower interest costs helped to offset the downturn in advertising revenues at the US financial information group which owns the Wall Street Journal, writes Nikki Tait.

As a result, the company yesterday reported static profits for the three months to end-June.

Dow Jones said that it saw

Always the right solution

Our product programme is the complete turning technology, from userfriendly universal turning machines - with options - to highly advanced turning centres for complete machining in mass production. 90% of our 1990 gross turnover of DM 716 million derives from turning technology. That means an increase of 17% over the prior year. The end of 1990 saw a marked downturn from previous high levels of activity in the

German Machine Tool market. We have been able to maintain satisfactory profitability despite this. The profit in ordinary activities before taxation of DM 37.8 million allows maintenance of a dividend of DM 1.50 per share, whilst gross returns are built up by DM 7.1 million. Shareholders funds represent 33.4% of Balance Sheet Total. Earnings per share (calculated in conformity with DVFA) are DM 18.50.

Our investment in tangible fixed assets of DM 45 million against the depreciation charge by DM 11.5 million. The main thrust of our Research and Development work was in the fields of CNC controls and automation technology, which we consider to be of particular importance for the future. This allows us in that future to be confident that we will continue to be able to promise our customers: Always the right solution.

If you wish to obtain detailed information we shall be pleased to send you our latest annual report.

Write to:
GILDEMEISTER
Aktiengesellschaft,
Public relations,
Postfach 1,
D-4000 Mülheim 11, Germany.

Highlights of the Annual Financial Statements for the year ended 31 December 1990

BALANCE SHEET		1990	
ASSETS	DM'000	LIABILITIES	DM'000
Intangible fixed assets	6,105	Called up share capital	107,924
Tangible fixed assets	168,895	Other reserves	3,354
Investments (held as fixed assets)	3,123	Profit and loss account	201,157
Stocks	153,423	Minority interest	152,238
Debtors	193,486	Provisions for liabilities and charges	11,385
Investments (held as current assets)	7,736	Accounts and deferred income	547,675
Cash at bank & in hand	12,707		
	547,675		

PROFIT & LOSS ACCOUNT		1990	
Turnover		716,157	
Increase in stocks of finished goods		11,694	
Own work capitalised		1,197	
Other operating income		11,000	
Purchase of raw materials and consumables		377,617	
Staff costs		269,187	
Depreciation of fixed assets		33,508	
Other operating charges		925	
Net interest payable		37,800	
Profit on ordinary activities before taxation		21,343	
Tax on profit on ordinary activity		7,063	
Minority interest		3,354	
Profit for the financial year			

GILDEMEISTER



Gold Mining Companies' Quarterly Reports for the quarter ended 30 June 1991

All companies are incorporated in the Republic of South Africa

Driefontein Consolidated

Driefontein Consolidated Limited
(Registration No. 68/0489/06)

ISSUED CAPITAL: 204 000 000 shares of 50 cents each, fully paid.

OPERATING RESULTS

	Quarter ended 30 June 1991	Quarter ended 31 March 1991	Year ended 30 June 1991
Gold - East Driefontein			
One milled (t)	705 000	720 000	2 840 000
Gold produced (kg)	5 510.0	5 696.8	22 735.6
Yield (g/t)	7.8	7.9	8.0
Price received (R/kg)	52 401	30 789	31 482
Revenue (R/milled)	295.46	243.94	254.30
Cost (R/t milled)	159.58	150.09	155.31
Profit (R/t milled)	94.08	93.75	98.99
Revenue (R000)	178 692	175 567	716 532
Cost (R000)	112 365	108 065	441 084
Profit (R000)	66 327	67 502	275 448

Gold - West Driefontein			
One milled (t)	720 000	705 000	2 835 000
Gold produced (kg)	5 544.2	5 026.9	31 752.5
Yield (g/t)	11.9	11.4	11.2
Price received (R/kg)	53 175	30 940	31 547
Revenue (R/milled)	383.21	252.74	253.77
Cost (R/t milled)	170.47	170.57	171.52
Profit (R/t milled)	212.74	82.17	82.25
Revenue (R000)	275 192	248 662	1 002 934
Cost (R000)	122 799	120 115	486 267
Profit (R000)	152 493	128 547	516 667

Reclamation plant - West Driefontein			
Treated (t)	600 000	600 000	2 400 000
Gold produced (kg)	394.9	427.4	1 678.6
Yield (g/t)	0.7	0.7	0.7
Revenue (R000)	12 660	13 142	52 970
Cost (R000)	4 990	4 532	16 632
Profit (R000)	7 670	8 610	36 338

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 30 June 1991 was R895.2 million.

DIVIDEND. A dividend No. 36 of 95 cents per share was declared on 11 June 1991, to be paid to members on or about 7 August 1991.

EAST DRIEFONTEIN

No. 8 Sub-Vertical Shaft-E. The equipping of this shaft is approaching completion.

No. 7 Ventilation Shaft-E. With the completion of the initial pre-stress phase the headgear is being erected and the stage installed. Work is in progress on the casting of foundations for the temporary fibrous winder.

No. 8 Tertiary Shaft-E. The shaft was sunk 40 metres to a depth of 181 metres below the bank on 34 level. The excavation of 36 Level Station was completed and support work is currently in progress. Work continues on the installation of the rock winder and on Belt Level civils.

WEST DRIEFONTEIN

No. 8 Shaft-W. Site preparation continues.

No. 9 Sub-Vertical Shaft-W. The excavation on 21 Level of the headgear dome and the South Main and Rock Winder Chambers continues. The excavation of the North Main Winder Chamber was completed and civil work commenced.

On 23 Level the fibrous winder was installed and work continues on the installation of the platform winder. 22 Level Station is being supported and

ONE RESERVES AT 30 JUNE 1991. The detailed one reserves will be published in the annual report. At the prevailing pay limit the reserves are as follows:

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Ventersdorp Contact Reef	2 698 000	172	21.7	3 732
Carbon Leader	815 000	166	12.9	2 141
Main Reef	104 000	150	9.6	1 440
Total and averages	3 577 000	170	19.3	2 281

West Driefontein (Pay limit 7.5 g/t)

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Carbon Leader	1 035 000	116	24.9	2 885
Ventersdorp Contact Reef	3 698 000	180	12.7	2 286
Main Reef	630 000	138	10.3	1 421
Brookland Channel	579 000	125	15.9	1 950
Total and averages	5 882 000	153	14.9	2 280

On behalf of the board
G. T. Parnon
A. H. Munro } Directors
9 July 1991

Kloof

Kloof Mining Company Limited
(Registration No. 64/0462/06)

ISSUED CAPITAL: 121 100 000 shares of 25 cents each, fully paid.

OPERATING RESULTS

One milled (t)	510 000	541 000	2 130 000
Gold produced (kg)	7 888.4	6 917.1	27 750.0
Yield (g/t)	15.9	12.9	12.9
Price received (R/kg)	32 229	31 031	31 551
Revenue (R/milled)	448.55	389.21	407.97
Cost (R/t milled)	263.16	220.14	224.98
Profit (R/t milled)	185.39	169.07	182.99
Revenue (R000)	258 761	212 576	868 779
Cost (R000)	125 582	118 080	479 518
Profit (R000)	133 179	94 496	389 261

Gold - Leendooen			
One milled (t)	150 000	95 000	245 000
Gold produced (kg)	1 068.4	401.4	1 469.8
Yield (g/t)	7.1	4.2	6.0
Price received (R/kg)	32 153	30 158	31 668
Revenue (R/milled)	229.35	127.34	189.79
Cost (R/t milled)	281.46	234.59	263.29
Loss (R/t milled)	52.11	107.25	73.50
Revenue (R000)	34 485	12 626	46 499
Cost (R000)	42 228	22 386	64 596
Loss (R000)	7 743	10 760	18 097

FINANCIAL RESULTS (R000)

Working profit/loss: Gold 97 442 86 506 371 499

Net sundry revenue 511 515 3 660

Finance costs (7 512) (4 384) (12 424)

Profit before tax 99 441 82 041 361 067

Tax 196 35 813

Profit after tax 99 245 81 946 360 254

Capital expenditure 50 765 72 793 377 725

Dividend 60 590 — — 590

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 30 June 1991 was R219.0 million.

(b) Included in the total of capital expenditure for the quarter ended 30 June 1991, is an amount of R31.0 million in respect of Leendooen.

DIVIDEND. A dividend No. 18 of 50 cents per share was declared on 11 June 1991, to be paid to members on or about 7 August 1991.

KLOOF

No. 1 Sub-Vertical Shaft-E. The shaft was sunk 99 metres to a depth of 1 235 metres below the collar on 23 Level and the excavation of 41 Level Station was started.

No. 4 Sub-Vertical Ventilation Shaft-E. Ramping of the ventilation hole to a diameter of 4.4 metres reached a height of 1 070 metres. A plug of 30 metres remains which will be blasted out from 23 Level above.

Production. Repairs to the No. 1 Sub-Vertical Shaft-E and replacement of services have been completed. However, the underground production rate could not be maintained through the quarter. As a result, the tonnage milled was 30 000 tons less than anticipated for this period.

ONE RESERVES AT 30 JUNE 1991. The detailed one reserves will be published in the annual report. At the prevailing pay limit the reserves are as follows:

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Ventersdorp Contact Reef	3 362 000	155	26.7	4 138
Kloof Reef	238 000	187	12.6	2 356
Total and averages	3 600 000	157	25.7	4 035

Leendooen (Pay limit 6.0 g/t)

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Ventersdorp Contact Reef	555 000	140	16.0	2 240

On behalf of the board
A. H. Munro
M. J. Tagg } Directors
9 July 1991

Vlaktefontein

Vlaktefontein Mining Company Limited
(Registration No. 05/0615/06)

ISSUED CAPITAL: 6 800 000 shares of 20 cents each, fully paid.

OPERATING RESULTS

Gold - Surface sources			
One milled (t)	—	—	35 500
Gold produced (kg)	0.5	—	105.5
Yield (g/t)	—	—	3.0
Price received (R/kg)	30 608	—	31 582
Revenue (R/milled)	—	—	94.06
Cost (R/t milled)	—	—	152.03
Loss (R/t milled)	—	—	58.97
Revenue (R000)	—	—	5 239
Cost (R000)	—	—	1 355
Profit/loss (R000)	—	—	3 884

FINANCIAL RESULTS (R000)			
Working profit/loss: Gold	906	(1 355)	(2 000)
Net sundry revenue	(178)	—	—
Profit/loss before tax	728	(1 355)	(1 000)
Tax	—	—	—
Profit/loss after tax	728	(1 355)	(1 000)
Capital expenditure	(380)	(526)	(1 134)

DIVIDEND. No final dividend was declared.

RESTORATION. Demolition work has been completed. Clearing up operations at No. 1 Shaft are still in progress prior to sealing the shaft.

SALE OF ASSETS. Discussions with parties for the sale of the company's fixed assets continue. Sale of other assets in the form of stores and equipment continued and the results are reflected as a credit to capital expenditure.

On behalf of the board
M. J. Tagg
A. H. Munro } Directors
9 July 1991

Doornfontein

Doornfontein Mining Company Limited
(Registration No. 05/0470/06)

ISSUED CAPITAL: 40 000 000 shares of 25 cents each, fully paid.

OPERATING RESULTS

Gold			
One milled (t)	361 000	281 058	1 376 000
Gold produced (kg)	23 000	46 000	69 000
Yield (g/t)	—	—	—
Price received (R/kg)	31 899	31 019	31 581
Revenue (R/milled)	2 019.2	1 667.3	7 491.5
Cost (R/t milled)	5.2	5.1	5.2
Profit/loss (R/t milled)	31 826	30 630	31 445
Revenue (R000)	167.53	156.27	163.19
Cost (R000)	144.75	173.24	174.06
Profit/loss (R000)	22.80	(13.77)	(10.87)
Revenue (R000)	64 333	51 112	817
Cost (R000)	59 578	58 788	251 519
Profit/loss (R000)	8 755	(7 676)	(15 702)

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 30 June 1991 was R65.5 million.

DIVIDEND. No final dividend was declared.

PRODUCTION

Underground operations accounted for an average of 120 000 tons milled per month. This tonnage was supplemented by material reclaimed from the waste dump and screened prior to milling and treatment.

RATIONALISATION OF OPERATIONS. Further progress has been made in the rationalisation of the operations at the mine and of the manpower requirements. The majority of the affected employees have either accepted alternative employment or have taken early retirement.

ONE RESERVES AT 30 JUNE 1991. The detailed one reserves will be published in the annual report. At the prevailing pay limit of 10.5 grams per ton the reserves are as follows:

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Carbon Leader	937 000	118	14.7	1 735
Main Reef	226 000	114	14.1	1 607
Total and averages	1 163 000	117	14.6	1 708

On behalf of the board
M. J. Tagg
A. H. Munro } Directors
9 July 1991

Venterspost

Venterspost Mining Company Limited
(Registration No. 05/0602/06)ISSUED CAPITAL: 20 200 000 ordinary shares of 25 cents each, fully paid.
29 800 000 deferred shares of 25 cents each, fully paid.

OPERATING RESULTS

Gold			
One milled (t)	290 000	330 000	1 400 000
Gold produced (kg)	1 295.1	1 199.2	5 218.7
Yield (g/t)	4.5	3.6	3.7
Price received (R/kg)	31 906	31 375	31 480
Revenue (R/milled)	138.19	114.17	117.50
Cost (R/t milled)	142.65	132.77	134.43
Loss (R/t milled)	4.46	—	16.93
Revenue (R000)	40 075	37 111	164 500
Cost (R000)	41 366	43 614	188 159
Loss (R000)	1 293	6 503	23 659

FINANCIAL RESULTS (R000)

Working profit/loss: Gold 1 293 6 130 23 659

Net sundry revenue 3 571 3 431 17 489

Recovery under loss of profits insurance — — 153

Profit/loss before tax 2 278 (2 708) (5 055)

Tax — — —

Profit/loss after tax 2 278 (2 708) (5 055)

Capital expenditure Existing mine 411 — 1 926

No. 4 Shaft Project 13 899 15 305 52 667

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 30 June 1991 was R126.0 million.

DIVIDEND. No final dividend was declared.

No. 4 SHAFT CONSTRUCTION. The shaft was sunk 147 metres to the Phase I final depth of 1 209 metres below collar. The casting of 11 Level Station is in progress. The reef and waste passes from 7 m to 8 Level have been completed, while the reef boring of the passes from 6 to 7 Level is in progress. The development on 9 and 10 levels is continuing. The first raise from 10 to 8 Level has been holed.

RATIONALISATION OF OPERATIONS. Progress has been made towards rationalising operations at the mine. Mill throughput has been reduced and the yield has increased as a result of decreasing the milling of low grade ore. The majority of the affected employees have either accepted alternative employment or have taken early retirement.

ONE RESERVES AT 30 JUNE 1991. The detailed one reserves will be published in the annual report. At the prevailing pay limit of 7.5 grams per ton the reserves are as follows:

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Main Reef	866 000	142	8.7	1 295
Ventersdorp Contact Reef	249 000	180	8.5	1 530
Total and averages	1 115 000	149	8.7	1 296

On behalf of the board
M. J. Tagg
A. H. Munro } Directors
9 July 1991

Deelkraal

Deelkraal Mining Company Limited
(Registration No. 74/0016/06)

ISSUED CAPITAL: 99 540 000 shares of 20 cents each, fully paid.

OPERATING RESULTS

One milled (t)	405 000	405 000	1 610 000
Gold produced (kg)	2 777.2	3 382.5	9 143.6
Yield (g/t)	5.6	5.7	5.7
Price received (R/kg)	31 899	31 019	31 581
Revenue (R/milled)	179.35	177.04	179.52
Cost (R/t milled)	149.71	148.97	147.51
Profit (R/t milled)	29.64	28.07	32.01
Revenue (R000)	72 638	71 704	289 103
Cost (R000)	60 635	60 334	237 547
Profit (R000)	12 003	11 370	51 556

FINANCIAL RESULTS (R000)

Working profit/loss: Gold	12 003	11 370	51 556
Net sundry revenue	2 328	2 861	12 248
Recovery under loss of profits insurance	—	—	900
Profit before tax	14 331	15 131	64 704
Tax	1 146	1 562	5 878
Profit after tax	13 185	13 569	58 826
Capital expenditure	10 070	16 061	65 719
Dividend	9 954	—	9 954

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 30 June 1991 was R222.0 million.

DIVIDEND. A dividend No. 17 of 10 cents per share was declared on 11 June 1991, to be paid to members on or about 7 August 1991.

No. 11 SHAFT. Sinking has not recommenced.

No. 11 SUB-VERTICAL SHAFT. Support of the winder-chamber continued. All other work associated with the No. 11 Sub-Vertical shaft complex has been temporarily stopped.

ONE RESERVES AT 30 JUNE 1991. The detailed one reserves will be published in the annual report. At the prevailing pay limit of 6.3 grams per ton the reserves are as follows:

Classification	Tons	Width (cm)	Value (g/t)	cm/g/t
Ventersdorp Contact Reef	1 068 000	154	11.6	1 786
Deelkraal Reef	100 000	159	7.1	1 413
Total and averages	1 168 000	157	11.2	1 758

On behalf of the board
A. H. Munro
M. J. Tagg } Directors
9 July 1991

Libanon

Libanon Gold Mining Company Limited

ISSUED CAPITAL: 40 000 000 shares of 20 cents each, fully paid.

INTERNATIONAL COMPANIES AND FINANCE

Tate & Lyle wins 92% of Bundaberg acceptances

By Mark Westfield in Sydney

TATE & LYLE, the UK group, gained acceptance for 92 per cent of Bundaberg Sugar, the Queensland sugar miller, in a position to compulsorily acquire the remaining 8 per cent of shares.

Australian law allows a bidder to go to court to force 100 per cent acceptance after winning 90 per cent of the target company's share capital from more than 50 per cent of shareholders.

Tate & Lyle extended its AS4.10-a-share offer yesterday for another fortnight, to July 28, to win maximum accep-

tion. Bundaberg directors recommended that shareholders accept early last week after Tate & Lyle moved above 50 per cent of the target on June 28.

The hostile bid values Bundaberg at AS325m and was due to expire yesterday.

Tate & Lyle launched its takeover on March 15, offering AS4.10 per share, but the offer was rejected.

Tate & Lyle's original bid was conditional on 90 per cent acceptance, but the UK group declared the offer unconditional once it passed the 90 per cent control threshold.

Bundaberg processes about 30 per cent of Australia's sugar crop and has a 50 per cent share in the production of Bundaberg rum.

Gold Fields of South Africa turns in 12% rise

By Patti Waldmeir in Johannesburg

GOLD FIELDS OF SOUTH AFRICA (GOLD) yesterday reported its best quarter for a year with a 12 per cent rise in after-tax profits in the quarter to June 30.

Profits rose to R246m (\$83m), compared with R220m in the previous quarter. The result of increased production and an improved gold price.

Mr A.E. Munro, managing director of gold operations, said a rise in the gold price to an average R32,166 per kg from R30,925 the previous quarter had been "a very real relief".

An increase in the milling rate, to 3.6m tons milled from 3.56m tons, as well as a rise in yield to 8.3g per ton from 7.9g per ton the previous quarter, had also contributed to the improved results. Revenue rose to R957m from R875m in the March 1991 quarter.

Though tax and the state's share of revenues rose to R118m from R96m, after-tax profits had still improved.

Mr Munro said that working costs had risen by 4 per cent, adding this was a "not very acceptable result".

He pointed out that, despite the higher gold price, marginal mines such as Doornfontein and Libanon were still battling to survive, with profit after tax at Doornfontein falling slightly to R4.17m from R5.5m and Libanon turning an after-tax loss of R67,000 in the previous quarter into a profit of R24,000 in the quarter to end-June.

No retrenchments had taken place, despite the current difficult conditions, because "we had been redeployed in other divisions of the company, he said.

Cotton textile companies in India show their fibre

Gita Piramal finds that sales are not the only driving force behind the sector's recovery

THE cotton textile companies of the highly diversified Bombay-based Arvind Mafatlal group, India's twelfth largest business house, are showing signs of recovery after several lacklustre years.

Mafatlal Industries (MI) almost doubled its gross profits of Rs218m (\$8m) for the year to March 1991, compared with last year's Rs111m, although sales were down by just 17 per cent to Rs1.9bn from Rs2.1bn.

Mafatlal's (MF) has announced an even better performance. Gross profit is Rs151m, against last year's Rs119.97m, while at Rs2.1bn, sales are marginally higher compared with last year's Rs2.05bn.

From these figures it appears that sales are not the only factor behind the improved financial results. According to Mr Hrishikesh Mafatlal, vice-chairman and managing director, earnings improved partly because of the group's concentration on exports, where prices were more rewarding.

The recent liberalisation of the Indian rupee, which added

almost 25 per cent against the dollar in just three days, is expected to enhance bottom line even further.

"It will definitely help us. We are hoping to improve our export sales. Currently they are Rs360m. Our target now is Rs450m," said Mr Mafatlal, a supplier to UK's Marks and Spencer.

Both MI and MF have applied for government permission to expand capacity. Between them, the two companies want to add 170 further looms or an extra production of 50,000 meters per day at an estimated cost of Rs100m.

Simultaneously, the group is

trying to expand its export range. "We are looking at denim and ready-made garments for the European market, though I do not expect that either of these will take off before 1992," said Mr Mafatlal, whose family pioneered the factory concept for the Indian cotton textile industry in the late 19th century.

The role of the cotton textile industry is likely to be considerably reduced in the future. Petrochemicals already contribute far more to the group's sales of Rs12.27bn than cotton textiles.

At the same time, moves into gas distribution, engineering and chemicals are proving profitable and stimulating new businesses.

Meanwhile, the group has been aggressively identifying new avenues of growth. This year, MI is planning to diversify into electrical engineering in technical collaboration with Germany's Siemens. It is also promoting a new company to manufacture plastic processing machinery.

Not to be left behind, MF plans to produce halon gas for use in fire extinguishers.

Taiwan group takes stake in construction company

By Peter Wickenden in Taipei

PACIFIC CONSTRUCTION, one of Taiwan's largest developers and home-builders, yesterday acquired a 34.5 per cent stake, worth HK\$160m (\$20.2m), in International Tak Cheung Holdings (ITC), a Hong Kong construction company.

Pacific had now become ITC's largest single shareholder and hopes to gain a foothold in the Hong Kong and mainland China construction markets.

It also hopes to transfer some advanced technology from ITC back to Taiwan, where the government has embarked on a US\$300m six-year infrastructure improvement plan.

Signing the deal in Taipei, Mr Sun Fa-min, Pacific's chair-

man, said that contracts for the new Hong Kong airport and related projects would be worth at least HK\$500m over the next 15 years.

He was confident that the colony's construction market and overall prosperity would not diminish after the return of Beijing's control in 1997.

ITC, which saw after-tax profits of HK\$38m last year, specialises in pre-stressed concrete components, railway sleepers and water pipes, said Mr Sun.

It currently has work worth around HK\$150m in hand.

The 34.5 per cent share was sold by a diversified Hong Kong-based industrial group, Hui Tai International.

IBM Japan in software venture

IBM JAPAN and Software Research Associates (SRA), a Japan-based software manufacturer, said they will jointly establish a company to market computer workstations in Japan, AP-J reports.

The venture will be capitalised at ¥200m. Ownership will be divided, with IBM Japan holding 65 per cent and SRA the remaining 35 per cent. The initial 50 employees will come from the two founding companies.

IBM Japan and SRA plan to launch the venture in Tokyo on September 2.

The new company will be named Advanced Integration Technology and will sell IBM's high-speed workstation, RISC System/6000.

Sales for the 1991 calendar year are planned at ¥5bn, an IBM Japan spokeswoman said.

COMPANY NEWS IN BRIEF

ARAB-MALAYSIAN, Malaysia's largest merchant bank, has bought a 49 per cent stake in Fraser International, the Singapore parent of Fraser, the stockbroker, from Lim Siang Hoon in Kuala Lumpur.

Arab-Malaysian said approvals for the acquisition were given by Bank Negara, Malaysia's central bank, the Stock Exchange of Singapore and the Monetary Authority of Singapore.

The vendors of the Frasers' stake were Pacific, Roach McIntosh and Kuwait Asia Bank, said Arab-Malaysian. However, the purchase will have no immediate effect on Arab-Malaysian group earnings, the merchant bank added.

The S\$13m (US\$7.4m) acquisition marks the first Malaysian company after Rashid Hussein, the brokerage concern, to move into the Singapore stock exchange since the two countries ended cross-listings in January 1990.

Despite the delisting, Malaysian companies remained popular with Singaporeans, who own the stock but limited

investment opportunities in domestic property and stocks.

The Singapore deal also represents Arab-Malaysian's first offshore acquisition, the banking group said yesterday.

Fraser Roach, established in 1873 as Fraser & Co, is Singapore's oldest stockbrokerage with a share capital of S\$20m.

MALAYSIA'S R.J. Reynolds, a subsidiary of R.J. Nabisco, the consumer products group, has reached agreement in principle with Geoffrey Phillips, the Malaysian unit of Philip Morris Inc, to produce Marlboro brand cigarettes for sale in Malaysia from January 1, 1992, Reuters reports from Kuala Lumpur.

The manufacturing licence is currently held by Rothmans of Pall Mall, a subsidiary of Rothmans International, which issued a separate statement confirming the termination of its licence from 1991 year.

SINGAPORE'S Multi-Corporation has signed an agreement with four companies to set up a S\$38m plant in Indonesia to produce plastic resin in

concealing computer cables, a company spokesman said, Reuters reports from Singapore.

Multi-Corporation, an affiliated company in Indonesia's PT Astra International, the country's second largest business group, will jointly own the Indonesian plant PT Amni Indonesia with Mitsui and Matsushita Electric, both from Japan, Bravo International from the US and Indonesia's PT Mitracorp Pacific Nusantara, the spokesman said.

The joint venture company will have a capital of S\$14m and the capacity to produce 2.5m panels, known as access floor systems, each year. Access floor systems will be marketed in Japan, the US and the Asia-Pacific region.

TRULY International Holdings is to sell 25 per cent of its shares to the public to raise HK\$75m (US\$7.76m), according to sources close to the issue, AP-DJ reports from Hong Kong. Details of the Hong Kong electronics group's flotation are due to be announced this week.

No retrenchments had taken place, despite the current difficult conditions, because "we had been redeployed in other divisions of the company, he said.

BHH International Finance PLC

Guaranteed Secured Floating Rate Notes due 1995

For the period from July 4, 1991 to October 6, 1991 the Notes will carry an interest rate of 10 1/4% per annum with an interest amount of £2,500,000 per £100,000, and of £28,500.30 per £1,000,000 Note.

The relevant interest payment date will be October 9, 1991.

Agent Bank

Banque Paribas Luxembourg

Société Anonyme

SABRE VII LIMITED

JPY5,000,000,000

Floating Rate Secured

Notes Due 1993

For the 3 months period 8th July, 1991 to 7th October, 1991 the Notes bear the interest rate of 7.6875% per annum. JPY19,432 will be payable from 7th October, 1991 per JPY1,000,000 principal amount of Notes.

Yamaichi International (Europe) Limited, Agent Bank

SABRE III LIMITED

US\$200,000,000

Floating Rate Secured

Notes Due 1992

For the 6 months period 8th July, 1991 to 7th January, 1992 the Notes bear the interest rate of 6.6875% per annum. US\$3,399.48 will be payable from 7th January, 1992 per US\$1,000,000 principal amount of Notes.

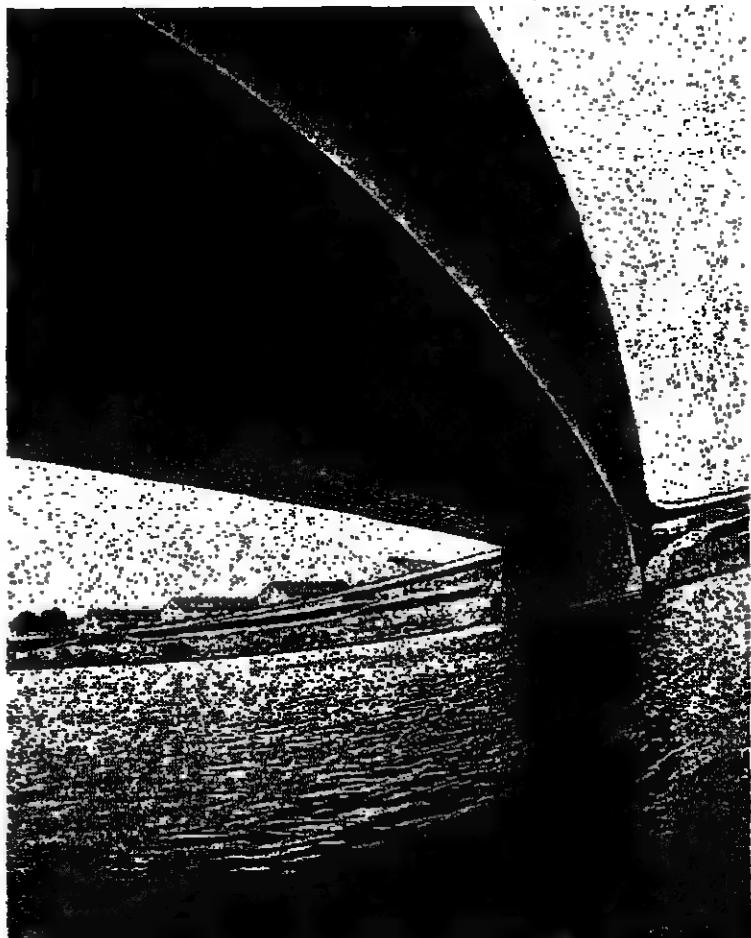
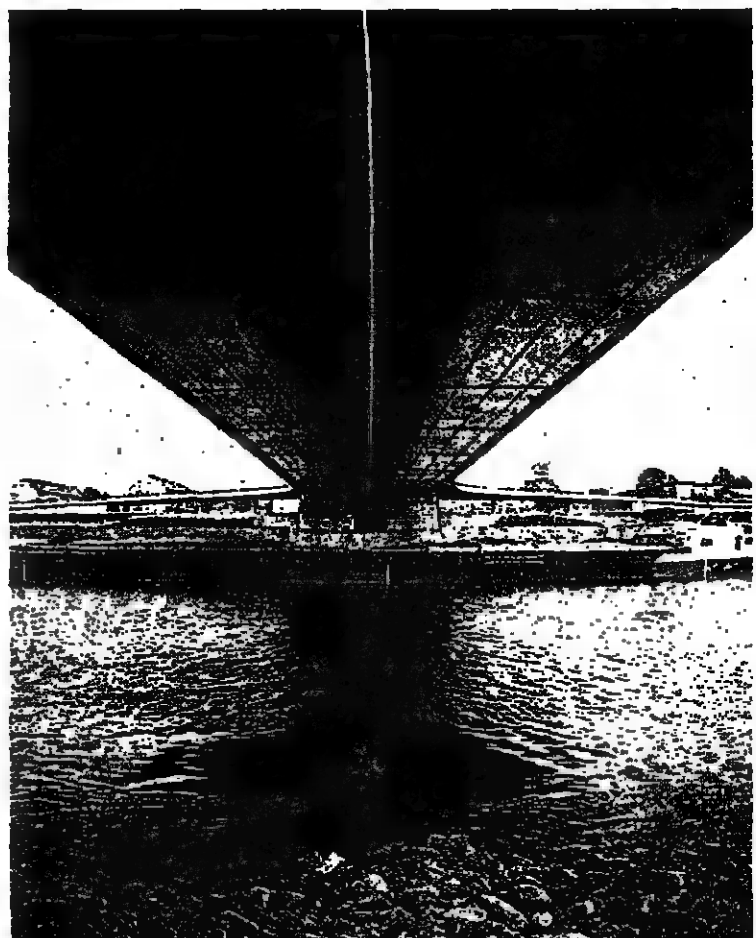
Yamaichi International (Europe) Limited, Agent Bank

ZIMBABWE

The FT proposes to publish this survey on 27 August 1991

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FT SURVEYS



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INDIA

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FT SURVEYS

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INTERNATIONAL CAPITAL MARKETS

Japanese issuers add to heavy supply of paper

By Simon London

A FURTHER heavy batch of Japanese warrant bonds was launched in the international bond market yesterday, despite the volume of unplaced paper in the market and volatility of equity prices in Tokyo this week.

A total of nine warrant bond issues was launched yesterday.

INTERNATIONAL BONDS

In the Eurodollar, D-Mark and Swiss franc sectors, raising a total of \$900m equivalent. Including two convertible deals, Japanese companies yesterday raised \$1bn equivalent in equity-linked debt.

However, the market is showing the strain of absorbing such heavy supply, raising the question whether the Japanese authorities will act to slow the supply of new paper.

All of the warrant bond issues launched yesterday fell below issue price, most trading at a discount close to equivalent to full fees. A D-Mark five-year issue by Chubu Steel Plate, lead managed by Nikko, traded down from an issue price of par to 97 1/2 bid, outside full fees of 2 1/2 per cent.

Elsewhere, Credit Suisse became the first borrower to risk testing fragile sentiment in the Euro sector to take

advantage of attractive average opportunities.

The bank launched a Euro200m four-year issue, lead managed by Credit Suisse First Boston. The bonds pay a coupon of 9 1/4 per cent and were priced to yield 9 3/8 per cent.

The pricing was seen as aggressive in the market, but participants in the deal reported steady retail demand for triple-A rated bonds.

However, other borrowers are being advised by syndicate managers to postpone issues despite the tempting interest rate and currency swap opportunities available.

Swap "windows" in Euro are often created by large domestic auctions of Euro-denominated bonds by the Italian government. Tomorrow, the government is expected to issue Eurobonds of five-year domestic bonds.

Holders of the government paper swap their fixed rate stream of Euro-denominated income from the government debt for a floating rate payment. An issuer of fixed rate Euro bonds can use this fixed income stream to meet its coupon payment obligations and pay a floating rate in another currency in return.

Yet the swap arbitrage will only work for borrowers if investors are willing to buy Euro Eurobonds. There are signs that the Euro sector is

still burdened by unplaced paper. For example, Norway's Ecubus five-year deal launched last month was priced to yield two basis points less than Belgium's existing benchmark issue. The Norway bonds are now yielding three basis points more than Belgium, suggesting that not all of the paper is in the firm hands of investors.

In the French franc sector, the European Investment Bank came with a substantial FF22bn 10-year issue, lead managed by BNP Capital Markets. The paper carries a coupon of 9 1/4 per cent and was reoffered to investors at a fixed price of 99.69. At this level, the yield spread over comparable securities issued by the French government is 35 basis points.

Another tax-empt issue came from Credito, the Italian financial institution, which made its first Eurobond issue since its credit rating was cut to Aa-1 from triple-A, along with the rating of the Italian government, by Moody's Investors Service.

The L300bn 10-year deal was lead managed by Banco di Napoli and carries a coupon of 11.20 per cent. The lead manager reported strong demand and little impact from the downgrading. From an issue price of 101.25 the paper was trading at 100.10 by late afternoon, inside fees of 1 1/2 per cent.

Torras, which includes leading chemical and financial operations as well as paper, was delisted from the stock market last year.

Flotation of Grupo Torras unveiled

By Tom Burns in Madrid

GRUPO TORRAS, a private holding company owned by the Kuwait Investment Office (KIO), could be partially floated on the Madrid Stock Exchange early next year.

Plans for the flotation were unveiled at a Torras board meeting in Barcelona which was held to approve a conversion into shares of \$1.4bn KIO loans to the group.

The debt-for-equity swap raises Torras' share capital by more than \$100m to \$1.52bn and increases the KIO shareholding in the company to 90 per cent, with the remaining stock held by Torras executives.

The decision to seek a listing during the first quarter of 1992 follows the recent acquisition by Torras Papel, the paper division, of its chief domestic competitor, the Italian-owned Sarrico group.

The Torras board said the group had achieved the main targets of an investment drive in Spain, which had commenced in 1986, and it would now seek to break into pan-European business through acquisitions outside Spain.

Torras, which includes leading chemical and financial operations as well as paper, was delisted from the stock market last year.

Banks seek more profitable debts

Tracy Corrigan on the change in the market for 'distressed' loans

THE secondary market in LDC (less developed country) debt has held strongly in the first half of this year, encouraging banks to look for fresh opportunities in trading other types of "distressed" debt.

The improving credit quality of many lesser developed countries has boosted prices in the LDC debt market, and the volume of secondary trading has increased dramatically. Dealers estimate that turnover will have grown from around \$15bn a year in the mid-1980s to as much as \$200bn by the end of this year. Mexico's and Venezuela's "Brady bonds" — backed by zero-coupon US Treasury bonds — are among the most actively traded LDC debt instruments.

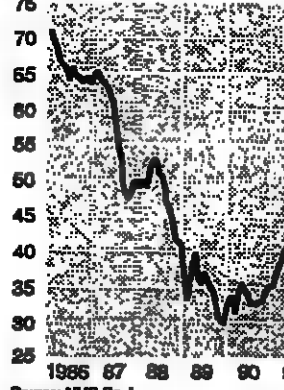
The LDC debt price index compiled by NMB Bank hit a low point at the end of 1989, from just over 30 per cent to just under 50 per cent of par value. The return of borrowers such as Mexico, Mexico's state-owned oil company, to the public bond markets has broadened the institutional investor base for Latin American debt, for example.

Now that many banks have full provisions against LDC debt exposure, they are able to buy and sell for cash, rather than swapping assets, as they did in the early days of the market's development.

But there are new opportunities to employ the expertise acquired in other markets where debt is trading at substantial discounts. To this end,

Average price of LDC bank loans

As % of face value



Source: NMB Bank

some banks are considering restructuring their debt trading operations.

Originally, most secondary LDC debt trading teams were charged with restructuring their own banks' distressed loan portfolios, when many lesser developed countries defaulted on their debt payments in the mid-1980s.

But other areas of the debt market have since met a similar fate. In 1986, the floating-rate note sector of the Euro-bond market slumped. Subordinated bank debt — especially perpetuals which are never redeemed — suffered most, and moved to LDC-type price levels.

In the US, loans and junk bonds which financed the buy-

out boom of the 1980s collapsed at the end of the decade.

The shift in credit quality between improving sovereign debt and often declining corporate debt is causing banks to reassess which assets they wish to hold, a trend which is reinforced by capital adequacy and provisioning requirements.

These factors may favour "cross-asset trading," which involves exchanging not just one country's debt for another's, but one type of discounted debt for another.

The original principles of LDC debt trading are extended to allow holders of different asset types, which are trading at a discount to their par value, to adjust their exposure without realising losses by selling assets outright.

US institutional investors have an appetite for high-yielding debt not longer filled by the default junk bond market, and US insurance companies have to meet new capital ratios imposed by their authority, the National Association of Insurance Commissioners (NAIC).

Some European banks have also been involved. For example, several French banks are said to have been selling US corporate debt and replacing it with Brady bonds in order to avoid provisioning.

The idea is not entirely new. Salomon Brothers arranged a switch between LDC debt and collateralised mortgage obligations in 1987, and there has been a trickle of such deals since then. But most banks still are not organised to trade

across asset categories, and would have to merge different trading units to promote such business.

Several London-based trading operations, such as NMB Chartered WestLB, Merrill Lynch and Morgan Grenfell, are looking at such changes.

Continental Bank's London operation has already merged its LDC, corporate loan and FRN trading units to facilitate such trading. "Most of the day we're working in our traditional areas of LDC debt, second loans or FRN trading. But we are also well positioned to see cross-trades," said Mr Alex McLeod, managing director in charge of secondary asset trading in Europe.

However, some bankers remain cautious about the market's growth potential. "In principle, it would make sense for institutions to swap (corporate loans) for portfolio management purposes, but because there is no standard documentation, it is much messier (than for LDC loans)," said Mr Peter Geraghty, senior vice-president at NMB Bank in New York.

Petrobras, the Brazilian state-owned oil company, will today launch a \$200m two-year Eurobond issue — marking a return of Brazilian borrowers to the international capital market. The issue, lead managed by Chase Manhattan, will carry a 10 per cent semi-annual coupon and be priced at a discount to face value to yield 12.5 per cent.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Lead	Book runner
US DOLLARS						
Tobu Railway (a)	100	4 1/4	100	1995	2 1/2	Yamaichi Int.
Shonan Electric & Cable (a)	100	4 1/4	100	1995	2 1/2	Daiwa Europe
Tokyo Hotel Chain (a)	100	4 1/4	100	1995	2 1/2	Yamaichi Int.
Tokai Electric Ind. (a)	100	4 1/4	100	1995	2 1/2	Daiwa Europe
Sensuiki Co. (a)	100	4 1/4	100	1995	2 1/2	Daiwa Europe
ECUs						
Credit Suisse Fin. (a)	200	9 1/4	100.475	1995	1 1/2	CSFB
CANADIAN DOLLARS						
Ford Credit Canada (a)	100	11	101.40	1995	1 1/2	Scotiabank Ltd.
FRANC FRANCS						
BB (a)	200	9 1/4	99.50	2001	32.8/17.7	BNP Capital Mkts.
DM-MARKS						
Credit (a)	300bn	11.2	101.235	2001	1 1/2	Banco di Napoli
DM-MARKS						
Mr Max Corp (a)	100	5	100	1995	2 1/2	Nomura Europe GmbH
Chubu Steel Plate (a)	100	5	100	1995	2 1/2	Nikko Bk GmbH
Toshiba Semiconductors (a)	100	5	100	1995	2 1/2	Nikko Bk GmbH
SWISS FRANCS						
Kanabai (a)	150	4	100	1995	1 1/2	SBC
Nissan Construction (a)	100	4	100	1995	1 1/2	Nomura Bk (Switz)
Gumori Kraya (a)	40	2 1/2	100	1995	1 1/2	Daiwa Sec (Switz)
SWEDISH KRONOR						
SEAB (a)	250	10 1/2	99.55	1995	1 1/2	Swedish Int.

***Hybrid placement. **Convertible. With equity warrants. Floating rate note. 1/2 term. **Non-callable. (a) Put option 30/9/93 at 100% to yield 7.064%. Coupon payable semi-annually. (c) Put option 31/9/94 at 100% to yield 6.511%. (d) Fungible with existing \$500m deal. Non-callable.

Securities market opens in Canton

By Sara Webb

CHINA has opened a securities market in Canton, the capital of the booming southern province of Guangdong. Reuter reports from Beijing.

According to the official New China News Agency, the Guangzhou Securities Corporation and its associated financial market would focus on long-term capital financing and trading of bonds issued by state-owned banks, enterprises and the state treasury.

The market is not at present intended to trade stocks, the agency said. Nearby Shenzhen houses China's second centralised stock exchange, which opened on July 3.

Indonesia hit by unfavourable conditions

By Sara Webb

INDONESIAN companies are facing problems with equity insurance due to the jittery state of the local stock market.

When PT Semen Gresik, the state-controlled Indonesian

INTERNATIONAL EQUITIES

cement company, was listed on the Jakarta Stock Exchange on Monday after its \$28m share offering, the shares plummeted to 75 per cent from 100 per cent through the sale of 40m shares, of which 10m were offered to foreign investors who are allowed to invest in Indonesian companies directly. The shares were priced at Rp7,000 each, but fell to Rp6,500 at the end of the first day's trading and closed at Rp6,000 yesterday.

PT Semen Gresik is the first state enterprise to make a public offering. The proceeds are

an international equity issue in July, has postponed its offering because of unfavourable market conditions.

The government has reduced its holding in PT Semen Gresik to 75 per cent from 100 per cent through the sale of 40m shares, of which 10m were offered to foreign investors who are allowed to invest in Indonesian companies directly. The shares were priced at Rp7,000 each, but fell to Rp6,500 at the end of the first day's trading and closed at Rp6,000 yesterday.

PT Semen Gresik is the first state enterprise to make a public offering. The proceeds are

intended to help finance the construction of a new cement factory in East Java and expand an existing cement plant, according to Nikko Merchant Bank (Singapore), the lead manager for the international offering.

The issue closely follows a convertible bond issue by Indocement, a rival Indonesian cement company, leading some equity syndicate managers to suggest that the Indonesian Capital Market Supervisory Agency should introduce an orderly queuing system for companies wishing to make international issues.

Meanwhile, DSS (Dharma Sekti Sejahtera), a family-owned financial services group, decided to postpone the launch of its international equity offering which was due this month. DSS Indonesia, the lead manager, said the company had decided to wait for more favourable market conditions.

DSS covers banking, insurance and leasing, and has an estimated market capitalisation of about \$200m. It planned to raise \$40m of new equity, of which 70 per cent will be offered to international investors.

FT-ACTUARIES SHARE INDICES

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Mon Jul 8											
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Thurs Jul 4											
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UK COMPANY NEWS

Sainsbury's talks with US unions become heated

By Nicky Tah in New York

NEGOTIATIONS between Sainsbury's, the supermarket chain, and employees at Shaw's Supermarkets, its US subsidiary, have become increasingly heated as the sides battle to agree a new three-year labour contract.

Members of the United Food and Commercial Workers Local 791, which represents about one-third of Shaw's 15,000 workers, are threatening to go on strike next week unless the British consulate in Boston, unless the British company accepts plans for a change in medical and other benefits.

Although formal negotiations by union officials have fallen short of mentioning strike action, Sainsbury's insists that this may be possible if a solution could not be found. The union is represented in 21 of the 70 New England-based stores.

Sainsbury's, which acquired Shaw's in 1988, cited expansion of the US chain as one of the reasons for its recent rights issue.

Gartmore Scotland raises £49m via placing and offer

By Philip Coggan

GARTMORE Scotland Investment Trust, an open-ended investment fund, is raising £49m via a placing and offer for subscription on the main market.

The new trust has already raised £25.5m in a placing and the remainder of the shares are being offered to the public. There are three classes of shares, all of which will be issued at 100p.

The income shares will be entitled to all the income of the trust and will have an initial gross dividend yield of 13.3 per cent. However, they will receive a temporary annuity in that they will only be repaid at 10p each when the trust is wound up, probably in 2001.

The zero dividend preference shares are expected to be repaid, in ten years, at 220p each, equivalent to a gross redemption yield of 11.33 per cent.

JLI launches £7.7m rights to fund acquisitions

By Clare Pearson

JLI GROUP, the food processing company, yesterday launched a 1-for-2 rights issue to raise £7.7m.

The group also unveiled its acquisition of Playtime, a supplier of nuts and popcorn, for up to £3.35m.

The announcements accompanied an advance in pre-tax profits from £2m to £2.32m in the year to end-March on turnover of £19.9m, a 9 per cent increase on £18.1m.

A final dividend of 2.57p is recommended making a total of 4.3p (3.9p) for the year. Earnings per share were 2.5p (2.1p).

The rights issue, the company's first since it joined the stock market as Jack L. Kresel in 1985, is at 87p per share. That compares with yesterday's close at 102p, down 8p.

The initial cash consideration for Playtime is £1.3m. A further £1.95m may be paid, either in cash or a mixture of cash and shares at JLI's option, depending on pre-tax profits for the year to end-March 1992.

Playtime incurred a pre-tax loss of £12.7m (profits of £1.3m) in the year to February 1.

Mr Yoram Gottelman, JLI's chief executive, said the losses were linked to start-up problems with new nut products and new equipment. He expected the company to return to profitability in the current year.

Besides the initial consideration for Playtime, proceeds of the rights issue will go to pay for Langwoods, a Lancashire-based prepared vegetables company.

This was bought earlier this year for an initial £1.3m cash together with debt. Gearing at the balance sheet date was about 30 per cent.

JLI has its roots in animal food distribution but has progressively developed in food processing, notably with the 1989 purchase of Smudra, a dried fruit company.

Mr Gottelman said the rights issue would give the flexibility to carry on pursuing acquisition opportunities.

Attack proves the best form of defence

Robert Peston and Roland Rudd report on the phoney war between ICI and Hanson

IN ANY contest against Hanson, ICI would surely perform like a traditional British heavyweight - ungraciously leading with the chin.

The City's prediction on May 15, when Hanson, Britain's most successful corporate raider, announced that it had bought a 10 per cent stake in the venerable chemical group.

A phoney war between the two is reaching the end of its second month, and the hint from Hanson's camp is that a bid is unlikely for many months.

The reason given is that Lord Hanson, the group's chairman and noted Conservative supporter, would not want the offer to be running during an election campaign. An autumn election remains possible, Hanson believes.

But could there be a reason for Hanson's hesitation? ICI has been fighting a surprisingly aggressive and effective campaign against Hanson, in the hope that it would be sufficiently damaged to walk away without bidding.

Since the campaign began, the ratio of Hanson's share price to the market average has fallen almost 10 per cent.

The company is not on the ropes, but it is on the defensive - almost for the first time in its 30-year history.

Much of the battle is fought through investment banks and public relations companies. Both sides are conspiring to end the phoney war in the service of the British economy.

They have hired legions of financial and political advisers. Hanson has two merchant banks, Rothschild and Lazard, two stockbrokers, Cazenove and Smith New Court, a political lobbyist, GJW, and three public relations companies, Lawrie Bell, Warrick and Davis Rogerson.

The public relations companies are gathered together every Friday evening by Sir Tim Bell, who is Hanson's public relations adviser, Brunel.

Then at 8.45 there is a general managers' meeting. Sir Denis Henderson, the ICI chairman, has special meetings with the advisers about three times a week.



Lord White: his famously lavish lifestyle allows gossip to flourish about his remarks from Hanson

bury, Fehrmann and Goldman Sachs, and with ICI's advisers, which was not aware of it.

There appeared to be financial manipulation on a huge scale, probably aimed in part at saving tax, though there is no suggestion that Hanson was doing anything wrong.

Hanson has always refused to discuss in detail how it manages its pay. It has a well-known policy of most of its big UK companies. It generates hundreds of millions of pounds in incremental profits from its expertise in the planning. But the Inland Revenue has become increasingly successful in closing loopholes. Hanson's UK tax bill has been rising steadily, though its worldwide charge remains modest.

There is a dilemma for Hanson's shareholders. They have been forced by ICI to question whether Hanson's tax charge is likely to increase to the UK standard rate, so would like reassurance that its tax-saving schemes are robust. But they also recognise that if Hanson supplies information, it is also giving commercially valuable help to its competitors and probably aiding the Inland Revenue in its attempts to close further loopholes.

The tax issue reminded investors that there are other gaps in their knowledge of how Hanson generates its profits.

Hanson has a remarkable record of pushing up its share price and dividends. And it has an unequalled ability to buy businesses cheaply and sell off many of the parts at a better price.

But the precise workings of the great machine have never been visible. Investors' support has been based principally on faith in the two founders, the Lords Hanson and White.

But they are now 60 and 63 respectively. Though they have said they will remain in the helm for another five years, shareholders are understandably concerned about what will happen in the company when they are no longer fit to run it.



Lord White: his famously lavish lifestyle allows gossip to flourish about his remarks from Hanson

Anyways, investors' attitudes towards all companies have changed since Hanson's glory days in the eighties. The big investment institutions are leading a campaign to improve corporate governance. They want businesses to be more with them and to appoint non-executives with the power to protect shareholders' interests.

Only one member of Hanson's board, Mr Charles Price, the former UK chairman of London, is a non-executive director who has never held an executive post in the group. Even the role of the chairman on the board is limited. Strategic decisions are not taken at quarterly board meetings, the main purpose of which is to review the group's financial performance. The full board was not involved when Hanson made the investment in ICI, even though it was being bought.

Strategy is determined by Lord Hanson and White, and the latter is not a director of the UK company. Hanson's shareholders have never complained about Lord White's status. But some of Hanson's largest shareholders now privately feel they are planning to ask for an explanation when they see Mr Martin Taylor, Hanson's chairman, in one of his dealings with him.

Hanson's explanation of why Lord White is not a board member is that he runs the US operations. However, that has not prevented other US directors from becoming directors of the parent company. ICI can therefore make easy capital by pointing out that only a public company's directors need disclose their remuneration, service contracts and other financial dealings with the company.

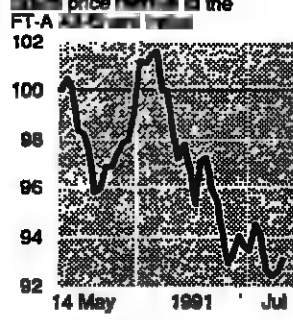
Lord White is not a director so his pay is confidential. His famously lavish lifestyle allows gossip to flourish about his rewards from Hanson. Institutional shareholders say they were concerned to learn that Hanson had lost \$2m on investments it had made in a partnership which owned racehorses. But the damage to Hanson's reputation was not the losses. It was hurt because one of the investors in the partnership was Lord White, who adores horse racing. Hanson appeared to be funding Lord White's hobby - though Hanson said that it would not have made the investment if it had not expected to make a decent return.

The provenance of this story shows more than any other that ICI is getting to Hanson. It became aware that ICI had learned about the horses so, in order to minimise the damage, it issued the information before ICI did.

When Hanson took the stake in ICI, the reaction of most analysts was that ICI would be changed beyond recognition, whether or not it eventually faced a formal bid. That is probably right. Less expected, but increasingly likely, is that Hanson too will never be the same again.

Hanson

Share price relative to the FT-100 index



Source: Dataquest

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NEWS DIGEST

Agreed £5.8m bid for Synapse

By Philip Coggan

ESOSPT GROUP, a Scandinavian-based computer service and software group, is making a recommended £5.8m bid for Synapse Computer to expand its consultancy and software operations in the UK.

The offer is 100p per share. Esospt has received undertakings to accept the offer in respect of 2.7m shares, 50.2 per cent of the issued share capital.

Purchasing Synapse represents the next step in Esospt's plan to form a pan-European software and services group providing products for developing and maintaining computer systems.

Synapse will form the UK arm of this network of companies.

Real Time Control claims £1.2m

Real Time Control, which

designs and sells electronic equipment from its Watford base, yesterday announced its company with record turnover and profits.

On sales ahead 77 per cent to £17.7m (£4.28m), profits for the year to end-March emerged at £1.2m, a loss of £1.1m in the previous 12 months.

The outcome was buoyed by investment income of £479,000 (£242,000).

Earnings per share leapt from 0.5p to 10.5p and the proposed dividend for the year goes up to 3p (1p).

Realised surplus boosts Bexbuild

Bexbuild Developments, the real estate and property investment, lifted taxable profits from £279,170 to £281,988 over the 12 months to March 31.

The outcome partly reflected a realised surplus of £468,580 from the sale of investment properties and was struck after an exceptional charge of £26,251 relating to a write-down of trading stock.

Mr Philip Shapiro, chairman of the USM-quoted group, said

that the high level of borrowing costs and the recession reduced confidence of potential and existing tenants. Opportunities to create dealing profits "were few and far between" he added.

Following the acquisition of Hughes Group from Hanson Estates in April, net borrowing had increased 47 per cent to £11m of the group's liabilities.

Earnings per share improved to 8.5p (5.4p) and the proposed final dividend is raised from 2.5p to 2.5p.

Daejan declines to £16.4m

Daejan Holdings, the property investment group, reported a decline in profits to £16.4m for the 12 months to March 31 1991.

The outcome - down from £19.4m - reflected falling property values and sharply increased interest charges.

Earnings per share emerged at 62.21p, down from 65.11p in the year to March 31 1990. The final dividend is raised 1p to 16p making 24p (23p) for the year.

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AIRSPRUNG FURNITURE GROUP PLC

(Incorporated and Registered in England and Wales No. 1277785)

Proposed 1 for 4 Rights Issue

and

Introduction to the Official List

Sponsored by Singer & Friedlander Limited

Application has been made to the Council of The Stock Exchange for the 9,432,141 Ordinary Shares of 10p each in Airsprung Furniture Group PLC presently in issue (which are currently dealt in the Unlisted Securities Market) to be up to 2,358,035 New Ordinary Shares of 10p each proposed to be issued by way of rights to be admitted to the Official List. It is expected that admission will become effective and that dealings in the existing Ordinary Shares (fully paid) and in the New Ordinary Shares (nil paid) will commence on 19 July 1991.

Copies of the listing particulars relating to Airsprung Furniture Group PLC are available in the Companies Fiche Service from The Stock Exchange. Copies may be obtained during normal business hours until 11 July 1991 from Company Announcements Office (by collection only) at 45-51 Finsbury Square, London EC2A 1BD and during normal business hours on any weekday (Saturdays and public holidays excepted) until 24 July 1991, from Singer & Friedlander Limited, 21 New Street, Bishopsgate, London EC2M 4HR and from the registered office of the Company, 100 Road, Trowbridge, Wiltshire, BA14 8RQ.

10 July 1991

We're beginning to notice some encouraging new signs.



For us, the world's major markets are all just down the road. They're the targets of a corporate growth strategy that is fixed on the uncompromising goal of global leadership.

Interbold™ is a joint venture of Diebold and ICI companies, can already offer automated machines and other financial self-service systems worldwide.

And we're moving in the same direction with our physical and electronic security products... seeking distributors, acquisitions, joint ventures and licensing agreements around the world.

Our strong cash position and low debt give us the financial muscle to take on new opportunities. And to realize the corporate goal of international industry leadership.

Nobody's better positioned to take the world.

For a copy of our annual report, with news of our consecutive annual dividend payout increase, write to Diebold, Incorporated, Investor Relations, Dept. 9-79-K, P.O. Box 8930, Canton, Ohio 44711-8930.

For information on our Dividend Reinvestment Plan, or other shareholder matters, call 1-800-766-5859.

DIEBOLD
INCORPORATED

UK COMPANY NEWS

Adverse currency movements hit Low & Bonar

By David Owen

ADVERSE currency fluctuations increased costs for Low & Bonar's interim profits.

Turnover for the six months ended April 30, 1991, was £11.3m (£11.3m), compared with £11.3m (£11.3m) for the same period last year.

The shares, which climbed 24p in the four months to April 30, are up 24p.

Mr Roland Jarvis, chief executive, said that the adverse currency movements amounted to approximately £500,000, while the net profit was £12.1m (£768,000).

Despite this, earnings per share of 2.7p, reflecting a marginally higher tax charge. The interim dividend was maintained at 2.7p.

Comment: These results were pretty much in line with expectations and confirmed the group's resilience in the face of recession. What the jury is still out on is its ability to generate growth when the recovery comes.

With earnings per share in the current year now forecast to be a mere 10 pence above the 1986 level, prospective investors are entitled to take some convincing in that regard.

In the current year, analysts expect more favourable recent currency developments to help the company to profits of £25m, putting the shares on a multiple of nearly 12.6. This does not look particularly attractive — although those who loaded up in January at about 180p must have been feeling very pleased with themselves. Worth watching too is the presence of Tomkins on the shareholders' roster with a 4.7 per cent stake.

Geographically, the company derived 42 per cent of its sales

more than 44 per cent of profits from the UK. Europe weighed in with a further 34 per cent of sales and 30 per cent of profits, while Canada accounted for about 25 per cent of both turnover and profits.

The group said it was considering other opportunities with Constancia Group, the Austrian concern with which it established a flexible packaging joint venture last year.

Earnings per share fell almost 9 pence to 1.5p (9.6p), reflecting a marginally higher tax charge. The interim dividend was maintained at 2.7p.

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£100m sales programme completed at ECC

By Andrew Taylor and Graham Deller

ECC GROUP, the world's largest supplier of china clay, yesterday announced two disposals completing a £100m sales programme.

The programme to reduce debts by selling non-core activities was undertaken following the group's £176m purchase in December of the US-based company, the US china clays company, Kasilin.

ECC said yesterday that it had agreed to sell Southern Clay Products, a US-based manufacturer of organophilic clays for \$30m (£18.4m) to Laporte, the Lyon-based specialty chemicals company.

Organophilic clays are used as thickeners in the paint and ink markets, in oil well drilling and the detergent and cosmetic industries.

The purchase includes a separate and unrelated ceramic and ball clay business which Laporte intends to sell.

Southern Clay's sales in 1990 amounted to \$35.5m and profits of \$2.4m were forecast for the current year. Net assets amounted to \$18.9m. The deal is subject to US Regulatory approval.

ECC also announced the separate sale for \$100m (£63.3m) of Cansil and certain assets of Compania Espanola de Ceramica to Exploraciones Ceramicas Espanolas. The two companies produce and sell kaolin products in Spain.

ECC's net debt at the end of last year was \$240m, equivalent to 35 per cent of shareholders' funds. Gearing, however, would increase to about 50 per cent if \$400m of US preferred share capital was included as debt.

But the regulators also appear to be trying to balance the debt.

Bucknall Group, the US-quoted quantity surveyor which has been hit by the downturn in the construction industry, is to issue 3.8m new ordinary shares at a price of 125p and open offer to raise £2.4m.

The money will initially be used to reduce bank borrowings, which have increased to £2.8m as a result of reduced profitability and pressures on cash flow.

It will also allow "greater flexibility in funding future development plans", helping Bucknall expand away from its recession-hit core UK business.

The company is proposing to acquire Day and Glegg, a German cost control business, and has also applied to have its shares traded on the main market.

On Monday Bucknall reported pre-tax profits down from £1.5m to £1.3m for the year to April 30, on static turnover of £20.8m.

Bogod rises 53%

Taxable profits at Bogod Group improved by 53 per cent to £245,000, against £158,000, over the year to March 31, 1991. Turnover fell from £3.85 to £3.01m.

Earnings per share worked through at 3.0p (1.51p). Proposed dividends per ordinary and ordinary shares were maintained at 0.25p and 0.44p for totals of 0.32p and 0.64p.

Equivalent line showing for scrip issue. (1) capital increased by rights and/or acquisition issues. (2) USM stock.

Dividends announced

Current Date of payment Total per share

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Industry regulator lands BAA with a problem

Paul Betts and Robert Rice on the Civil Aviation Authority's tough proposals

SIR John Egan, BAA's chief executive, appeared surprisingly relaxed yesterday in spite of the Civil Aviation Authority's tough proposals to limit the rise in future charges at his company's three London airports to eight percentage points below inflation.

The new five-year pricing formula proposed by the industry regulator was far worse than BAA had expected. But it clearly showed it still has a few trump cards to play to help it secure more favourable terms when the CAA finally fixes the new pricing formula in October.

By warning that BAA would now be forced to review its future investment programmes, including the construction of a badly-needed new terminal at Heathrow, the CAA has posed a dilemma for the CAA.

The authority knows as the industry's regulator it must ensure not only fair treatment for consumers and the industry at large but also that necessary investments are made to meet the expected growth in air travel demand in the London area. Some hard bargaining lies ahead.

The tough approach adopted by the CAA is very much in line with that of the other regulators of the newly-privatised industries, however.

All of them were privatised as highly profitable monopolies. No attempt was made to follow a more ambitious policy of breaking up BT or British Gas or even BAA into smaller competitive units. Regulation was substituted for competition.

The imposition of tough pricing controls was designed to ensure that if the companies were to maintain profitability they could only do so by improving efficiency and reducing costs.

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Clifford Paine, a CAA director (left) and Sir John Egan, BAA's chief executive

for the over-generous privatisation terms which appear to have resulted in all the privatised companies reaping profits in excess of those forecast at the time of privatisation.

BAA is no exception. The Monopolies and Mergers Commission report on the three London airports notes that their profitability appears to have generally risen by more than expected at the time of privatisation. Operating profit at Heathrow in 1990-91 is expected to be 25m higher than forecast and at Gatwick 27m higher. At Stansted, however, losses have been consistently worse than forecast.

The MMC attributes this mainly to the rapid expansion of traffic since 1986-87 which has led to greater income from airport charges and commercial activities. On the other hand it notes that BAA has not charged the full amount allowable under the existing pricing formula, and has had to bear the additional costs of meeting more stringent airport security regulations.

The Commission therefore concluded that a fair rate of return for BAA over the next five years would be the industry average of 8 per cent which could be achieved by requiring revenue per passenger from airport charges at Heathrow, Gatwick and Stansted, and for the three airports as a whole, to increase by no more than RPI less four percentage points.

The CAA however, clearly thought this over-generous. For a company enjoying such a dominant position in the market and a below average level of risk, 7 per cent was a more than reasonable rate of return.

For this reason it recommended the RPI minus eight percentage points pricing formula. Mr Clifford Paine, a CAA director, insisted yesterday however, that the 7 per cent return reflected only the lower risk of the enterprise and was not meant in any way as a judgment on the past.

Although whether the RPI minus eight formula is eventually adopted is still open to doubt, BAA is not alone in complaining that in attempting to redress the balance for over-generous privatisation terms by the imposition of tough pricing formulae the regulators are risking future viability and investment.

Mr Paine said BAA was attracted to Hyco because its products were positioned at the top end of the market, and were sold predominantly outside Italy. In particular, Hyco dominates the reach stacker market in Germany, which is the focus of considerable activity by lift truck and other equipment producers because of reunification.

Hyco Boss will continue stacker production from its factory near Milan, but will also supply parts for other Boss factories. Boss is based at Leighton Buzzard, but expanded into Germany in 1988 and Spain in 1987.

Production of Hyco's rough terrain cranes will be continued, but not expanded, as Boss does not intend to compete with German and US producers.

In spite of the recession in the UK, Sir Neville said, Boss would show improved profits for the current year. The group, which has turnover of more than £300m, is privately owned, and founded by Sir Neville in 1967.

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US anti-trust challenge for Thermo in Tace bid

By Richard Gourlay

THERMO ELECTRON, the Massachusetts-based environmental group, is about to face a US anti-trust challenge to its recommended £100m bid for Tace, the UK environmental equipment control business.

The challenge comes from Stac, the Arkansas-based buy-out team led by top manager of Tace's US subsidiary, Tace US.

Thermo yesterday said shareholders its formal offer document.

Cambridge-based Thermo is considering whether to increase its offer which includes a cash alternative with 10p per share.

The following companies have notified dates of board meetings in the Stock Exchange, but meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the meetings are for or against the offer.

Thermo made gaseous emission testing equipment for the last 10 years. It has a 10 per cent share of the air pollution instrumentation market.

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EC Commission presents farm policy reform plan

By David Buchan in Brussels

THE TOTAL EC farm budget will rise to £20.8bn (£27bn) by 1997 - 10 per cent more than next year's estimated spending - under a plan, announced by the European Commission last week, to compensate Europe's farmers directly for big cuts in price support.

This general increase in farm spending is to compensate farmers, particularly those with small or medium size holdings, for major proposed reductions in price - 35 per cent for cereals, 15 per cent for beef and butter, and 10 per cent for milk.

The commission said the overall package was designed "to help redress the problems of declining farm income, unstable markets, bulk up of surplus food stocks, increasing budgetary costs and damage to

the environment caused by excessive production".

The long-awaited reform is seen as essential in breaking the deadlock with the US in the GATT talks. The US and many other agricultural exporting countries have demanded Brussels cut its price supports and export subsidies that lead to over-production and EC surpluses being dumped on the world market.

The proposed reforms, to be discussed shortly by EC ministers, would take effect from 1992. They would reduce the cereals support price by 35 per cent to £140 a tonne, with milk growers being fully compensated by a 10 per cent increase in the EC budget.

The international price for beef would be cut by 15 per cent, but two thirds of this

would be offset by a 10 per cent increase in the EC budget.

At the supply control level, EC quotas would be cut by 4 per cent, again with full compensation in the EC budget. To benefit from compensatory payments, EC farmers would have to take 15 per cent of their land out of production. EC measures would be taken to ensure that 20 hectares would be exempt from the requirements, while dairy farmers producing less than 100,000 litres a year would not have their quotas cut.

The preference towards smaller farmers has already been criticised by the UK and the Netherlands, which have a large number of relatively large or efficient farms.

Peanut processors' dubious victory

By Nancy Dunne in Washington

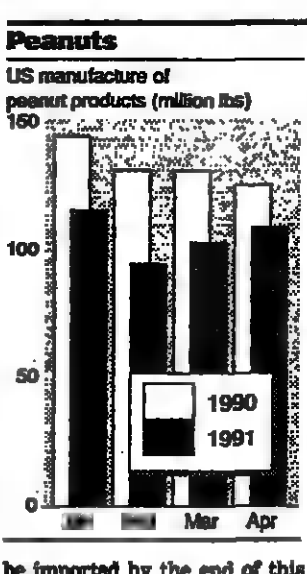
PRESIDENT GEORGE Bush has given US users a victory of dubious worth in agreeing to raise the US import quota from 1.7m to 100m.

Manufacturers and peanut groups had requested a 400m-lb increase in the quota last October, but it became clear that the 1990 peanut crop had been severely damaged by drought and was riddled with aflatoxin. In March the International Trade Commission, which

was asked to review the quota, advised a 300m-lb increase in March.

That was a victory of dubious worth, as the quota was raised to 100m lb, a level that would allow the US to import enough peanuts to meet its needs for the next three years, but not to provide a significant long-term solution. The quota was raised to 100m lb, a level that would allow the US to import enough peanuts to meet its needs for the next three years, but not to provide a significant long-term solution.

When the president finally



be imported by the end of this

Peanut brokers yesterday were scurrying for supplies. They had been given up on the possibility of a favourable deal from the US, but the quota was raised to 100m lb, a level that would allow the US to import enough peanuts to meet its needs for the next three years, but not to provide a significant long-term solution.

When the president finally

China uncovers rich gold deposits

CHINA, IN its drive to up

mineral prospecting in its western regions has discovered large deposits of gold as well as nickel, lead, zinc and copper.

The New China News Agency said, reports from Beijing. The reports quoted Lin Qingchang, head of the prospecting project, as saying newly-found gold deposits in Shaanxi, Gansu, Qinghai, Xinjiang and Ningxia had surpassed total reserves discovered in the previous 35 years.

China's actual gold output is a state secret. But officials have said that it is being rapidly increased, partly to help the government to pay off loans and improve its credit rating.

China's target for increased gold production in 1990 was 6.8 per cent, but some reports said real output rose by as much as 20 per cent. The official figure for state gold reserves - 12.67m troy ounces - has remained unchanged.

The New China News Agency did not say when the gold reserves might be tapped.

Apart from gold, the prospecting team has found three large deposits of copper, three of nickel and a lead-zinc deposit amounting to 12m tonnes, the agency said.

Yopai, the nearest town, is linked by road to the highlands and Villavieja. An agricultural centre which has already benefited from all the exploration activity, Yopai appears to be in for a boom period.

Other companies working in the Llanos have chosen acre-

Colombia's timely oil discovery

The BP find could be the country's biggest, writes Sarita Kendall

THIS "SIGNIFICANT" oil discovery announced yesterday by British Petroleum and the Colombian oil company, Ecopetrol, could not have come at a better time for Colombia's energy sector.

Exploratory drilling has slackened in the past two years, reserves were falling and it looked as if oil exports would have dropped to a near-dribe in the near future.

Although BP is not specifying the volume of oil and gas found at this point, the Cusiana field, about 100 miles north-east of Bogotá, is being compared favourably with Occidental's 1983-84 discovery at Cano Limón, a producing field of 100,000 barrels a day.

"Cusiana is a very complex field and a very complex policy will have to be developed," said Mr Nick Deane, BP's managing director in Colombia.

Two of the three oil and gas-bearing basins at Cusiana have been drilled. The third basin, which is the largest, is still being drilled.

The field poses special problems because of the large quantity of gas. Colombia not only has a very small domestic market but pays for associated gas at half the normal rate. However, the government plans to encourage gas consumption, as an alternative to costly new electricity projects, and a gas pipeline from Ecopetrol's

Apizaco plant in the Llanos north of Bogotá, to Villavieja and southern Bogotá.

If development goes ahead rapidly Cusiana could start producing on a small scale within two years. But the gas would have to be re-injected until the construction of a gas pipeline became commercially viable. Initial crude production could be fed through an up-

graded central Llanos line, with a possibility of a line once output reached a peak. All this will depend on policy, the availability of development funds and decisions about how the field itself should be managed, according to Mr Deane.

BP is drilling an appraisal well at Buenos Aires, south of Cusiana, and if this is successful will continue with another further south. Buenos Aires has taken nearly a year to drill. "It's like granite," commented an engineer at the site.

The drainage system, the plastic-lined tanks and mud treatment earned approval from Mr Andres Restrepo, the president of Ecopetrol, when he visited the rig. "You don't see many looking after the environment," he said.

Ecopetrol has had to spend an enormous amount on environmental clean-ups as a result of guerrilla damage to oil installations. Over the last five years, there have been some 150 dynamite attacks on the pipeline that carries Cano Limón crude to the export terminal at Coveñas. Construction work on another pipeline from the Middle Magdalena to Coveñas had to be stopped earlier this year when vehicles and equipment were destroyed.

Despite recent peace talks in Caracas with the Colombian authorities, the ELN and FARC guerrillas continue to bomb and to kidnap. Foreign companies and Ecopetrol have been targeted in the campaign to prevent oil exports and push out the multi-nationals. The first Cusiana well was badly damaged by the ELN in 1989 and harbed wire and guard-houses are a constant reminder

of the threat. The extra security costs are considerable, both in the sense of physical protection and in the provision of public works, health, and training programmes for the surrounding population. BP, for example, provides medical and boosts jobs in the area by using local catering firms.

Yet foreign companies still rate Colombia as profitable enough to justify investment. BP signed in 1990 and several more in the first half of 1991. Colombia has just been a block north of BP's acreage and the new find will undoubtedly attract further interest.

Colombian oil production is running at about 400,000 b/d but is often reduced by guerrilla activity. The 67m barrels of crude and fuel oil exported last year brought in some US\$1.5bn. Allowing for petrol imports, net oil earnings reached \$1.1bn. Although foreign companies invested \$103m during 1990, \$44m exploratory wells were drilled and only 17m barrels were discovered.

Oil reserves had dropped to about 200 barrels by the end of the year.

With a new refinery due to be built in the Middle Magdalena, local refining capacity should be close to 350,000 b/d in the second half of the 1990s. Cano Limón will be well past its peak by then and Ecopetrol was facing the prospect of leaner times. "This assures self-sufficiency and moderate exports until the end of the century," said Mr Restrepo. "Beyond that depends on the size of the field." Once the full extent of reserves are known, the Cusiana discovery could even turn out to be Colombia's biggest yet.

consumption in the 1980s was repeated in the 1990s, it would require an extra 450,000 tonnes a year. "In one fell swoop, therefore, Aisaf has taken care of one full year of consumption growth, ensuring that the aluminium market will not experience any severe shortages in the 1990s."

"By the time that demand has picked up to such an extent that the recent 400,000 tonnes build-up in stocks has been cleared, the expansions in the Gulf, Nigeria and South Africa will begin to kick in," says Mr Berghell. "Under these conditions, the \$1.50 a lb experienced in the 1980s is unlikely to be experienced in the 1990s and the producers would be fortunate to experience an annual average higher than 90 cents in any one year during the 1990s."

Mr Berghell says that, if the average growth in aluminium

balance during the third quarter of 1991 at a time when new capacity will be coming on line, it will be sufficient to meet the demand for aluminium.

Following a further period of depressed prices, more production will be required, and more importantly, implemented during the remainder of the current year," Mr Berghell says.

Mr Jon Berghell, analyst at the James Capel financial ser-

Aluminium price forecasts tumble despite output cuts

By Kenneth Gooding, Mining Correspondent

ALUMINIUM PRICE forecasts are being savagely reduced by analysts and some are warning that the medium-term outlook for the metal has also dimmed.

Early this year the consensus was that aluminium prices in 1991 would average between 80 and 90 US cents a lb. Forecasts are now being cut by about a quarter because producers have continued to work at close to capacity in spite of falling demand.

Mr Nick Moore, analyst at Ord Minnett, part of the Westpac banking group, led the way by cutting his forecast to 65 cents, which he admits "is a far cry from the 85 cents which I fervently believe could have been possible if producer restraint had been exercised".

Since then the Metals & Minerals Research Services consultancy group in its quarterly review has also cut its forecast

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MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,620-1,650 (same).

BISMUTH: European free market, min. 800 per cent, \$ per lb, in warehouse, 2,300-2,320 (same).

CADMIUM: European free market, min. 800 per cent, \$ per lb, in warehouse, 1,100-1,140 (same).

(1,30-1,40).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 13.00-13.50 (same).

MERCURY: European free market, min. 800 per cent, \$ per lb, in warehouse, 30-100 (same).

MOLYBDENUM: European free market, min. 800 per cent, \$ per lb, in warehouse, 2,370-2,420 (same).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.

TUNGSTEN ORE: European free market, standard min. 95 per cent, \$ per tonne (10 kg) WO₃, 60-65 (60-65).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, 2.40-2.50 (2.35-2.45).

URANIUM: Nuxeo exchange value, \$ per lb, U₃O₈, 9.05 (9.05).

MARKET REPORT

Cash metal closed near the LME yesterday, while aluminium metal closed near last month's high. Copper was tight, notably for August metal, and the decline in LME copper prices prompted gains in the metal, with prices breaking above the \$2,800 a tonne level. The premium for the metal over the three-month fell to 10¢ a tonne from Monday's \$187.50. Aluminium prices were easier ahead of today's IPIA which is expected to show May world producer surplus rising by at least 50,000 tonnes. Traders said option selling was

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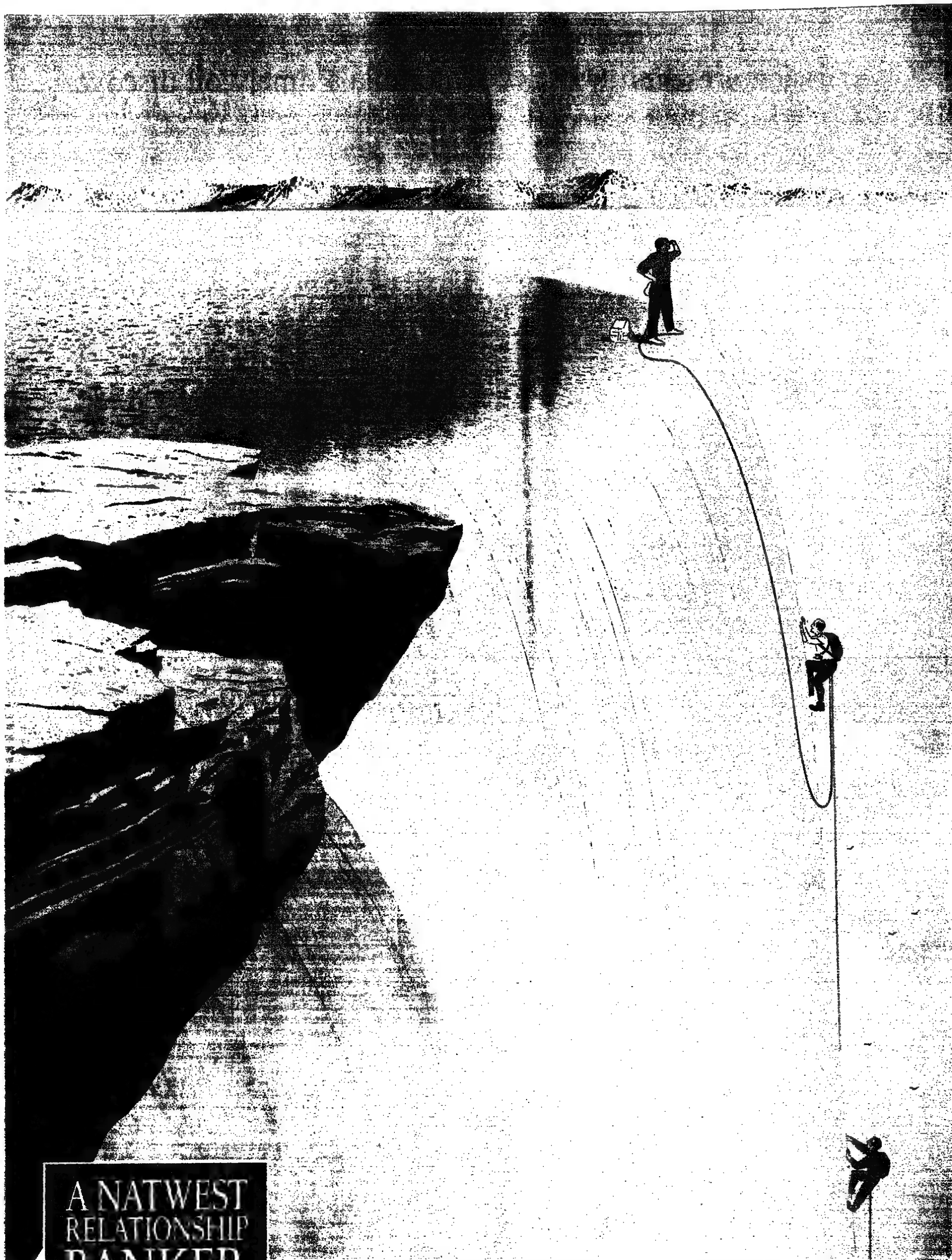
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Mr. Van Hensbergen

Chairman. He is

Colin Atkinson.

Mr. Evans became

Director of RTV

very soon and now

also on the board of

national. He will be

West by Mr. Ted

September 1.

CHARTERED WE

London. The company

David Chambers the

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for the North America

corporate finance at

LONDON STOCK EXCHANGE

Good recovery in buoyant market

THE RALLY in both the Tokyo and New York stock markets overnight inspired a determined recovery in London yesterday. A rush to buy shares by market traders was enough to lift the FT-SE 100 index to within ten points of the 2,500 mark at the day's peak.

Equities were encouraged by a firm futures sector where for most of the day the September contract on the FT-SE index held on to a premium against its fair value level - the estimated allowance for dividend flows and financing costs on the underlying stocks.

The recovery overnight of 42 points on the Nikkei index in Tokyo, taking it away from a widely-recognised testing

Account Dealing Dates		
First Dealing	Jul 15	Jul 20
Options Settlement	Jul 25	Aug 8
Last Dealing	Jul 25	Aug 8
Account Day	Jul 26	Aug 9

Three-day trading may take place from 0.00 am to 0.00 am on the day after.

area, together with the gain of 29 points on the Dow Industrial Average, set the scene for a firm opening in UK equities. By mid-session, the FT-SE index was 24 points up at 2,490.8 and the improvement was held during the rest of the session despite a somewhat uncertain start to the new trading day in New York.

The final reading put the FT-SE index at 2,497.9 for a net gain of 21.1. The index has

and now stands near to the middle of a previously identified trading range of FT-SE 2,450 to 2,550. Equity specialists are still fairly optimistic for the final quarter of this year, although few expect much sustained recovery then, either in the stock market or the underlying economy.

Trading volume as recorded by Seag, which takes in both customer and intra market business, rose sharply to 3.2m shares against 3.0m on Monday. But traders stressed that the institutions played a subdued role again yesterday, when much of the business came from marketmaking firms.

Marketmakers were picking up stock to meet Monday's selling commitments and also arbitraging between the FT-SE listed stocks and the Septem-

ber futures market as the index. The rally in the Tokyo market enabled London investors to turn their attention back to the prospects for a recovery in UK base rates in the near future. Interest rate optimism was boosted by yesterday's news that in June Britain's factory gate prices had shown the lowest annualised increase for more than twelve months; equity strategists believed this

new evidence of falling inflationary pressure will enable the Bank of England to sanction a cut in base rates very soon, perhaps later this week if German rates are left unchanged when the Bundesbank meets tomorrow.

Traders described yesterday's stock market as buoyant. In addition to arbitraging between the cash and futures

markets, market firms were successful in placing a number of substantial issues of shares. Panmure Gordon, the broker, placed in shares in Ewki-Fit and 2.4m in Polytype, both blocks being taken up readily by institutional investors.

But the biggest volume deal of the day was not disclosed until after the official close of the session. Smith New Court placed 17m shares in Singer & Friedlander, the merchant banker, believed to have been on behalf of the Robert Maxwell-owned Seag screens recorded Singer turnover at 35m shares as Smith successfully sold on the stock.

The response to the UK government White Paper on procurement in the defence sector had been largely absorbed in the London stock

FINANCIAL TIMES STOCK INDICES

	July 11	July 10	July 9	July 8	July 7	July 6	July 5	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	99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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up against D-Mark

THE DOLLAR improved against European currencies in quiet foreign exchange trading yesterday. There were no major factors, but the US currency moved up in terms of the D-Mark on expectations that any change in German credit policy, at tomorrow's Bundesbank council meeting, is unlikely to involve an increase in the Lombard rate.

Opinions are divided on whether the Bundesbank will adjust its credit policy at the last meeting before the summer recess, but if there is a move, it is expected to be a narrowing of the gap between the discount and Lombard rates, though an increase in the discount rate.

This would be regarded as a warning shot about rising inflationary pressure, but by not increasing the Lombard rate the central bank would not put immediate upward pressure on wholesale interest rates in Frankfurt.

News that the big four Japanese stockbroking houses had been penalised by the Ministry of Finance led to some volatility in trading, with the currency moving in line with trends in Tokyo equity prices, as shares fell sharply before recovering. This was followed by little change in Europe. The dollar finished in London unchanged.

IN NEW YORK

	July 9	July 8	July 7
1 month	1.6220-1.6230	1.6245-1.6255	1.6260-1.6270
3 months	1.6240-1.6250	1.6255-1.6265	1.6270-1.6280
6 months	1.6260-1.6270	1.6275-1.6285	1.6290-1.6300
12 months	1.6280-1.6290	1.6295-1.6305	1.6310-1.6320

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	July 9	July 8	July 7
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

Commercial rates towards the end of London trading, 10:00 a.m. to 10:30 a.m. 12 months.

CURRENCY MOVEMENTS

	Bank of England	Bank of France	Bank of Germany
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

1980-1992-1993, Bank of England, Bank of France, Bank of Germany.

CURRENCY RATES

	Bank of England	Bank of France	Bank of Germany
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

1980-1992-1993, Bank of England, Bank of France, Bank of Germany.

OTHER CURRENCIES

	Bank of England	Bank of France	Bank of Germany
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

1980-1992-1993, Bank of England, Bank of France, Bank of Germany.

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1980-1992-1993, Bank of England, Bank of France, Bank of Germany.

FINANCIAL FUTURES AND OPTIONS

LIFE LONG GILT FUTURES OPTIONS

	July 9	July 8	July 7
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

1980-1992-1993, Bank of England, Bank of France, Bank of Germany.

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1980-1992-1993, Bank of England, Bank of France, Bank of Germany.

MONEY MARKET FUNDS

Money Market Trust Funds

	July 9	July 8	July 7
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

Money Market Bank Accounts

	July 9	July 8	July 7
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

Money Market Bank Accounts

	July 9	July 8	July 7
100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	89.5	89.3	89.1
100	89.3	89.1	88.9
100	89.1	88.9	88.7
100	88.9	88.7	88.5
100	88.7	88.5	88.3
100	88.5	88.3	88.1
100	88.3	88.1	87.9

Money Market Bank Accounts

100	90.1	89.9	89.7
100	89.9	89.7	89.5
100	89.7	89.5	89.3
100	8		

Brown Shipley & Co Ltd			
Foreign Corpn, London	100	7.39	
100	7.39		
British Airways			
85 Andrews Square, Edinburgh	116.29	631.255	631.255
100	6.51		
Carroll Allen Ltd			
25 Bickley Lane, London	175.91	971.423	971.423
100	7.42		
CEC Ltd			
50, Victoria Road, London	100	7.42	
100	7.42		
TESCO			
100	12.25		

1 Performance			
100	100	100	100
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CANADA

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AMEX

1

Continued on next page

NASDAQ NATIONAL MARKET

DOW JONES INDUSTRIAL AVERAGE										DOW JONES INDUSTRIAL AVERAGE									
Stock	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume	High
Am. Can.	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Oil	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Sugar	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Tobacco	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Water	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Wire	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Zinc	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Iron	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Steel	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Copper	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Lead	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Tin	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Nickel	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Silver	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Gold	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Platinum	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Palladium	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2
Am. Rhodium	106 1/2	106 1/4	106 1/4	106 1/4	0	100	106 1/2	106 1/4	106 1/4	106 1/4	0	100							

3:00 pm Arrives July 6

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FINANCIAL TIMES

FINANCIAL TIMES
EUROPE & BUSINESS NEWSPAPER

Latin America provides relief as most emerging markets retreat in June, writes Jacqueline Moore

vos of the level of the market even before this last rise started."

Barling adds that the driving force was not to have been the local pension fund, which increased their equity holdings significantly in June. However, it warns that liquidity is "looking stretched" and that higher returns the market is still only humming over around 7 per cent of the total market capitalisation (on an annualised basis), "which is, therefore, not now several large institutional investors chasing very few shares."

affected domestic trading, and foreign investors continued to sell. The composite index lost 28.00 to 1,001.08.

Ayala Land, listed on Friday, lost 1.75 pesos at 23.75 pesos, after touching a low of 23 pesos. The shares had been offered at 26 pesos each.

BANGKOK was again dominated by trading in two property stocks which accounted

The SET index declined 12.07 to 714.27 on turnover of 3.9bn

baht. Tanayong fell 8 baht to 436 on turnover of 1.04m baht - or 26.5 per cent of total volume - and Krisda Mahanakorn lost 6 baht to 334 in trading worth 554m baht.

JAKARTA remained under

pressure as Semen Gresik, the newly privatised cement company, fell 600 to 5,050 rupiah. The index shed 6.06 to 382.25.

ALFA

LAV LAV

G R O U P

What are the really big issues facing the planet? The issues that will dominate the future?

The environment, energy and food supply will certainly be at the top of the list.

And ALFA-LAVAL are strongly based in all three. Take the environment for instance.

Our separators are already reducing the environmental damage caused by ships, oil platforms, process industries and sewage plants.

Our heat exchangers minimise the CFC 'FREON' requirements in refrigeration plants.

And our computer control systems are eliminating waste in industrial processes.

Our techniques for environmental protection already contribute US \$215 million to our total sales, and with new markets like the Eastern bloc emerging, future growth will be considerable.

By concentrating on the real needs of tomorrow's world - the environment, energy and food supply - ALFA-LAVAL's global operations will continue to grow, as we have grown for the last 100 years.

ALFA-LAVAL - a company for the future.

ALFA-LAVAL

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We are currently in rapid phase 200,000 tons

...the ...

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We are present in more than 200 countries!